

## Fiscal Year 2012 KNOX COUNTY, TENNESSEE



Executive Sponsors: Tim Burchett, Knox County Mayor and John Troyer, Director of Finance Prepared By: Ann Acuff, Director of Accounting /Budget and The Accounting Staff





### Fiscal Year 2012

#### **Mission Statement:**

"Delivering essential services to Knox County citizens while building the economic base and related infrastructure needed to be competitive in the 21<sup>st</sup> century"

#### **Executive Sponsors:**

Tim Burchett, County Mayor John Troyer, Senior Director of Finance

#### **Prepared By:**

Ann Acuff, Director of Accounting/Budget Accounting Staff



John Troyer, Senior Director of Finance, and Ann Acuff, Director of Accounting/Budget This year's report is dedicated to Ms. Ann Acuff.

Administrations, and even systems of government, have come and gone but for over 45 years Ann has been the center of the Finance Department. Her dedication to excellence, precision, and fairness has been an example and a standard for employees to aspire to. For decades, her hard work has been instrumental in producing the award-winning budgets and financial reports that have become such a hallmark of the Finance Department. Ann is preparing for a much deserved retirement. Her professionalism, institutional knowledge and work ethic will be greatly missed, and her personal warmth, grace and ability will be missed just as deeply. Someone may fill her space, but can never take her place.



## Introductory Section



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#### OFFICE OF COUNTY MAYOR TIM BURCHETT

400 Main Street, Suite 615, Knoxville, TN 37902

July 1, 2011

To the Knox County Commission and Citizens of Knox County, Tennessee:

As Knox County Mayor, I am proud to present the adopted FY2011-12 budget. This budget reduces the cost and size of government in Knox County by focusing on providing efficient services to our citizens at a savings to our taxpayers. This year's adopted budget is fiscally conservative and fully funds schools and public safety, while also reducing other spending by more than \$2.3 million.

This year, we begin cutting the county's debt by \$20 million annually over the next five years, we protect our general fund emergency reserves, we keep our tax rate low, and we make a muchneeded investment in our infrastructure. By doing these things, and by ensuring that taxpayers remain our top priority, we will put Knox County in a position to seize every possible opportunity for economic growth when the economy begins to truly recover.

Knox County is a great place to live, and you, our citizens, are the backbone of this community. You deserve nothing less than responsible management of your tax dollars and an emphasis on economic development that lays a foundation for future private sector job growth. I am committed to leading Knox County in a direction that will help us accomplish these goals.

Sincerely,

Nin Dumber

Tim Burchett Knox County Mayor

#### Meet the Mayor of Knox County, Tennessee -



Tim Burchett

Knox County Mayor Tim Burchett took the oath of office on Sept. 1, 2010, after completing a successful 16-year career of service in the Tennessee General Assembly. He is married to Allison Burchett, who is an active volunteer at the Ft. Sanders School.

After taking office as Knox County Mayor, Mayor Burchett started applying his experience in the state capitol at the local level by saving taxpayers millions of dollars, and by restoring public trust in Knox County government. He continues to focus on ensuring quality service to citizens, efficiency in government and financial savings to taxpayers.

Entrepreneurship, confidence in the free market, a desire to serve the people of Knox County are traits that guide Mayor Burchett. They are a large part of the conservative foundation from which he derives his core principles of service, efficiency and savings.

Mayor Burchett's father, Charlie, a World War II veteran, passed away in 2008. His mother, Joyce, still lives in Knox County and remains a strong presence in his life. Both Charlie and Joyce Burchett were lifelong educators.

Mayor Burchett and his wife live in the Karns community. They are members of Cedar Springs Presbyterian Church.



Knox County Mayor Tim Burchett • Suite 615 • City County Building • Knoxville, Tennessee • 865-215-2005

#### 2011-2012 BUDGET



#### LOCAL ECONOMIC CONDITION AND OUTLOOK

The County is the third most populous county in the State of Tennessee. Located in Middle Eastern Tennessee at the headwaters of the Tennessee River, it is the hub of the areas of East Tennessee, Southeast Kentucky, Southwest Virginia and Western North Carolina. This area encompasses over two million people. The U.S. Census Bureau's 2010 census demographic population data reported that 432,226 citizens reside within the total land area of approximately 526 square miles that make up Knox County. (See <u>Knoxville-Knox County Metropolitan Planning Commission</u> for additional information regarding population information, demographics, and other information about Knox County.) Knoxville, the County seat, is about 50 miles west of the North Carolina state line.

The City of Knoxville's 2010 census data was reported at 178,874. It is the largest incorporated municipality in the County. Farragut, the only other municipality in the County, has an estimated population of 20,676. Knoxville has a land area of approximately 104 square miles within its corporate limits and is located on the Tennessee River near the geographic center of East Tennessee.

#### Manufacturing and Commerce

Located in the northeastern portion of the State, Knox County, along with Anderson, Blount, Loudon, and Union counties, is part of the Knoxville Metropolitan Statistical Area (MSA). Because of its central location in the eastern United States, the County metropolitan area serves thousands of industrial and commercial customers in a concentrated eight-state area. It is within 600 miles of approximately 40 percent of the population of the United States. For many years the County has been known as one of the South's leading wholesale markets. Based on 2009 estimates, there were more than 919 wholesale distribution houses, 1,653 retail establishments, and over 5,318 service industries located in the County.

The area is the trade center for a 42-county region, located in East Tennessee, Kentucky, Virginia and North Carolina, which serves over two million people. It also is the cultural, tourist, and professional center for this region.

The MSA includes nearly 750 manufacturing firms, which produce a large variety of items including medical devices, electronic components, chemicals, manufactured housing, apparel, and automobile parts.

#### 2011-2012 BUDGET

#### **Business Climate**

The County has a history of being a regional leader in economic activity. The County offers premier location opportunities for high-technology and precision manufacturing firms. The business climate in Knox County is very strong. The University of Tennessee, Tennessee Valley Authority and the Oak Ridge National Laboratory help to provide a stable, secure employment base. The Knoxville area is home to many medium-sized manufacturing and distribution operations as well as customer service centers. The Knoxville area boasts a strong and reliable workforce, and low union membership rates. These assets, combined with an excellent location at the intersections of Interstates 40, 75 and 81, make Knox County a great location for any business. The County is also well served by 125 truck lines, two railroads, seven airlines, and three local river terminals that provide direct links to the Great Lakes and to the Gulf of Mexico. The Knoxville area continually receives recognition for high quality of life, combining an attractive natural setting with a moderate four-season climate. In addition, the Knoxville area ranks among the nation's top markets for low cost of living. According to the 2010 American Chamber of Commerce Researchers Association Cost of Living Index, Knoxville ranks as one of the top southeastern urban areas with an index of 89.0, compared to the average of all participating cities of 100. The County has over 6,000 acres of park and recreation space, with over 60 miles of greenways and walking trails. The arts and culture are well served, with the Knoxville Symphony, Knoxville Opera Company, Knoxville Museum of Art, and several performing arts organizations including the Clarence Brown Theater provide numerous cultural opportunities. Live entertainment includes touring Broadway productions and many concerts at numerous venues throughout the area, including the recently renovated and beautiful Tennessee and Bijou theaters.

#### Industrial Investment

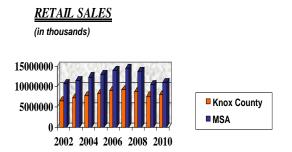
The Knoxville MSA has been recognized nationally as a leading location to live and do business. Commerce and industry vary from the media successof Scripps Television Networks (HGTV, DIY, Food Network, GAC, and Travel), to SyscoCorporation's (largest food service marketer and distributor in North America) regionalwarehouse and distribution center. In addition, many other local companies are recognized as national and global leaders, including Clayton Homes, Brunswick Corporation, Green Mountain Coffee, Bush Brothers Beans, Pilot Corporation, and Ruby Tuesday.

The area is also gaining a reputation as a prime location for corporate headquarters. High profile companies headquartered here in the MSA include the Tennessee Valley Authority, Jewelry Television, AC Entertainment, DeRoyal Industries, Pet Safe/Radio Systems Corporation, and Regal Entertainment. Knox County has 11 business parks and a Technology Corridor to meet a wide range of corporate facility needs. In 2009, over 563 new jobs were created in Knox County among the 2,115 jobs created across the metro area.

#### 2011-2012 BUDGET

#### **Commercial Development**

Four regional shopping malls and nearly 182 shopping centers and factory outlets meet the retail needs of Knox County citizens and visitors. Knox County has traditionally been the regional hub of the MSA. 2009 Retail sales in the MSA grossed over \$10.4 billion, with approximately 75% of that total generated in Knox County.



#### State Economic Perspective

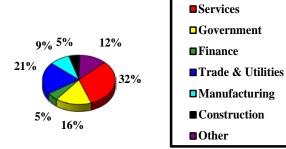
Tennessee is a traditionally business-friendly, low-tax state. Tennessee's fate hinges on the path taken by the global and national economies in the quarters ahead.

According to the analysis reported in the 2011 Tennessee Business and Economic Report of Tennessee's economic outlook for spring 2011, published by the University of Tennessee (http://cber.bus.utk.edu/tefs/spr11.pdf), a number of largely positive signals from the state economy have been observed. Personal income rebounded by 3.8 percent in 2010, and is expected to grow by 4 percent for 2011. Taxable sales are projected to increase by 4.8 percent in 2011. Although Tennessee's unemployment rate had drifted upward since achieving a record low rate of 4.5 percent in the first quarter of 2007, there are signs that job growth is finally beginning to occur and that the state economy should experience a period of modest economic expansion into 2013. The state unemployment rate, which was 9.7 percent in 2010, is expected to fall to 9.4 percent in 2011, and experience a further reduction to 8.7 percent in 2012.

#### 2011-2012 BUDGET

#### **Employment Information**

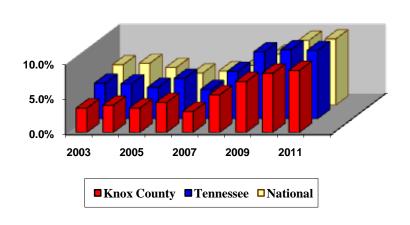
#### NON-AGRICULTURAL EMPLOYMENT

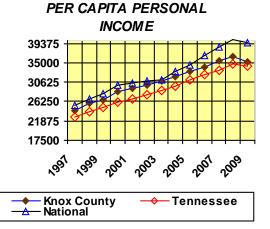


Knox County has demonstrated a very healthy diversity in employment. Services and trade are the two largest employment sectors in the County metropolitan area, followed by Government.

#### **Economic Data**

Historically, Knox County's unemployment rate has been low relative to the state and national rates. This relationship has held, although rates have this increased in current recession. For the month of Mav 2011. the seasonally unadjusted unemployment rates for the County, state and nation stood at 7.4%, 9.5% and 8.7%, respectively. The County's rate is the lowest among the state's major metropolitan areas.





Due to the County's importance as a regional commercial base, the County's level of per capita income has traditionally exceeded the State level. The 2009 data ranks Knox County 7<sup>th</sup> highest in Tennessee in this measure.

UNEMPLOYMENT DATA

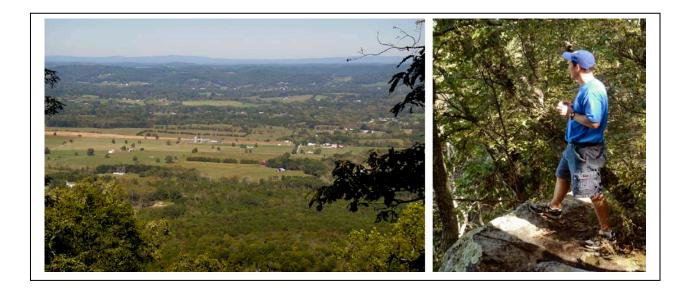
#### 2011-2012 BUDGET

#### **Tourism**



Knoxville & Knox County - home to both the U.T. men's and women's basketball The teams. newly renovated Thompson Boling Arena is one of the largest on-campus basketball facilities in the nation, seating 21,678. The venue is also used for other events such as concerts. conventions. and other sporting events.

Although industry frequently is considered the core of an economic base, secondary and tertiary activities also make important contributions to economic development. The convention and tourism business contribute to the County's economic base by drawing income into the region, resulting in employment opportunities as well as investment opportunities in tourist-related facilities. The area draws thousands of enthusiasts every year for University of Tennessee sporting events, and minor league hockey and baseball are also available for sports fans. Opportunities for outdoor recreation are plentiful, with parks and recreation activities throughout the County and in the nearby Great Smoky Mountains National Park.



The view from House Mountain, the highest point in Knox County at nearly 2,100 feet. The 500-acre House Mountain natural area, located 8 miles from Knoxville, provides picnic facilities and several miles of hiking trails. At right, John Troyer, Knox County Senior Director of Finance, enjoys the view from the summit. Thanks to Dora Compton for the photos.

## <u>Knox County</u> OMM/MUSSION



#### Chairman Mike Hammond - At Large Seat 10

Chairman Mike Hammond was selected as Chairman of the Knox County Commission for the coming year. He was elected as Commissioner at Large Seat 10 with 86 percent of the vote. Hammond was first elected to the Knox County Commission for a partial term in 2004 and elected to a full term in 2006.



Amy Broyles - 2nd District

Meet the Commissioners for Knox County Government

#### Vice Chairman Brad Anders - 6th District

Vice Chairman Brad Anders was first elected to the Knox County Commission in August 2008 for a partial term. He is currently serving a 6 year term, having been re-elected without opposition August 2010. Commissioner Anders was elected by his colleagues to serve as Vice Chairman of the Commission on September 1, 2010.



Samuel McKenzie - 1st District Samuel McKenzie was appointed to the Knox County Commission on February 20, 2008 and subsequently elected to a partial term in August 2008. Commissioner McKenzie won the 2010 Commission race for the 1st District and will serve the citizens of his community for a 6 year term.



Jeff Ownby - 4th District Jeff Ownby is serving his first term as Commissioner of the Fourth District, winning the General election in August 2010.



**Dr. Richard Briggs - 5th District** Dr. Richard Briggs was appointed to the Knox County Commission in February 2008' and won the general election for the District 5-C seat in August 2008. Commissioner Briggs is serving a 6 year term, having been elected in 2010 without opposition.



Tony Norman - 3rd District

Tony Norman was first elected to the Knox County Commission in August 2006. He is currently serving his second term as Commissioner of the Third District, having been elected without opposition in the 2010 election.

**R. Larry Smith - 7th District** R. Larry Smith was first elected to Knox County Commission in 2006. Prior to that, he was a Metropolitan Planning Commissioner for two 4 year terms.



Dave Wright - 8th District Dave Wright was appointed to the Knox County Commission on February 20, 2008 and subsequently elected to a partial term in August 2008. Commissioner Wright won the 2010 Commission race for the 8th District and will serve the citizens of his community for a 6 year term.



Mike Brown - 9th District Mike Brown was elected to a partial term on the Knox Count Commission in August 2008. He won the 2010 Commission race for the 9th District and will serve the citizens of his community for a 6 year term.



Ed Shouse - At Large Seat 11 Ed Shouse was elected to a partial term on the Knox County Commission in August 2008. He subsequently won the 2010 election for the 11th District "At-Large" Commission seat, and will serve the citizens of the entire county for a 4 year term.

#### **ROSTER OF PUBLICLY ELECTED OFFICIALS**

Assessor of Property	Phil Ballard
Attorney General	Randall Nichols
Circuit & General Sessions Court Clerk	Catherine Quist
County Clerk	Foster Arnett
Criminal & Domestic Relations Court Clerk	Joy McCroskey
Law Director	Joseph Jarret
Public Defender	Mark Stephens
Register of Deeds	Sherry Witt
Sheriff	J.J. Jones
Trustee	John Duncan
Juvenile Judge	Tim Irwin
Criminal Court Judges: Division I Division II Division III	Jon K. Blackwood (Interim) Bobby McGee Mary Beth Liebowitz
Circuit Court Judges: Division I Division II Division III Division IV	Dale Workman Harold Wimberly Wheeler Rosenbalm Bill Swann
Chancellors: Division I Division II Division III	John F. Weaver Daryl R. Fansler Mike Moyers
General Sessions Judges: Division I Division II Division III Division IV Division V	Chuck Cerny Geoffrey Emery Patricia Hall Long Andrew Jackson VI Tony Stansberry
Board of Education: District 1 District 2 District 3 District 4 District 5 District 6 District 7 District 8 District 9	Gloria Deathridge Indya Kincannon, Chair Cynthia Buttry Lynne Fugate Karen Carson, Vice Chair Thomas Deakins Kim Sepesi Mike McMillan Pam Trainor

#### 2011-2012 BUDGET

#### GOVERNMENT STRUCTURE/FINANCIAL GUIDELINES AND POLICIES

The County has operated under a County Mayor/County Commission form of government since September 1, 1980, and has been under a Home Rule Charter since September 1, 1990. Policymaking and legislative authority is vested in the County Mayor (executive branch) and the County Commission (legislative branch). The County Commission is responsible for passing ordinances, adopting the budget, and appointing committees. The County Mayor is responsible for carrying out the policies and ordinances of the County Commission, overseeing the day-to-day operations of the government, and appointing the heads of many of the County's departments.

Knox County adheres to the following near and long term financial guidelines and policies:

#### **Operating Budget**

**Budgetary Approval** – After the Mayor recommends the operating budget for the next fiscal year, the County Commission and the public have an opportunity to review the recommendation and to provide input. The budget becomes effective when legally adopted by County Commission. The budget is adopted at the fund, department/function, and major category of expenditure level. The major categories are denoted in the County's chart of accounts by account (object) codes. The major categories are personal services, employee benefits, contracted services, supplies and materials, debt service, capital outlay, and other charges. After the budget is adopted, the individual departments may request line item transfers between the major categories or may request additional appropriations above the initial adopted budget, which require the approval of County Commission.

**Budgetary Oversight** – After the County Commission approves the operating budget for the fiscal year, oversight continues. The County is governed under the State Open Records Act. The public has access to virtually all County financial and other records (with a few exceptions as set forth in the law). The State of Tennessee undergoes a review process of the budget each year, and also reviews the County's Comprehensive Annual Financial Report (CAFR). In order to fund the County's five-year Capital Improvements Plan (CIP), the County goes to the public debt markets, generally on an annual basis. The County is rated by Moody's and by Standard & Poor's and therefore undergoes the financial scrutiny of the ratings process.

**Cash Management Policies and Practices** – An investment committee, in consultation with the Knox County Trustee, makes investment decisions in accordance with the investment policy formally adopted in 1996. As defined in the policy, investment options, policies, and practices are based on the required liquidity of the available funds. Investments of operating, capital and any surplus funds have different levels of risk tolerance. Operating fund investments, where the primary objective is the preservation of

#### 2011-2012 BUDGET

#### GOVERNMENT STRUCTURE/FINANCIAL GUIDELINES AND POLICIES Operating Budget (Continued)

principal, have the lowest risk tolerance and are invested in highly liquid, low-risk instruments. Capital funds, where the primary objective is the preservation of principal and sufficient liquidity to meet capital funding needs, are subject to some volatility in risk tolerance depending on when payment for projects is due. Regardless of the type of funds, all investments are made in accordance with state statutes.

**Debt Policies and Practices** – The State of Tennessee provides statutory authorization for the issuance of general obligation bonds, revenue bonds, refunding bonds, capital leases, and notes. Under that authorization, counties may sell general obligation bonds at a competitive public sale after the adoption of an authorizing resolution by the local governing body. The County must then publish a notice of sale that provides for a ten-day comment period by citizens.

There is no statutory debt limit placed on counties. State law provides for the adoption of tax resolutions which state that the local government will provide for taxes "of a sum sufficient to pay the principal of and interest on the general obligation bonds as the same shall become due." (Tennessee Code annotated 9-21-215). It is the practice of Knox County to use bonded debt only for major capital purchases included in the five-year capital plan and to <u>not</u> incur bonded debt for operating requirements. Proposed debt for capital expenditures is carefully analyzed to ensure that the life of the asset(s) always exceeds the term of the debt. Knox County management reviews any planned debt issuance with the Commission-approved Financial Advisor.

During the 2009 fiscal year, the Knox County Government received an increase in its bond rating to "AA+" from "AA" from Standard & Poor's, the highest rating in County history. During the 2010 year, the County also received an "Aa1" rating from Moody's for general obligation debt, an increase from the previous rating of "Aa2". These ratings were reaffirmed by the ratings agencies during fiscal year 2011. This continued confidence from the rating agencies confirms the County's commitment to financial integrity, stability and strength.

**Capital Purchases** – Unless a lower threshold is established as a requirement of a state or federal grant, the value at which equipment and other assets are designated as capital items is five thousand dollars. The County's policy permits the inclusion, as capital, all initial furniture and fixtures in the construction and/or expansion of Knox County facilities.

**Fund Balances** – The operating budget is required to be balanced. "Balanced" means that budgeted revenues and other sources, including the use of fund balance, if necessary, equal budgeted expenditures. Knox County discourages routine use of fund balance as a means of funding ongoing operating expenditures. By Ordinance 0-90-9-122, any

#### 2011-2012 BUDGET

#### GOVERNMENT STRUCTURE/FINANCIAL GUIDELINES AND POLICIES Operating Budget (Continued)

appropriation of funds that would reduce the balance of any fund of the Board of Education below three percent of current year budgeted expenditures requires a favorable vote of two-thirds of the Knox County Commission. A recommendation by a majority of the Board of Education must precede such approval. The ordinance also requires a twothirds vote to approve appropriations that would reduce the fund balance for any other County fund below five percent of current year budgeted expenditures.

**Salary Savings** – Knox County's policy is to budget all continuing positions at full funding. Any department or office requesting additional personnel must submit position request forms justifying the requested additional position and quantifying the expected additional costs. New positions are budgeted for the portion of the year they are expected to be filled. A position control program interfaces the payroll and budget systems to enable budget status evaluation of these accounts during the year.

Detail budgeted position counts are located in the "Budget Summary" section of this document. For the FY 2012 budget, the changes to budgeted positions are not significant.

**Procurement Policies** – The County adheres to a local procurement ordinance. The ordinance is intended to ensure equitable treatment while simultaneously providing for and encouraging open competition in the purchasing of goods and services. Generally, goods and services exceeding \$10,000 are competitively bid.

#### **Capital Budget**

Knox County has established a set of policies that cover the process of preparing the Capital Improvement Plan. The major factors involved are:

- A. The purpose of the Capital improvement Plan is to plan, prioritize, and provide financing for capital projects for the next five years. Also, the Plan assists the County in the analysis of the impact of the operating expenses into the County's operating budget for future years.
- B. Construction projects and capital purchases that cost more than \$100,000 and/or have a useful life of greater than seven years will be included in the Capital Improvement Plan. Regular maintenance and capital purchases less than \$100,000 will be included in the operating budget.

#### 2011-2012 BUDGET

#### GOVERNMENT STRUCTURE/FINANCIAL GUIDELINES AND POLICIES Capital Budget (Continued)

- C. Department heads and elected officials will prepare the project proposals and present their requests to the Finance Department. The Public Building Authority will assist with the calculation of project costs and schedules. The project proposals from the Knox County School System will be forwarded to the Finance Department once the Knox County School Board adopts its request. Operating costs associated with the project must be provided by the department or elected official and are not included in the Capital Improvement Plan.
- D. The Knox County Finance Department and County Mayor will review the project requests and make recommendations to the County Commission. The final plan recommended by the County Mayor includes the financing of the projects recommended. Financing for the capital budget will come from general obligation bonds and other sources. If a specific current revenue source is identified for a project, that funding is included in the plan.
- E. Budget appropriations for projects included in the first year of the approved Capital Improvement Plan, for which financing is planned for the upcoming fiscal year, are required to be approved by the County Commission. Budgetary approval for projects planned for the subsequent years, for which the financing is planned in those future years, is generally not obtained during the first year of the Capital Improvement Plan and is subject to revision in subsequent years' Capital Improvement Plans as the expected capital needs, and anticipated availability of the related financing, may change in response to future economic conditions and other circumstances.
- F. The County considers future operating costs of capital projects as it considers capital improvements. The projects are limited in scope to minimize the impact on operations and spread out over five years to allow the County's economic growth the opportunity to incorporate the operating expenses. The Capital Improvement Plan also serves to keep to the forefront the future operating impact of capital projects on the County's operating budget. The FY 2012 Capital Improvement Plan includes the planned expenditures for the construction of a new elementary school. The expected future operating impact of the new school has been evaluated by management of the Knox County Schools and additional projected expenditures (personnel costs, utilities, maintenance, etc.) have been incorporated into the operating budget. The future operating impact of the other capital projects approved in the current Capital Improvement Plan is not expected to result in significant future costs (i.e., costs that would require an increase in the tax rate, cause a reduction in other budgeted spending, or require additional staff.)

#### 2011-2012 BUDGET

## BASIS OF BUDGET PRESENTATION, MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

#### **Primary Government and Board of Education Component Unit**

The accounts of the County are organized, operated and presented on the basis of funds. Funds are independent fiscal and accounting entities with self-balancing sets of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The County does not adopt annual budgets for all funds accounted for during the fiscal year. Only those governmental funds for which an annual appropriation is required are budgeted. Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America (see below). Grant funds are budgeted as the grants are approved during the fiscal year. Annual budgets are adopted for the other governmental funds, excluding the Constitutional Officers (Special Revenue) Fund, and the Public Improvement Fund and School Construction Fund (Capital Projects Funds.) The Public Improvement Fund and the School Construction Fund are appropriated based on the County's five-year Capital Improvement Plan (CIP). The budget appropriations for projects included in the first year of the Plan are required to be approved by County Commission. Budgetary approval for projects included in subsequent years of the Plan is generally not obtained during the first year of the Plan and is subject to revision in subsequent years' Plans as the expected capital needs, and anticipated availability of the related financing, may change in response to future economic conditions and other circumstances.

The County has the following fund types:

**Governmental funds** are used to account for the County's general government activities. This fund type uses the flow of current financial resources as the measurement focus and employs the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The County considers all revenues available if they are collected within 60 days after the fiscal year end. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments, which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Property taxes, franchise taxes, licenses, interest and special assessments are susceptibleto-accrual. Sales taxes collected and held by the state at year-end on behalf of the County

#### 2011-2012 BUDGET

## **BASIS OF BUDGET PRESENTATION, MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (Continued)**

are also recognized as revenue. Other receipts and taxes become measurable and available when cash is received by the County and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt, or earlier if the susceptible-to-accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Listed below are definitions of the types of governmental funds budgeted and identification of the specific budgeted funds within each type:

The **General Fund (Fund 101)** is the County's primary operating fund. It accounts for all financial resources of the general government, except those required legally or by sound financial management to be accounted for in another fund. The general fund accounts for the normal recurring activities of the County (i.e., public safety, recreation, health and welfare, finance, general government, etc.). These activities are funded principally by property taxes on individuals and businesses.

The **special revenue funds** account for revenue sources that are legally restricted to expenditure for specific purposes (not including major capital projects).

<u>**Governmental Law Library Fund (Fund 114)**</u> - Accounts for the operation of the law library, available to the public but used primarily by attorneys practicing in the courts. User fees are charged.

<u>**Public Library Fund (Fund 115)</u>** - Accounts for the operation of the countywide public library system.</u>

<u>Solid Waste Fund (Fund 116)</u> – Accounts for solid waste and recycling activities.

<u>Hotel/Motel Tax Fund (Fund 123)</u> - Accounts for the collection and use of the amusement and hotel/motel tax to promote tourism and related activities in the county.

<u>Air Quality Management Fund (Fund 128)</u> - Accounts for activities related to the maintenance of air quality.

#### 2011-2012 BUDGET

## **BASIS OF BUDGET PRESENTATION, MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (Continued)**

**Engineering & Public Works (Fund 131)** - Accounts for the County's share of the State gasoline and motor fuel taxes that are utilized to maintain non-state roads within the county and outside the municipal boundaries of the City of Knoxville.

<u>Central Cafeteria Fund</u> - Accounts for the cafeteria operations in each of the schools. The primary sources of funding are federal and state revenues for the school lunch program and sales to students and adults. (Accounting records are not kept on the County's financial software, and no fund number exists.)

<u>General Purpose School Fund (Fund 141)</u> - Accounts for general operation of the Board of Education. Major funding is provided through local tax levies and state education funds.

The **Debt Service Fund** accounts for the servicing of general long-term debt not being financed by proprietary funds.

<u>General Debt Service (Fund 151)</u> - Accounts for the accumulation of resources and the payment of principal and interest on general long-term debt for the County and the Knox County Board of Education.

The **capital projects funds** account for the acquisition of fixed assets or construction of major capital projects not being financed by proprietary funds.

**Public Improvement Fund (Fund 171)** – accounts for the acquisition of County capital assets or construction of major County capital projects not being financed by proprietary funds, exclusive of construction activity related to the Americans with Disabilities Act.

<u>School Construction Fund (Fund 177)</u> - Accounts for the Schools' building construction and renovations. A portion of this fund, consisting of the amount to be paid for debt service related to the acquisition and construction of Schools' capital assets, is budgeted for on an annual basis.

<u>ADA Construction Fund (Fund 178)</u> - Accounts for the renovations needed to Knox County facilities to comply with the Americans with Disabilities Act (ADA).

#### 2011-2012 BUDGET

### **BASIS OF BUDGET PRESENTATION, MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (Continued)**

**Proprietary funds** are used to account for governmental activities that are similar to activities that may be performed by a commercial enterprise. This fund type uses the flow of economic resources as the measurement focus and employs the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board (GASB). Proprietary funds include the following fund types:

**Enterprise funds** account for operations that provide services primarily to the general public on a user charge basis. The County does not adopt an annual budget for its enterprise fund.

<u>Three Ridges Golf Course Fund (Fund 401)</u> – Accounts for the operations of the Three Ridges Golf Course.

**Internal service funds** account for operations that provide services to other departments or agencies of the County or to other governments, component units and joint ventures on a cost reimbursement basis.

The following internal service funds are included in the CAFR. The County does not adopt an annual budget for these funds.

<u>Vehicle Service Center Fund (Fund 261)</u> – Accounts for the handling of repairs and service maintenance for all county vehicles.

<u>Mailroom Service Fund (Fund 268)</u> – Accounts for the handling of incoming and outgoing mail for all county departments.

**Employee Benefits Fund (Fund 270)** – Accounts for the handling of health insurance benefits for Knox County Employees.

<u>Liability and Worker's Compensation Self-Insurance Fund (Fund 266)</u> – Accounts for the handling of all liability and worker's compensation claims filed against the County.

#### 2011-2012 BUDGET

#### BASIS OF BUDGET PRESENTATION, MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (Continued)

**Building Maintenance Fund (Fund 274)** – Accounts for the handling of maintenance, repairs, and security costs associated with each of the buildings owned and operated by Knox County Government. These buildings house offices and provide storage facilities to the different divisions of Knox County Government. The Public Building Authority (PBA) handles these services and bills each area based on the amount of square footage used or occupied by each division or budgeted unit.

<u>Technical Support Services Fund (Fund 276)</u> – Accounts for maintaining, repairing and replacing the County's computer system.

<u>Capital Leasing Fund (Fund 278)</u> – Accounts for funds used to replace County vehicles.

<u>Self Insurance Fund (Fund 263)</u> – Accounts for transactions related to the County's self-insured healthcare benefits.

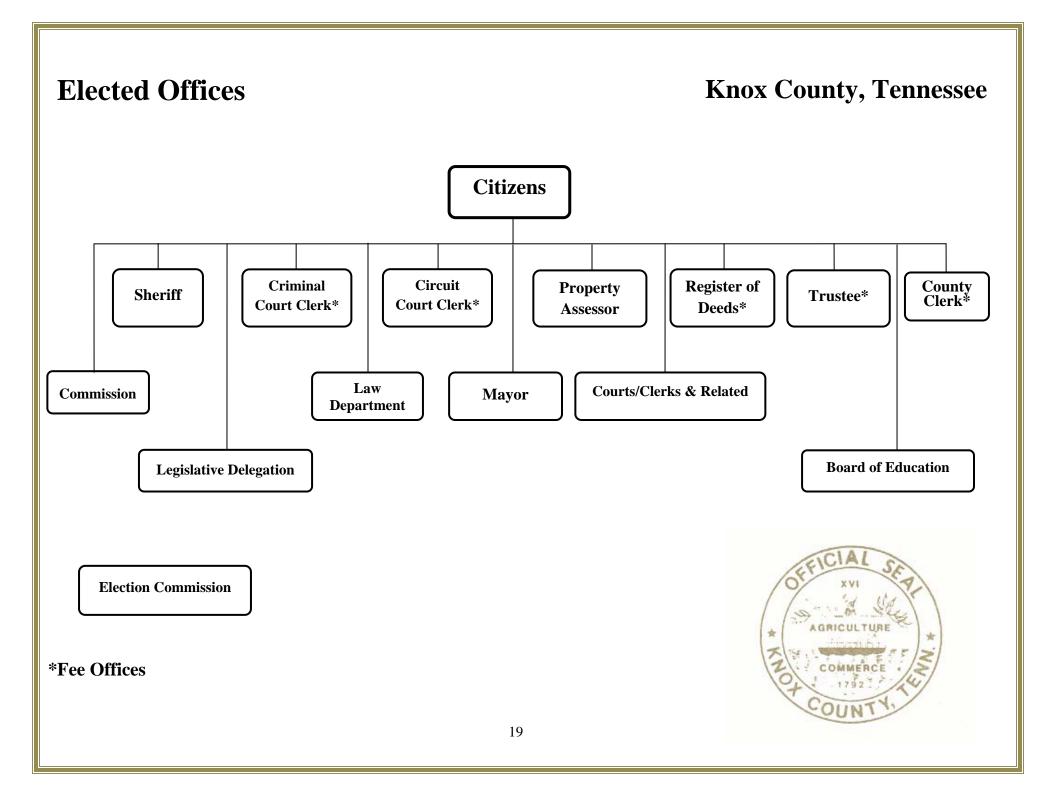
**Fiduciary funds** account for assets held by the County in a trustee capacity or as an agent on behalf of others. Trust funds account for assets held by the government under the terms of a formal trust agreement. Fiduciary funds include the following:

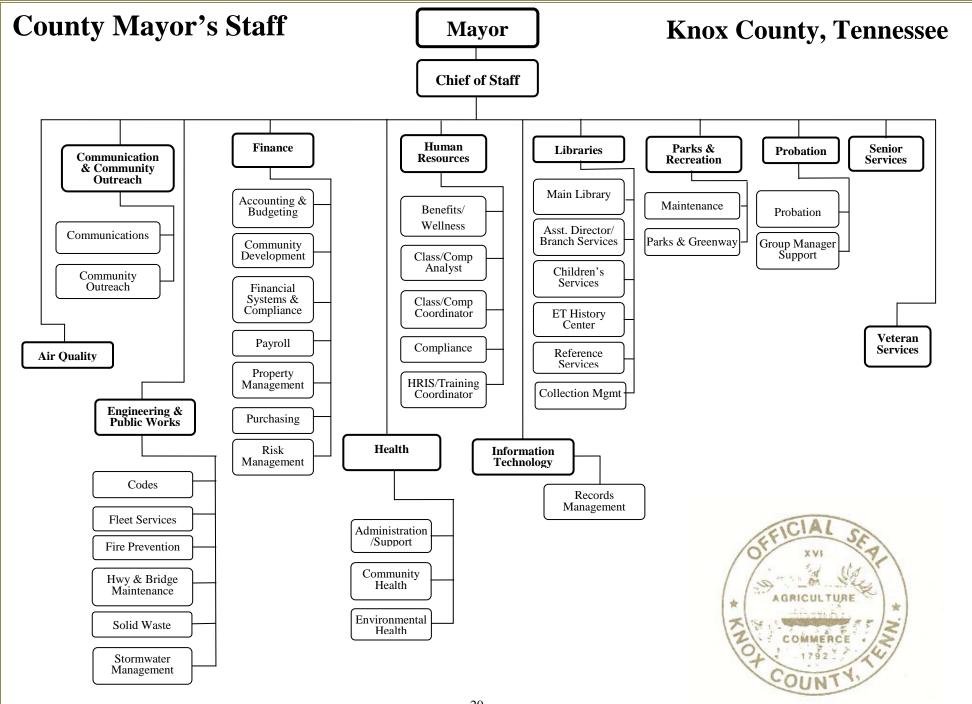
The **pension trust funds** are accounted for in essentially the same manner as the proprietary funds, using the same measurement focus and basis of accounting. The pension trust funds account for the assets of the County's defined benefit pension plan and two defined contribution plans. Plan member contributions are recognized in the period when contributions are due and payable in accordance with the terms of the plan. Employer contributions are recognized when due and the County makes a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

The **agency funds** are custodial in nature and do not present results of operations nor do they have a measurement focus. Agency funds are accounted for using the modified accrual basis of accounting. These funds are used to account for the assets that the County holds for others in an agency capacity.

# County Organization Charts







# **Budget Process**



#### FY 2011-2012

#### **BUDGET PLANNING CALENDAR**

Date	Event
November 8 <sup>th</sup>	Establish Budget Calendar – confirm the schedule with the Mayor and Commission Chair
December 13 <sup>th</sup>	Brief overview of the budget process with Commission during Chairman's luncheon! Take initial comments and suggestions
December 15 <sup>th</sup>	Develop forms and information for the kick-off meeting with departments requesting each individual department to develop a budget request
December 18 <sup>th</sup>	Develop preliminary numbers and schedules for the grants panels to work with
January 5 <sup>th</sup>	Kick-off meeting with departments requesting each individual department to develop a budget request
January 12 <sup>th</sup>	Discuss major budget issues and possible scenarios
January 12 <sup>th</sup> +	Schedule meetings with departments to help formulate their requests as needed and requested
January 30 <sup>th</sup>	Debt service projections due for the Capital Plan
January 30 <sup>th</sup>	Pension contribution projections due
February 1 <sup>st</sup>	All payroll changes closed for FY 11
February 14 <sup>th</sup>	Budget requests due back to Finance Department – including departmental goals objectives and capital requests
February 28 <sup>th</sup>	All budget information input and balanced with requests
March 1 <sup>st</sup>	Capital Plan requests balanced and summarized
March	Mayoral meetings with officials and department heads as needed

#### FY 2011-2012

#### **BUDGET PLANNING CALENDAR (Continued)**

<u>Date</u>	Event
March 28 <sup>th,</sup> April 4 <sup>th</sup> , April 11 <sup>th</sup>	Preliminary budget meetings held by the Mayor, Chief of Staff, Director of Finance and County Commission to review departmental requests for funding – Large Assembly; also long-term pension funding discussion
April 15 <sup>th</sup>	Complete calculations for the budget recommendation (balanced budget)
April 25 <sup>th</sup>	Complete schedules and information related to the budget
May 2 <sup>nd</sup>	Mayor presents proposed budget to County Commission
May 10 <sup>th</sup>	Publish budget summary in the newspaper
June 2 <sup>nd</sup> , 6 <sup>th</sup> and 9 <sup>th</sup>	After a full month for the public to consider the recommendation, the Commission holds Public hearings/appeals for Officials and departments to meet with County Commission – and for the Commission to discuss the Mayor's proposal
June 13 <sup>th</sup>	Special called meeting for the County Commission to approve the FY 2012 budget, tax rate and the FY 2012-2016 Capital Improvement Plan
July 1 <sup>st</sup>	First day of the new fiscal year
July 31 <sup>st</sup>	Complete the detail budget document and submit to the State of Tennessee and Government Finance Officers Association

#### 2011-2012 BUDGET

#### THE PROCESS

The budget process in Knox County consists of two phases and results in two distinct plans. The result of Phase one - Capital Planning - is the Capital Improvement Plan, a five-year plan updated each fiscal year.

Phase two - Operations Planning - results in the Operating Budget for the next fiscal year beginning July 1, and ending the subsequent June 30.

#### Phase One - Capital Planning

The Capital Improvement Plan includes all planned project expenditures of amounts greater than \$100,000 and/or for items having a useful life of greater than seven years. Though published with the Adopted Budget upon approval, the Capital Improvement Plan traditionally is not a budget, but rather a planning tool. Budget appropriations for projects included in the first year of the approved Capital Improvement Plan, for which financing is planned for the upcoming fiscal year, are required to be approved by the County Commission. Budgetary approval for projects planned for the subsequent years, for which the financing is planned in those future years, is generally not obtained during the first year of the Capital Improvement Plan and is subject to revision in subsequent years' Capital Improvement Plans, as the expected capital needs and anticipated availability of the related financing may change in response to future economic conditions and other circumstances.

As noted above, the Capital Improvement Plan includes only planned expenditures for construction projects and capital purchases with costs greater than \$100,000 and useful life of more than seven years. Regular maintenance and capital purchases less than \$100,000 are included in the annual operating budget. Planned projects and expenditures within the Capital Improvement Plan are further distinguished between routine and nonroutine capital expenditures. Routine capital expenditures are those that are included in almost every budget and are expected to have no significant impact on the operating budget. Significant non-routine expenditures (e.g., construction of a new school) are expected to result in additional operating costs (e.g., for personnel, maintenance, and utilities). Estimated additional operating costs expected to be incurred for significant nonroutine capital expenditures will be described and quantified when such projects are included in the Capital Improvement Plan. The FY 2012 Plan includes planned expenditures for construction of a new elementary school. Management of the Knox County Schools has evaluated the expected impact on the operating budget for the projected costs of operating the new school. These costs (personnel costs, utilites, maintenance, etc.) have been incorporated into the FY 2012 operating budget as applicable. None of the remaining FY 2012 projects included in the Capital Improvement Plan are considered to be significant non-routine capital expenditures that will result in significant additional operating costs.

#### 2011-2012 BUDGET

Review and update of the Capital Improvement Plan began in November. Department heads and elected officials were asked to review those projects in the existing plan that were within their scope of authority and to update the status thereof. Requests for new projects and/or additional funding to existing projects were to be submitted to the County Mayor and Senior Director of Finance in December. After meeting with requesters to determine the purpose and scope of the requests, the County Mayor and the Senior Director of Finance met with the County budget team. Based on the results of these activities and expected available funds, the County Mayor delivered the recommended Capital Improvement Plan to the County Commission in his budget address to the Commission on May 2, 2011. The Commission approved the overall Capital Improvement Plan on June 14, 2011 via Resolution R-11-6-103-SS.

#### Phase Two - Operations Planning

The Operating Budget consists of planned expenses, capital outlay (other than those items meeting the criteria for inclusion in the Capital Improvement Plan, as described in the previous section), and projected revenues for all departments in all funds that are subject to appropriation. Each year, the information required from the departments submitting budget requests is included in a budget manual. Individual department heads and elected officials evaluate their needs and submit a requested budget. The County Mayor presents a recommended budget to the County Commission, balancing the needs of the departments with the funding available. The County Commission considers the Mayor's recommendation, and votes to adopt an approved budget and tax rate.

At an all-department meeting, the County Mayor explained budget expectations and limitations. All departments were asked to turn in their budget proposals for FY 2012. They were provided with necessary forms, status information and a budget calendar. The calendar identified the month of March as the time when expense projections (budget requests) would be reviewed in meetings between department heads, elected officials and the County Mayor.

Budget requests were considered from a "zero-based budget" perspective. This process assumes no prior funding, and all future funding must be justified and fit the County Mayor's overall priorities. The Mayor presented his top four priorities: 1) Reduce government spending, 2) Focus on essential programs, 3) Provide essential services, and 4) Lower the County's debt.

As part of the operations planning process, the County Department of Finance reviewed and prepared projections of revenues, employee salaries and wages, fringe benefits, and space costs.

The total of updated property assessments from the Property Assessor and the projected percent of tax collections from the Trustee were used to project total property tax revenue and to calculate the expected proceeds.

#### 2011-2012 BUDGET

These projections, coupled with the expense projections from the extensive departmental meetings and extensive line-item-by-line-item analysis by the budget staff, are among the key elements making up the County Mayor's budget recommendation to the County Commission.

The Knox County Board of Education develops its own budget calendar and must submit the approved budget to the County Mayor by April 15. Included is a separate budget for the Central Cafeteria Fund. During the County Mayor's review of these budgets, recommended changes or additions to specific line items are identified. These are included in the County Mayor's recommendation of the total amount necessary to fund the Schools' operating expenses.

Outside agencies requesting Hotel/Motel Tax funds send their applications to the Knox County Grants Office. Upon review, these are forwarded with a recommendation to the County Mayor. This recommendation becomes a part of the County Mayor's recommended budget.

#### Commission Action

The County Mayor presented the budget recommendation to the County Commission on May 2, 2011 at a Special Sessions meeting. Separate resolutions by the Commission were passed to adopt the Operating Budget and Tax Rate on June 14, 2011.

The County Commission approves a total funding amount for the Knox County Schools' General Purpose School Fund, and the Knox County Board of Education is responsible for adopting the detail line item budget for the Knox County Schools. The final 2012 budget for the Schools' General Fund totaled \$384,670,000. The Board finalized line-item amounts and final revenue projections, and approved a detailed line-item budget at its May Board meeting. The Board subsequently amended its detailed line item budget at its June meeting.

#### Expense Categories

The appropriated County budget is prepared at the fund, department/function, and major category level. For the County, the legal level of budgetary control (the level at which management cannot overspend funds without a budget amendment) is the major category level within a department or function. The major categories are Personal Services, Employee Benefits, Contracted Services, Supplies and Materials, Other Charges, Debt Service and Capital Outlay.

#### 2011-2012 BUDGET

#### Supplemental Information

The County Commission and the Board of Education, respectively, must approve requests from County or School departments to transfer budgeted funds between expense categories.

Any requests for additional appropriations, after the budget has been approved, require identification of the anticipated revenue source to cover them. Expenditures may not exceed estimated revenue or available fund balance and the full County Commission must approve such changes.

Generally, grants to the County are not included in the operating budget cycle. The authorization to appropriate these funds is provided in the award. The County anticipates some grant matches each year in its operating budget.



## Foster D. Arnett, Jr. Knox County Clerk

Post Office Box 1566 Knoxville, TN 37901 (865)215-3302 www.knoxcounty.org/clerk

#### STATE OF TENNESSEE COUNTY OF KNOX

I, Foster D. Arnett, Jr., Clerk of Knox County, Tennessee do hereby certify that the attached is a true and correct copy of R-11-6-101-SS – A Resolution of the Commission of Knox County, Tennessee, establishing a General County Budget and making appropriations from the several funds for Departments, Institutions, Offices and Agencies of Knox County, Tennessee, for the Fiscal Year Beginning July 1, 2011 and ending June 30, 2012 and approving the Organizational Chart of the Executive Branch of Knox County Government.

This Resolution was approved at the June 14, 2011 Special Session of the Board of Commissioners meeting

The same shall appear of record in the Commission Library in the office of the Knox County Clerk.

Witness my hand at office in Knoxville, Tennessee, this 6th day of July 2011.

Foster D. Arnett, Jr., Knox County Clerk

#### RESOLUTION

A RESOLUTION OF THE COMMISSION OF KNOX COUNTY, TENNESSEE, ESTABLISHING A GENERAL COUNTY BUDGET AND MAKING APPROPRIATIONS FROM THE SEVERAL FUNDS FOR DEPARTMENTS, INSTITUTIONS, OFFICES AND AGENCIES OF KNOX COUNTY, TENNESSEE, FOR THE FISCAL YEAR BEGINNING JULY 1, 2011 AND ENDING JUNE 30, 2012 AND APPROVING THE ORGANIZATIONAL CHART OF THE EXECUTIVE BRANCH OF KNOX COUNTY GOVERNMENT.

<b>RESOLUTION:</b>	R-11-6-101-SS
<b>REQUESTED BY:</b>	FINANCE
PREPARED BY:	KNOX COUNTY LAW DIRECTOR'S OFFICE
APPROVED AS TO E AND CORRECTNES	
APPROVED: J	une 14, 2011 DATE
VETOED:	DATE
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WHEREAS, pursuant to Article II, Section 2.01 of the Charter of Knox County, Tennessee the Commission of Knox County, as the Legislative Body of Knox County, Tennessee, is vested with the authority and responsibility to adopt and amend the County budget, to fix county tax rates, and to appropriate county funds for any and all lawful purposes; and

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WHEREAS, pursuant to Ordinance No. O-90-9-122 and Knox County Code § 2-548 the Commission must adopt a consolidated budget, tax rates, and appropriations on or before midnight on June 30 for the subsequent fiscal year beginning on the 1st day of July; and

WHEREAS, the Mayor of Knox County has presented a proposed consolidated budget to the Knox County Commission, pursuant to Article III, Section 3.07 of the Charter of Knox County, Tennessee.

NOW THEREFORE BE IT RESOLVED BY THE COMMISSION OF KNOX COUNTY AS FOLLOWS:

That the amounts hereafter in the budget printout, attached hereto as Exhibit A, as amended on the attached Exhibit C and Exhibit D, shall constitute the Knox County budget, and said sums are hereby appropriated for the purpose of meeting the expenses of the various departments, institutions, offices, and agencies of Knox County, Tennessee for capital outlay and for meeting payments of principal and interest on the County debt maturing during the fiscal year beginning July 1, 2011 and ending June 30, 2012. The budget and appropriations are for the purposes itemized under the funds from which they are chargeable, to wit:

BE IT FURTHER RESOLVED, in summary form, the budgeted amounts by fund are as follows:

General Fund:	\$ 149,209,262	plus Operating Transfers for									
Libraries of \$1,366,769;	of \$30,544; and for the General										
Purpose School Fund of \$1,182,000											
Govt. Law Library Fund:	108,666										
Public Library Fund:	12,463,769										
Solid Waste Fund:	4,122,135										
Air Quality Fund:	199,932										
Hotel-Motel Tax Fund:	5,459,500	· ·									
Fire District Fund:	-										
Eng. & Public Works Fund:	11,176,812	· · · · · ·									
Central Cafeteria Fund:	24,310,642										
General Purpose School Fund:	384,670,000										
Debt Service Fund:	71,750,000										
School Construction Fund:	20,044,263										
ADA Construction Fund:	400,000										
Total Budgeted Funds:	\$ 683,914,981										

In addition to these budgeted funds, the Sheriff's Drug Control Fund -- of \$470,000 -- is limited to those funds collected by and on behalf of the Sheriff's Office dedicated to the Drug Fund. In addition to these budgeted funds, the Golf Course Fund --\$1,162,697 is operated as an Enterprise Fund.

These funds are budgeted at the following category levels: Personal Services; Employee Benefits; Contracted Services; Supplies and Materials; Other Charges; Debt Service Payments and Capital Outlay per the detailed budgeted documents as published by the Mayor's Office.

BE IT FURTHER RESOLVED, that the Knox County Commission, in accordance with Knox County Charter § 3.06 and Knox County Code § 2-61, hereby approves the structure of the Executive Branch of Knox County Government as shown in the Organizational Chart attached hereto as Exhibit B and incorporated herein by reference.

BE IT FURTHER RESOLVED, that all unexpended and unencumbered balances of appropriations remaining at the end of the fiscal year, except those in (1) capital projects funds and (2) state, federal, and other grants, shall lapse and be of no further effect at the end of the fiscal year and shall be placed to the credit of the fund from which said funds were originally appropriated, and shall be subject to reappropriation for the next fiscal year.

BE IT FURTHER RESOLVED, that the analysis of revenue and appropriation for the year ending June 30, 2012, as set out in this document, is a summary of the sources of revenue and appropriations made by this Commission for the operation of the departments of County government, including the specific allocation of restricted revenues to designated funds.

BE IT FURTHER RESOLVED, that the Knox County Finance Department is hereby authorized to continue as the accounting and record keeping agency for the Knoxville-Knox County Metropolitan Planning Commission, the Knoxville-Knox County Community Action Committee, the Knox County Emergency Communications District, the Knoxville-Knox County Geographic Information System, the Knoxville-Knox County Animal Center, the Retirement Office Operations and The Great Schools Partnership and that the funds of said agencies be deposited with the Knox County Trustee in a fund appropriately designated, and that the budget and estimated revenue document prepared by the respective agencies be properly recorded in the Finance Department Ledgers, and that authority to make expenditures be determined by the appropriate agency board or committee and the Finance Office is granted authority to charge for said services.

BE IT FURTHER RESOLVED, that interest earnings on County Funds be credited according to budget, except that the interest earnings on the General Purpose School Fund be credited to the School Construction Fund. KGIS, E-911 and the Knoxville-Knox County Animal Center be credited interest earnings on their respective funds in accordance with balances on hand with the Knox County Trustee. Interest and Investment earnings on unspent bond funds will be credited according to the Budget. Interest on the authorized accounts will be credited to their respective agencies. BE IT FURTHER RESOLVED, that the Internal Service Funds are authorized as follows:

Vehicle Service Center Fund	\$3,860,000
Mailroom Service Fund	\$325,000
Employee Benefits Fund	\$31,293,000
<b>Retirement Operations Fund</b>	
Risk Management Fund	\$4,586,450
<b>Building Maintenance Fund</b>	\$7,721,309
Technical Support Services Fund	\$401,000
<b>Capital Leasing/Fleet Fund</b>	\$50,000
Self Insurance Fund	\$27,000,000

These funds are supported by internal charges for services provided to internal customers. The funds are designed to provide a cost accumulation and clearing function. Higher levels of activity must be supported by increased billings.

BE IT FURTHER RESOLVED, that interest earnings will be credited according to the State LGIP rate for CAC for CAC's investments and that a specific schedule with amounts and dates be established for the County to be reimbursed the operating advance to CAC with an interest rate set at 2% for funds advanced by the County temporarily.

BE IT FURTHER RESOLVED, that grants and gifts in which the County has no match and no future monetary obligation beyond this fiscal period are hereby approved.

BE IT FURTHER RESOLVED, that the budget document recognizes the total level of authorized spending for the School Board is set by the County Commission, and the detailed amounts are at the discretion of the Knox County School Board. Further, this budget adopts the line items totaling \$384,670,000 for the General Purpose School Fund as adopted by the Knox County School Board by line item for expenditures and revenues.

BE IT FURTHER RESOLVED, the amounts saved toward "negative allocation" or salary savings for 2010-2011 above amounts needed will also be designated and appropriated toward the Self Insurance Fund to offset claims costs.

BE IT FURTHER RESOLVED, the intent of the Budget resolution is for the School Board to fund its share of Debt Servicing through the Debt Service Fund. The School Board will include a good faith estimate of payments based on a calculation of existing debt and the expected capital plan at the beginning of the budget process. During the budget process, reconciliation of school deposits to the expected school portion of debt payments will be made. These agreed upon amounts will be the charges for the fiscal year. The School Board's approved Capital Plan appropriations will be contingent on the School Board's deposit to the Debt Service Fund each fiscal year. BE IT FURTHER RESOLVED, that the intent of this Resolution is to indicate that the retirement costs for school personnel be charges to School operating funds, while retirement costs for General County employees be charged to their appropriate department.

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BE IT FURTHER RESOLVED, that any reserve dollars refunded back to Knox County from PBA will be deposited into the Building Maintenance Fund.

BE IT FURTHER RESOLVED, that all full-time General County employees under the General County handbook classified as A1 status be afforded an additional vacation week effective July 1, 2011. The vacation cap related to this additional week shall be temporarily lifted for this entire fiscal year beginning July 1, 2011 and ending June 30, 2012. Beginning July 1, 2012 said vacation cap shall be reinstated.

BE IT FURTHER RESOLVED, that to the extent any previous resolution adopted by the Knox County Commission and signed into law by the County Mayor is in conflict with this resolution, then said previously passed resolution is hereby repealed to the sole extent of its conflict with this Resolution.

BE IT FURTHER RESOLVED, if any notifications are to be made to effectuate this Resolution, then the County Clerk is hereby requested to forward a copy of this Resolution to the proper authority(s).

BE IT FURTHER RESOLVED, that this Resolution be spread on the minutes of the Commission of Knox County, Tennessee.

BE IT FURTHER RESOLVED, that this Resolution shall take effect as provided by the Charter of Knox County, Tennessee, the public welfare requiring it, and its provisions shall be enforced from and after July 1, 2011.

Presiding Officer of the Commission **County Clerk** Approved: **County Mayor** Vetoed: **County Mayor** Date

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### Foster D. Arnett, Jr. Knox County Clerk

Post Office Box 1566 Knoxville, TN 37901 (865)215-3302 www.knoxcounty.org/clerk

#### STATE OF TENNESSEE COUNTY OF KNOX

I, Foster D. Arnett, Jr., Clerk of Knox County, Tennessee do hereby certify that the attached is a true and correct copy of R-11-6-102-SS – A Resolution of the Commission of Knox County, Tennessee, establishing the Knox County Tax Rates for the Fiscal Year beginning July 1, 2011 and ending June 30, 2012.

This Resolution was approved at the June 14, 2011 Special Session of the Board of Commissioners meeting

The same shall appear of record in the Commission Library in the office of the Knox County Clerk.

Witness my hand at office in Knoxville, Tennessee, this 6th day of July 2011.

Foster D. Arnett, Jr., Knox County Clerk

#### RESOLUTION

A RESOLUTION OF THE COMMISSION OF KNOX COUNTY, TENNESSEE, ESTABLISHING THE KNOX COUNTY TAX RATES FOR THE FISCAL YEAR BEGINNING JULY 1, 2011 AND ENDING JUNE 30, 2012.

<b>RESOLUTION:</b>	R-11-6-102-SS
<b>REQUESTED BY:</b>	FINANCE
PREPARED BY:	KNOX COUNTY LAW DIRECTOR'S OFFICE
APPROVED AS TO AND CORRECTNES	
APPROVED: Ju	ine 14, 2011 DATE
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WHEREAS, pursuant to Article II, Section 2.01 of the Charter of Knox County, Tennessee, the Commission of Knox County, as the Legislative Body of Knox County, Tennessee, is vested with the authority and responsibility to adopt and amend the county budget, to fix county tax rates, and to appropriate county funds for any and all lawful purposes; and

WHEREAS, pursuant to Ordinance No. O-90-9-122 and Knox County Code § 2-548, the Knox County Commission must adopt a consolidated budget, tax rates, and appropriations on or before midnight on June 30 for the subsequent fiscal year beginning on the 1st day of July; and WHEREAS, the Mayor of Knox County has presented a proposed consolidated budget to the Commission, pursuant to Article III, Section 3.07 of the Charter of Knox County, Tennessee.

NOW THEREFORE BE IT RESOLVED BY THE COMMISSION OF KNOX COUNTY AS FOLLOWS:

The Knox County Tax Rates for the fiscal year beginning July 1, 2011 and ending June 30, 2012 are hereby established and levied as follows:

Property Taxes:	
General Fund	\$0.97
Schools General Purpose	1.08
General Debt Service	.31

Total <u>\$2.36</u>

Other Taxes:	
Hotel-Motel Tax	<u>5%</u>
Amusement Tax	5%

BE IT FURTHER RESOLVED, that all businesses, occupations, and other matters which are declared taxable privileges by the State of Tennessee, as provided by existing effective statutes and laws, are hereby declared taxable privileges for county purpose in Knox County, Tennessee, and at the same rate and amount shown and provided in the state statutes and laws, to which reference is hereby made, and this Resolution shall also apply to any future effective statutes and laws.

BE IT FURTHER RESOLVED, if any notifications are to be made to effectuate this Resolution, then the County Clerk is hereby requested to forward a copy of this Resolution to the proper authority.

BE IT FURTHER RESOLVED, that this Resolution be spread on the minutes of the Commission of Knox County, Tennessee.

BE IT FURTHER RESOLVED, that this Resolution shall take effect as provided by the Charter of Knox County, Tennessee, the public welfare requiring it.

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**County** Clerk

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lin 4 Approved:\_ 1 **County Mayor** Daté

Vetoed:\_

County Mayor

Date



### Foster D. Arnett, Jr. Knox County Clerk

Post Office Box 1566 Knoxville, TN 37901 (865)215-3302 www.knoxcounty.org/clerk

#### STATE OF TENNESSEE COUNTY OF KNOX

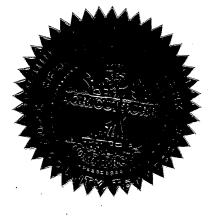
I, Foster D. Arnett, Jr., Clerk of Knox County, Tennessee do hereby certify that the attached is a true and correct copy of R-11-6-103-SS – A Resolution of the Commission of Knox County, Tennessee, adopting the Five-Year Capital Improvement Plan for Fiscal Years 2012-2016 and appropriating funds for the First Year of the Plan in accordance with said plan.

This Resolution was approved at the June 14, 2011 Special Session of the Board of Commissioners meeting

The same shall appear of record in the Commission Library in the office of the Knox County Clerk.

Witness my hand at office in Knoxville, Tennessee, this 6th day of July 2011.

Foster D. Arnett, Jr., Knox County Cler



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#### RESOLUTION

A RESOLUTION OF THE COMMISSION OF KNOX COUNTY, TENNESSEE, ADOPTING THE FIVE-YEAR CAPITAL IMPROVEMENT PLAN FOR FISCAL YEARS 2012-2016 AND APPROPRIATING FUNDS FOR THE FIRST YEAR OF THE PLAN IN ACCORDANCE WITH SAID PLAN.

<b>RESOLUTION:</b>	R-11-6-103-SS
<b>REQUESTED BY:</b>	FINANCE
PREPARED BY:	KNOX COUNTY LAW DIRECTOR'S OFFICE
APPROVED AS TO I	FORM
AND CORRECTNES	
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WHEREAS, the Knox County Mayor has submitted his proposed five-year Capital Improvement Plan for fiscal years 2012-2016; and

WHEREAS, the Knox County Commission has held a public hearing on the proposed Budget and Tax Rate for fiscal year 2011-2012 and the Capital Improvement Plan for fiscal years 2012-2016.

NOW THEREFORE BE IT RESOLVED BY THE COMMISSION OF KNOX COUNTY AS FOLLOWS:

The five-year Capital Plan for fiscal years 2012-2016, attached hereto as Exhibit A and incorporated herein by reference, is hereby adopted and approved.

BE IT FURTHER RESOLVED, that funds for the first year of the Capital Improvement Plan shall be appropriated as shown on Exhibit B.

BE IT FURTHER RESOLVED, that in accordance with the Capital Improvement Plan, the funding mechanisms for the Capital Improvement Plan shall be initiated, that is, proceed with the normal debt issuance procedures; reserve/transfer General Fund Savings to the Capital Improvements Fund.

BE IT FURTHER RESOLVED, that any of the Knox County amusement tax proceeds remaining at June 30, 2011, be dedicated to the Knox County Capital Improvements Fund to pay for park and recreational improvements as delineated in the Capital Plan.

BE IT FURTHER RESOLVED, that the Knox County School Board's projects are calculated dependent upon the schools continued full contribution for the 2011-2012 fiscal year for their share of the County's Debt Service payments.

BE IT FURTHER RESOLVED, that the Knox County School Board's contribution toward the possible Carter Elementary project in accordance with the Board's original Capital Improvement Plan of 2011-2015 is fully anticipated and expected to be considered by the School Board and the Knox County Commission when such project is ready for consideration. Sales of property and proceeds from early repayment of debt to Knox County are hereby designated toward the Carter project.

BE IT FURTHER RESOLVED, that if any notifications are to be made to effectuate this Resolution, then the County Clerk is hereby requested to forward a copy of this Resolution to the proper authority.

BE IT FURTHER RESOLVED, that this Resolution is to take effect from and after its passage, as provided by the Charter of Knox County, Tennessee, the public welfare requiring it.

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Approved:	County Mayor	<u> </u>

Vetoed:\_\_\_

County Mayor

Date

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# **Budget Summary**



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#### **BUDGET SUMMARY**

	Adopted	Adopted				Тач	Rate
	2010-2011	2011-2012			Change	FY11	FY12
General Administration	\$ 12,218,567	\$ 11,469,197		\$	(749,370)		
Finance	13,020,932	12,961,413			(59,519)		
Administration of Justice	11,472,512	11,404,383			(68,129)		
Public Safety	68,866,041	71,038,032			2,171,991		
Public Health & Welfare	24,546,946	22,485,976			(2,060,970)		
Social/Cultural/Recreational	4,499,825	4,245,676			(254,149)		
Agriculture & Natural Resources	406,489	408,839			2,350		
Other General Government	14,860,541	14,129,664			(730,877)		
Net Operating Transfers	 1,682,095	 1,091,082	-		(591,013)		
General	 151,573,948	 149,234,262	(A)	)	(2,339,686)	\$0.97	\$0.97
Special Revenue Funds:							
Governmental Law Library	195,000	108,666			(86,334)		
Public Library	12,752,000	12,463,769			(288,231)		
Solid Waste	4,307,338	4,122,135			(185,203)		
Air Quality	199,932	199,932			-		
Hotel-Motel Tax	5,000,000	5,459,500			459,500		
Engineering and Public Works	10,812,812	11,176,812			364,000		
Central Cafeteria	23,422,200	24,310,642			888,442		
General Purpose School	378,705,000	384,670,000			5,965,000	1.08	1.08
r	 435,394,282	 442,511,456	-		7,117,174		
General Debt Fund	 66,750,000	 71,750,000	_	. <u> </u>	5,000,000	0.31	0.31
<b>Construction Funds:</b>							
School Construction	18,977,665	20,044,263			1,066,598		
ADA Construction	400,000	400,000			-		
	 19,377,665	 20,444,263	_		1,066,598		
Total	\$ 673,095,895	\$ 683,939,981	=	\$	10,844,086	\$2.36	\$2.36
School Board Contribution to Debt	\$ (25,946,048)	\$ (31,117,892)	_	\$	(5,171,844)		
Net Budget	\$ 647,149,847	\$ 652,822,089	_	\$	5,672,242		

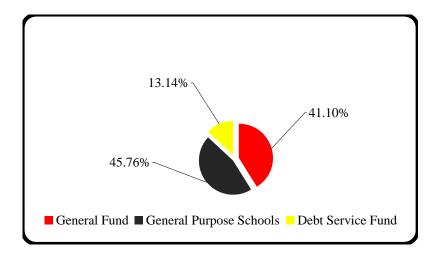
Estimated revenue per each one cent of property tax equals \$975,000 for FY11 and \$988,000 for FY12.

(A) Net of \$30,544 transfer to the Solid Waste Fund and \$1,366,769 transfer to the Public Library Fund for FY 12, and \$1,182,000 for the General Purpose Schools Fund. For FY 11, the amounts are \$3,000,000 to the Solid Waste Fund, \$10,960,500 transfer to the Public Library Fund and \$1,182,000 for the General Purpose School Fund.

#### TAX RATE BREAKDOWN

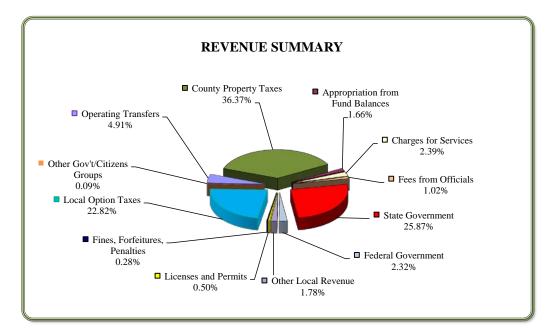
		FY 09	FY 10	FY 11	FY 12
General Fund		\$1.10	\$0.97	\$0.97	\$0.97
Debt Service Fund		0.36	0.31	0.31	0.31
<b>General Purpose Schools</b>		1.23	1.08	1.08	1.08
ſ	Fotal Tax Rate	2.69	2.36	2.36	2.36

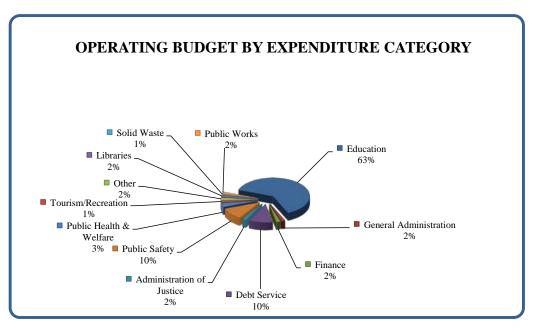
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#### **REVENUE SUMMARY CHART**

	General	Gov't Law Library	Public Library	Solid Waste	Air Quality	Hotel/Motel Tax	Engineering & Public Works	General Purpose School	School Cafeteria	Debt Service	School Construction	ADA Construction	Total
<u>REVENUE TYPE</u>													
County Property Tax	\$ 106,369,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ 110,832,000	\$-	\$ 31,567,625	\$-	\$ -	\$ 248,769,308
County Local Option Tax	11,572,500	-	-	2,400,000	-	-	4,100,000	100,489,500	-	-	17,952,750	-	136,514,750
Litigation Tax	-	68,666	-	-	-	-	-	-	-	-	-	-	68,666
Hotel/Motel Tax	-	-	-	-	-	5,200,000	-	-	-	-	-	-	5,200,000
Wheel Tax	500,000	-	10,330,000	-	-	-	-	1,500,000	-	-	-	-	12,330,000
Licenses and Permits	3,386,000	-	-	-	-	-	1,950,000	36,000	-	-	-	-	5,372,000
Fines, Forfeitures, Penalty	1,849,400	-	-	60,000	-	-	-	-	-	-	-	-	1,909,400
Charges/Current Services	4,602,000	9,100	300,000	312,375	140,000	-	-	1,191,800	9,778,958	-	-	-	16,334,233
Other Local Revenue	5,950,459	900	9,000	650,000	-	-	20,000	2,668,988	30,250	2,240,460	600,000	-	12,170,057
Fees from Officials	6,955,000	-	-	-	-	-	-	-	-	-	-	-	6,955,000
State Government	8,276,380	-	45,500	400,500	-	-	5,106,812	162,792,712	283,870	-	-	-	176,905,774
Federal Government	1,100,000	-	-	-	-	-	-	537,000	14,217,564	-	-	-	15,854,564
Other Gov't/Citizen Groups	436,488	30,000	-	-	-	-	-	-	-	134,457	-	-	600,945
Payment from Component Unit	281,597	-	-	-	-	-	-	-	-	-	-	-	281,597
Operating Transfers/Payments	(2,579,313)	-	1,779,269	299,260	-	-	-	1,622,000	-	32,188,251	-	-	33,309,467
Approp. From Res.Fund Bal.	509,068	-	-	-	-	-	-	-	-	-	-	-	509,068
Approp. from Fund Balance	25,000	-	-	-	59,932	259,500	-	3,000,000	-	5,619,207	1,491,513	400,000	10,855,152
Total	149,234,262	108,666	12,463,769	4,122,135	199,932	5,459,500	11,176,812	384,670,000	24,310,642	71,750,000	20,044,263	400,000	683,939,981





#### **EXPENDITURE SUMMARIZATION BY OBJECT CLASSIFICATION FOR ALL BUDGETED FUNDS**

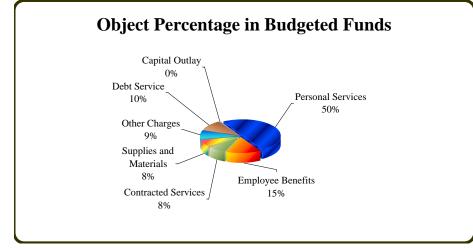
	G	eneral	Government Library	al	Public Library	Solid Waste	Hotel/Motel Tax Trust				Engineering & Public Works		General Purpose Schools		ntral eteria	Debt Service				A ction	Total Object	% of Total
Personal Services	\$ 7	71,411,292	\$ 49,4	16 \$	6,246,327	\$ 710,169	\$	- \$	189,932	\$	4,443,392	\$	250,790,630	\$7,	,933,475	\$	- \$	-	\$	- 9	\$ 341,774,633	49.78%
Employee Benefits	2	25,896,786	14,	59	1,898,513	284,380		-	-		1,621,414		68,032,860	2,	,609,747		-	-		-	100,358,559	14.62%
Contracted Services	2	25,623,906	11,4	78	1,295,846	2,831,985	2,17	0,000	10,000		896,062		22,015,111	1,	,036,500	2,00	0	-		-	55,892,888	8.14%
Supplies and Materials	1	10,698,165	31,	84	2,797,633	123,625		-	-		3,263,996		23,219,220	11,	,348,720		-	-		-	51,482,943	7.50%
Other Charges	1	6,685,509	1,	29	87,450	171,976	3,28	9,500	-		926,948		20,105,523		632,200	704,20	6	20,044,263		-	62,648,904	9.13%
Debt Service		165,669		-	-	-		-	-		-		-		-	71,043,79	4	-		-	71,209,463	10.37%
Capital Outlay		1,332,248		-	138,000	-		-	-		25,000		506,656		750,000		-	-	40	00,000	3,151,904	0.46%
Total	\$ 15	51,813,575	\$ 108,0	66 \$	12,463,769	\$ 4,122,135	\$ 5,45	9,500 \$	199,932	\$	11,176,812	\$	384,670,000	\$ 24,	,310,642	\$ 71,750,00	0 \$	20,044,263	\$ 40	0,000 \$	686,519,294	100.00%

> Less: Transfers to Public Library (1,366,769)

Less: Transfers to Solid Waste (30,544)

Less: Transfers to General Purpose Schools (1,182,000)

> Net Total \$ 683,939,981



- This pie chart does not include the transfer amounts

#### **REVENUE SUMMARY BY FUND**

	ACTUAL FY 2010	ADOPTED FY 2010	ADOPTED FY 2011	ADOPTED FY 2012
GENERAL FUND:				
County Property Taxes	\$ 104,709,159	\$ 101,341,370	\$ 105,689,088	\$ 106,369,683
County Local Option Taxes	14,764,480	14,471,434	14,018,700	11,572,500 A
Wheel Tax	9,371,844	9,725,000	9,500,000	500,000
Total Local Taxes	128,845,483	125,537,804	129,207,788	118,442,183
Less: Collected for and Transferred to Other				
Funds:				
Public Library	(10,714,808)	(10,714,808)	(10,960,500)	(1,366,769) A
Solid Waste	(3,000,000)	(3,000,000)	(3,000,000)	(30,544)
General Purpose Schools			(1,182,000)	(1,182,000)
Local Taxes	115,130,675	111,822,996	114,065,288	115,862,870
Licenses and Permits	3,252,786	3,367,696	3,321,000	3,386,000
Fines, Forfeitures, Penalty	2,923,102	3,576,250	3,417,900	1,849,400
Charges/Current Services	4,770,392	4,166,978	4,335,700	4,602,000
Other Local Revenue	3,227,966	5,684,503	6,089,975	5,950,459
Fees from Officials	6,854,002	6,817,200	6,991,140	6,955,000
State of Tennessee	9,186,251	6,559,880	6,728,486	8,276,380
Federal Government	983,063	1,000,000	1,100,000	1,100,000
Other Governments	32,539	385,000	46,000	271,000
Citizens Groups	85,834	2,000	165,488	165,488
Note Proceeds	-	576,000	576,000	-
Approp. from Restricted Fund Balance	-	543,241	560,605	509,068
Appropriation from Fund Balance	-	2,994,771	2,894,769	25,000
Transfer from Other Funds	3,487,156	5,064,627	1,000,000	-
Payments from Component Units	268,656	268,656	281,597	281,597
Increase in Equity Interest in Joint Venture				
Total General Fund	\$ 150,202,422	\$ 152,829,798	\$ 151,573,948	\$ 149,234,262

A. Some local tax revenues were allocated directly to the Public Library and the Solid Waste Funds rather than through a transfer. This change was intended to keep the special revenue status of these funds under Governmental Accounting Standards Board Statement 54.

#### GOVERNMENTAL LAW LIBRARY FUND:

County Local Option Taxes (Litigation Tax)	\$ 58,091	\$ 67,030	\$ 64,866	\$ 68,666
Charges/Current Services	7,080	9,039	11,100	9,100
Other Local Revenues	345	597	700	900
Other Governments/Citizens Groups	32,000	32,000	32,000	30,000
Operating Transfers	 86,334	 86,334	 86,334	 -
Total Governmental Law Library Fund	\$ 183,850	\$ 195,000	\$ 195,000	\$ 108,666

#### **REVENUE SUMMARY BY FUND**

	ACTUAL FY 2010	ADOPTED FY 2010	ADOPTED FY 2011	ADOPTED FY 2012
PUBLIC LIBRARY FUND:				
Wheel Tax Charges/Current Services Other Local Revenues State of Tennessee Other Governments/Citizens Groups Operating Transfers Appropriation from Fund Balance	\$ 1,100,012 330,528 9,595 93,500 15,848 11,420,000		\$ 1,200,000 323,000 9,000 - 11,220,000	\$ 10,330,000 300,000 9,000 45,500 - 1,779,269
Total Public Library Fund	\$ 12,969,483	\$ 12,837,000	\$ 12,752,000	\$ 12,463,769
SOLID WASTE FUND:				
County Local Option Taxes Fines, Forfeitures, Penalty Charges/Current Services Other Local Revenues State of Tennessee Operating Transfers Appropriation from Fund Balance	\$ - 518,208 493,047 3,050,912	\$ - - 378,000 428,500 3,043,000 628,050	\$ - - 460,000 458,500 3,060,000 328,838	\$ 2,400,000 60,000 312,375 650,000 400,500 299,260
Total Solid Waste Fund	\$ 4,062,167	\$ 4,477,550	\$ 4,307,338	\$ 4,122,135
AIR QUALITY FUND:				
Charges/Current Services Appropriation from Fund Balance	\$ 156,008	\$ 140,000 59,932	\$ 140,000 59,932	\$ 140,000 59,932
Total Air Quality Fund	\$ 156,008	\$ 199,932	\$ 199,932	\$ 199,932
HOTEL/MOTEL TAX FUND:				
County Local Option Taxes Appropriation from Fund Balance	\$ 4,839,897	\$ 5,073,750 484,442	\$ 5,000,000	\$ 5,200,000 259,500
Total Hotel/Motel Tax Fund	\$ 4,839,897	\$ 5,558,192	\$ 5,000,000	\$ 5,459,500
FIRE DISTRICT FUND:				
County Property Taxes	\$ 474	\$ 200,000	\$-	\$ -

#### **REVENUE SUMMARY BY FUND**

	ACTUAL FY 2010	ADOPTED FY 2010	ADOPTED FY 2011	ADOPTED FY 2012
ENGINEERING AND PUBLIC WORKS FUN				
County Local Option Taxes Statutory Taxes Other Local Revenues State of Tennessee Other Governments/Citizens Groups Appropriation from Fund Balance	\$ 4,086,975 1,800,807 652,250 5,359,260	\$ 4,055,066 1,824,368 25,000 5,917,170 24,000 568,030	\$ 4,000,000 1,850,000 32,000 4,906,812 24,000	\$ 4,100,000 1,950,000 20,000 5,106,812 -
Total Engineering and Public Works Fund	\$ 11,899,292	\$ 12,413,634	\$ 10,812,812	\$ 11,176,812
CENTRAL CAFETERIA FUND:	\$ 23,441,304	\$ 23,742,500	\$ 23,422,200	\$ 24,310,642
GENERAL PURPOSE SCHOOL FUND:				
County Property Taxes County Local Option Taxes Wheel Tax	\$ 107,449,959 98,341,366 1,494,272	\$ 109,000,000 101,889,500 1,500,000	\$ 111,900,000 99,389,500 1,500,000	\$ 110,832,000 100,489,500 1,500,000
Licenses Charges/Current Services	28,110 619,304	36,000 1,191,800	36,000 1,191,800	36,000 1,191,800
Other Local Revenue State of Tennessee Federal Government	3,072,315 155,837,369 636,405	2,560,000 155,185,700 537,000	2,560,000 157,057,532 537,000	2,668,988 162,792,712 537,000
Other Governments/Citizens Groups Operating Transfers Appropriation from Fund Balance	1,274,131	- 400,000 2,950,000	1,583,168 2,950,000	1,622,000 3,000,000
Total General Purpose School Fund	\$ 368,753,231	\$ 375,250,000	\$ 378,705,000	\$ 384,670,000
GENERAL DEBT FUND:				
County Property Taxes Less: Collected for and Transferred to:	\$ 30,800,583	\$ 30,251,000	\$ 30,812,000	\$ 31,567,625
General Fund Local Taxes		(2,472,000) 27,779,000		31,567,625
Other Governments/Citizens Groups	2,776	714,000	265,263	9,963
Other Local Revenue Operating Transfers	166,065 194,107	1,800,000 194,107	1,761,185 268,874	2,240,460 1,217,606
Payment from Hotel Motel Fund Payment from General Purpose Schools Payment from School Construction	- 6,361,555 19,802,665	- 6,361,555 19,802,665	- 7,143,383 18,802,665	200,000 10,926,382 19,844,263
Payment from City of Knoxville (Animal Center) CAC Reimbursement	126,350	126,350	125,494	124,494
Appropriation from Fund Balance		9,222,323	7,571,136	5,619,207
Total General Debt Fund	\$ 57,454,101	\$ 66,000,000	\$ 66,750,000	\$ 71,750,000

#### **REVENUE SUMMARY BY FUND**

REVENUE SUMMARI DI FUND										
	ACTUAL FY 2010	ADOPTED FY 2010	ADOPTED FY 2011	ADOPTED FY 2012						
SCHOOL CONSTRUCTION F	UND:									
County Local Option Taxes Other Local Revenues Appropriation from Fund Balance	\$ 17,493,716 65,942	\$ 18,600,000 600,000 602,665	\$ 17,775,000 600,000 602,665	\$ 17,952,750 600,000 1,491,513						
Total School Construction Fund	\$ 17,559,657	\$ 19,802,665	\$ 18,977,665	\$ 20,044,263						
ADA CONSTRUCTION FUND										
Appropriation from Fund Balance	\$ -	\$ 400,000	\$ 400,000	\$ 400,000						
Grand Total All Budgeted Fund	s <u>\$ 651,521,886</u>	\$ 673,906,271	\$ 673,095,895	\$ 683,939,981						
	Do	llar Amount Change	(810,376)	10,844,086						
		Percentage Change	-0.1%	1.6%						
	School Board	Contribution to Debt	(25,946,048)	(31,117,892)						
		Net Budget	\$ 647,149,847	\$ 652,822,089						
	Increase (Decrease) over	prior year net budget	592,204	5,672,242						
Р	ercentage increase (Decrease) over	prior year net budget	0.1%	0.9%						

EXPENDITURE SUMMARY BY FUND								
DEPARTMENT	DEPT.	ACTUAL	ADOPTED	PROPOSED	ADOPTED			
(Or Account Name)	NUMBER	FY 2010	FY 2011	FY 2012	FY 2012			
GENERAL FUND:								
Trustee Commission	101	\$ 2,459,029	\$ 2,850,000	\$ 2,750,000	\$ 2,750,000			
Attorney General	1010010	2,555,965	2,440,281	2,546,993	2,546,993			
Bad Check Unit	1010020	67,409	-	-	-			
Circuit Court Clerk	1010310	101,057	74,242	71,026	71,026			
Civil Sessions Court Clerk	1010320	109,995	70,466	76,232	76,232			
IV-D Child Support Clerk	1010330	834,122	794,285	778,937	778,937			
Probate Court	1010610	83,267	38,401	40,358	40,358			
Chancery Court	1010620	222,601	81,125	84,120	84,120			
County Commission	1010910	835,573	653,296	512,299	537,299			
County Commission - Discretionary	1010915	108,488	42,500	-	-			
Internal Audit	1010920	359,720	258,279	264,648	264,648			
Audit Committee	1010925	25,105	-	-	-			
Ethics Committee		1,881	-	-	-			
Codes Commission	1010930	5,707	11,520	10,000	10,000			
Retirement Operations	1010935	1,606,858	1,571,716	1,604,543	1,604,543			
County Clerk	1011210	834,014	699,908	616,296	616,296			
4th Circuit Court Clerk	1011510	138,788	88,780	97,780	97,780			
Criminal Court Clerk	1011520	185,934	127,100	127,277	127,277			
Criminal Sessions Court Clerk	1011530	207,618	121,500	125,225	125,225			
Election Commission	1011810	1,501,991	1,654,894	1,572,650	1,572,650			
Circuit Court Judges	1012110	102,982	7,500	7,762	7,762			
4th Circuit Court Judges	1012120	39,201	13,466	13,666	13,666			
Criminal Court Judges	1012130	420,087	112,600	112,890	112,890			
General Sessions Court Judge	1012140	1,704,101	1,599,485	1,598,488	1,598,488			
Jury Commission	1012150	295,054	236,725	209,238	209,238			
Juvenile Court-Judges	1012410	3,415,969	2,826,055	2,927,070	2,927,070			
IV-D Referee Program	1012420	714,931	411,276	355,338	355,338			
Juvenile Court-Clerk	1012710	627,714	594,835	590,545	590,545			
Juvenile Service Center	1013010	3,323,475	2,952,113	2,953,423	2,953,423			
Law Department	1013210	1,566,269	1,698,753	1,719,098	1,719,098			
Delinquent Tax Attorney	1013220	-	177,178	-	-			
County Mayor	1013310	1,088,059	1,078,256	867,556	867,556			
ADA Office	1013320	81,153	79,115	79,688	79,688			
Legislative Delegation	1013330	64,146	72,224	-	-			
Senior Summit	1013350	5,338	15,072	-	-			
Read with Me	1013360	312	-	-	-			
Family Investment Center	1013362	169,620	-	-	-			
Knox Achieves		42,009	-	-	-			

DEPARTMENT	DEPT.	ACTUAL	ADOPTED	PROPOSED	ADOPTED
(Or Account Name)	NUMBER	FY 2010	FY 2011	FY 2012	FY 2012
GENERAL FUND (Continued):					
UT-Knox County Extension	1013370	316,825	309,631	309,631	309,631
Great Schools Foundation	1013380	3,823,874	2,641,874	2,641,874	2,641,874
Human Resources	1013610	854,279	836,335	650,834	650,834
Mail Room - Operating	1013910	93,316	94,339	95,480	95,480
Probation Office	1014210	626,279	685,033	673,879	673,879
Office of Neighborhoods	1014510	340,869	-	-	-
Park Maintenance	1014810	2,470,641	2,630,513	2,528,056	2,528,056
U.S. Soccer Complex	1014825	8,068	-	-	-
Recreation Administration	1014830	1,093,094	1,042,841	854,370	854,370
New Harvest Farmer's Market	1014832	2,564		700	700
Legacy Park	1014835	50,000	50,000	-	-
Park Improvements - Amusement Tax	1014840	188,209	150,000	150,000	150,000
Sports Operations	1014845	-	-	168,240	168,240
Dept. of Community Development	1015105	254,258	-	-	-
Community Grants	1015110	1,095,000	826,254	321,220	321,220
Indigent Assistance	1015120	245,798	235,800	220,800	220,800
Econ. & Com. Development Contracts	1015130	2,085,789	1,919,463	1,485,293	1,485,293
John Tarleton	1015135	703,285	562,754	579,637	579,637
Senior Center & Volunteer Services	1015142	109,602	117,633	116,779	116,779
Senior Picnic		5,650	-	-	-
Frank Strang Senior Center	1015145	196,378	125,720	80,412	80,412
South Knox Senior Center	1015146	151,907	100,713	83,452	83,452
Halls Senior Center	1015147	167,248	105,128	94,874	94,874
Corryton Senior Center	1015148	147,790	87,801	80,982	80,982
Carter Senior Center	1015149	61,450	89,476	87,811	87,811
Veterans' Office	1015160	71,014	69,989	69,502	69,502
Neighborhood & Comm Development	1015165	-	550,304	335,814	335,814
Support Services	1015400	3,071,090	2,219,005	2,272,962	2,272,962
Preventive Health Services	1015403	2,046,457	2,466,649	2,288,725	2,288,725
Dental Services	1015406	969,453	1,093,501	1,093,997	1,093,997
Emergency Medical Services	1015409	773,416	857,797	902,834	902,834
Food & Restaurant Inspections	1015412	771,080	768,202	750,417	750,417
Health Administration	1015415	935,528	1,014,628	1,020,208	1,020,208
Diagnostic Services	1015421	356,714	442,184	118,626	118,626
Indigent Medical Care	1015424	4,780,939	5,250,000	5,000,000	5,000,000
Pediatric Services	1015430	790,458	935,021	_	
Pharmacy	1015433	433,484	899,942	846,402	846,402
Primary Care Services	1015436	205,331	285,000	285,000	285,000

DEPARTMENT (Or Account Name)	DEPT. NUMBER	ACTUAL FY 2010	ADOPTED FY 2011	PROPOSED FY 2012	ADOPTED FY 2012
GENERAL FUND (Continued):					
School Health Programs	1015442	376,804	44,096	376,893	376,893
Social Services	1015445	411,145	475,333	450,107	450,107
Ground Water Services	1015448	386,271	417,089	439,175	439,175
Vector Control Services	1015451	62,898	7,000	7,000	7,000
Disease Surveillance & Investigation	1015454	507,137	703,554	623,896	623,896
Vital Records	1015457	229,779	204,748	229,752	229,752
Women's Health Services	1015460	248,071	227,113	234,819	234,819
Community Health Services	1015463	1,089,160	1,149,980	1,239,215	1,239,215
Car Seat Program	1015465	24,338	-	22,457	22,457
Comm. Health Services Grant Match	1015467	34,871	209,845	209,845	209,845
Finance	1015710	2,099,107	2,091,642	2,045,406	2,045,406
Purchasing	1016010	908,898	802,626	800,336	800,336
Property Management	1016020	375,360	329,723	331,781	331,781
Inoperable Car Lot	1016025	3,032	11,500	11,200	11,200
County Building Maintenance	1016030	601,847	607,517	562,949	562,949
E-Government Purchasing	1016050	-	114,753	119,913	119,913
Property and Liability Insurance	1016310	19,816	52,389	52,389	52,389
Metropolitan Planning Commission	1016605	746,000	746,000	646,000	646,000
Geographic Information Systems	1016610	346,754	355,284	355,284	355,284
Payment To Cities	1016615	123,083	120,000	120,000	120,000
Emergency Management	1016620	55,379	55,379	55,379	55,379
Community Action Committee	1016635	1,814,478	1,572,352	1,559,919	1,559,919
Community Action Committee - Interest	1016636	19,227	175,000	-	
Officials' Expenses	1016910	27,715	30,000	5,000	5,000
Equipment	1016920	927,701	636,603	987,248	987,248
Auditing Contract	1016930	339,610	403,850	419,335	419,335
Cost in Cases Charged to County	1016940	460,655	686,400	500,000	500,000
Non-Departmental	1016950	1,738,308	(400,113)	75,000	75,000
PBA Management *	1016955	-	6,316,256	6,308,039	6,308,039
Employee Benefits - Retirement Contribu		-	1,218,164	253,315	253,315
Community Mediation	1017210	100,615	90,000	50,000	50,000
Fire Prevention	1017510	755,210	660,086	640,024	640,024
Soil Conservation District	1017520	96,850	96,858	99,208	99,208
Codes Administration	1017530	1,144,357	1,129,603	1,367,153	1,367,153
Wastewater	1017710	44,128	42,000	-	
Dirty Lot Ordinance	1017720	263,740	256,538	257,795	257,795

DEPARTMENT	DEPT.	ACTUAL	ADOPTED	PROPOSED	ADOPTED
(Or Account Name)	NUMBER	FY 2010	FY 2011	FY 2012	FY 2012
GENERAL FUND (Continued):					
Information Technology	1017910	4,917,103	4,893,773	4,687,760	4,687,760
Records Management	1017920	441,609	313,207	324,556	324,556
Sheriff's Department Merit System	1018110	263,430	261,205	261,501	261,501
Property Assessor	1018310	2,282,938	2,359,565	2,807,719	2,807,719
Equalization Board	1018320	23,762	20,873	20,652	20,652
Digitized Mapping	1018330	214,603	216,033	216,311	216,311
Public Defender	1018510	1,663,528	1,639,372	1,572,671	1,572,671
Register of Deeds	1018710	202,981	87,044	85,031	85,031
Register of Deeds - Data Processing	1018720	64,221	150,000	142,000	142,000
Court Officers	1018900	36,017	29,146	29,163	29,163
Sheriff's Administration	1018903	9,429,080	9,302,595	9,905,053	9,905,053
Records & Communication	1018906	456,000	427,796	431,296	431,296
Training	1018912	157,408	238,700	250,704	250,704
Planning & Development	1018915	11,542	12,976	12,960	12,960
Stop Violence Against Women	1018918	30,037	25,843	28,943	28,943
Patrol & Cops Universal	1018921	24,698,376	24,867,179	25,303,626	25,303,626
Warrants	1018924	285,329	161,365	275,815	275,815
Detectives	1018927	341,197	209,333	218,200	218,200
Forensic	1018930	55,329	54,580	58,763	58,763
Juvenile Division	1018933	13,344	13,746	17,904	17,904
Special Teams	1018936	26,863	31,983	31,500	31,500
Victims' Rights	1018937	474	-	-	-
Child Safety Seat Checkpoint		234	-	-	-
Senior Citizens Awareness	1018940	198	-	-	-
Donations/Sheriff - Target		275		-	-
Narcotics	1018942	324,800	301,100	344,750	344,750
Internal Affairs	1018945	16,562	16,855	16,855	16,855
Special Services	1018948	141,957	107,346	121,850	121,850
D.A.R.E. Donations	1018951	12,161	-	-	-
Teen Academy - Sheriff	1018952	4,767	-	-	-
Sexual Offender Registry	1018953	15,106	-	-	-
Interest Earned - Inmates	1018954	6,961	-	-	-
Honor Guard Golf Tournament	1018956	14,280	-	-	-
Auxiliary Services	1018957	390,716	406,430	418,561	418,561
Correctional Facilities & Batterer's Trea		26,849,995	26,223,325	27,208,448	27,208,448

#### **EXPENDITURE SUMMARY BY FUND**

DEPARTMENT	DEPT.	ACTUAL	ADOPTED	PROPOSED	ADOPTED
(Or Account Name)	NUMBER	FY 2010	FY 2011	FY 2012	FY 2012
GENERAL FUND (Continued):					
Explorer Post Program	1018965	4,250	_	-	-
Helen Ross McNabb-Interchange	1018967	176,486	-	-	-
Jail Commissary	1018969	616,033	640,160	632,367	632,367
Medical Examiner	1018972	932,836	970,300	970,300	970,300
Sheriff's K-9 Donations	1018985	3,952	-	-	-
KCSO Reserve Training Academy	1018990	23,963	-	-	-
Sheriff's - Animal Control	1018993	-	414,683	406,509	406,509
Sheriff's - Juvenile Court Officers	1018995	-	682,168	684,802	684,802
County Trustee	1019710	280,771	257,528	253,821	253,821
Trustee Tax Sale	1019720	23,002	-	-	-
Decrease in Equity Interest in Joint Ve	nture	528,848	-	-	-
Operating Transfers:	1016645	16,828,743	16,824,595	3,670,395	3,670,395
Less: Property Taxes Collected for a	nd				
Transferred to Other Funds:					
Public Library	115	(10,714,808)	(10,960,500)	(1,366,769)	(1,366,769)
Solid Waste	116	(3,000,000)	(3,000,000)	(30,544)	(30,544)
General Purpose Schools	141		(1,182,000)	(1,182,000)	(1,182,000)
Net Operating Transfers		3,113,935	1,682,095	1,091,082	1,091,082
Total General Fund		\$ 151,682,282	\$ 151,573,948	\$ 149,209,262	\$ 149,234,262

\* Space costs (utilities, janitorial, building maintenance, security, etc.) were included in the budgets of the various dept. numbers to which they were charged in years prior to FY 2012. Beginning in 2012, these costs have been reported separately in dept. number 1016955 "PBA Management." Reclassifications to the FY 2011 budget as originally adopted have been reflected in the FY 2011 adopted budget presented above for comparability.

DEPARTMENT (Or Account Name)	DEPT. NUMBER	ACTUAL FY 2010		ADOPTED FY 2011		PROPOSED FY 2012		ADOPTED FY 2012	
GOVERNMENTAL LAW LIBRAR	Y FUND:								
	1140010	\$	189,492	\$	195,000	\$	108,666	\$	108,666
PUBLIC LIBRARY FUND:									
Public Library	1150010	\$	11,024,351	\$	11,153,410	\$	10,819,927	\$	10,819,927
Public Library Maintenance	1150011		1,768,280		1,583,590		1,583,342		1,583,342
State General Library	1150020		93,500		-		45,500		45,500
Trustee Commission	115		14,452		15,000		15,000		15,000
Total Public Library Fund		\$	12,900,583	\$	12,752,000	\$	12,463,769	\$	12,463,769
SOLID WASTE FUND:									
Solid Waste Administration	1160110	\$	415,978	\$	337,108	\$	334,071	\$	334,071
Convenience Centers	1160120		2,739,576		3,003,967		3,058,201		3,058,201
Yard Waste Facility	1160130		161,725		132,307		-		-
Tire Transfer Program	1160310		392,606		415,750		415,750		415,750
Litter Grant - County	1160320		31,927		11,200		11,200		11,200
Recycling Program	1160330		348,434		337,006		218,671		218,671
Household Hazardous Waste	1160340		84,242		70,000		84,242		84,242
Total Solid Waste Fund		\$	4,174,488	\$	4,307,338	\$	4,122,135	\$	4,122,135

#### **EXPENDITURE SUMMARY BY FUND**

DEPARTMENT (Or Account Name)	DEPT. NUMBER		ACTUAL FY 2010		ADOPTED FY 2011	Р	ROPOSED FY 2012			DOPTED FY 2012
AIR QUALITY FUND:										
Permit Fees	1280040	\$	183,532	\$	189,932	\$	189,932		\$	189,932
Smart Trips	1280060				10,000		10,000			10,000
Total Air Quality Fund		\$	183,532	\$	199,932	\$	199,932	*	\$	199,932
HOTEL/MOTEL TAX FUND:	123	\$	4,711,752	\$	5,000,000	\$	5,459,500		\$	5,459,500
FIRE DISTRICT FUND: **		\$	127,195	\$	-	\$	-	_	\$	-
ENGINEERING AND PUBLIC WORKS FUND:										
Highway Administration	1310110	\$	450,873	\$	458,603	\$	456,830		\$	456,830
Highway Project Manager	1310120		229,652		215,163		210,583			210,583
Stormwater Management	1310130		1,130,929		1,152,357		1,152,671			1,152,671
Stormwater Management - Violation	1310135		7,912		-		-			-
Highway & Bridge Maintenance	1310210		8,443,668		7,289,084		7,745,345			7,745,345
Traffic Control	1310220		712,219		731,745		711,993			711,993
Capital Outlay	1310310		233,536		28,800		-			-
Bridge Construction	1310320		66,997		179,040		-			-
Engineering	1310410		363,581		358,020		365,674			365,674
Subdivision Foreclosures	1310425		131,963		-		-			-
Trustee Commission & Transfers	131		364,293		400,000		533,716			533,716
Total Engineering and Public Works Fund		\$	12,135,623	\$	10,812,812	\$	11,176,812	_	\$	11,176,812
CENTRAL CAFETERIA FUND:		\$	22,131,486	\$	23,422,200	\$	24,310,642		\$	24,310,642
GENERAL PURPOSE SCHOOL FUND:	141	\$ 3	371,241,348	\$ 3	378,705,000	\$ 3	384,670,000		\$3	84,670,000

\* Air Quality Fund contains both federal grant dollars and local funds. The proposed amount represents county funding only. Federal grant awards will be submitted to commission for approval.

\*\* The Fire District operated in the Forks of the River area. This fund was closed in fiscal year 2010.

DEPARTMENT (Or Account Name)	DEPT. NUMBER	ACTUAL FY 2010	ADOPTED FY 2011	PROPOSED FY 2012	ADOPTED FY 2012
GENERAL DEBT FUND:	151	\$ 59,457,642	\$ 66,750,000	\$ 71,750,000	\$ 71,750,000
SCHOOL CONSTRUCTION FUND:	177	\$ 19,802,665	\$ 18,977,665	\$ 20,044,263	\$ 20,044,263
ADA CONSTRUCTION FUND:	178	\$ 189,853	\$ 400,000	\$ 400,000	\$ 400,000
Grand Total Operating Funds		\$ 658,927,941	\$ 673,095,895	\$ 683,914,981	\$ 683,939,981

#### **EXPENDITURE SUMMARY BY FUND**

Internal Service Funds are used to account for goods and services provided by County Departments to County Departments and to account for common activities. These budgets are included as supplemental information.

#### **INTERNAL SERVICE FUNDS:**

Vehicle Service Center Fund	261	\$ 3,217,937	\$ 4,000,000	\$ 3,860,000	\$ 3,860,000
Mailroom Service Fund	268	277,306	325,000	325,000	325,000
Employee Benefits Fund	270	29,724,494	30,088,974	31,293,000	31,293,000
Retirement Operations Fund		199,463	-	-	-
Risk Management Fund	266	3,014,089	5,000,000	4,586,450	4,586,450
Building Maintenance Fund	274	6,772,673	7,055,197	7,721,309	7,721,309
Technical Support Services Fund	276	259,389	401,000	401,000	401,000
Capital Leasing Fund	278	1,314,290	1,500,000	50,000	50,000
Self Insurance Fund	263	23,713,301	24,000,000	27,000,000	27,000,000
TOTAL INTERNAL SERVICE FUNDS		\$ 68,492,942	\$ 72,370,171	\$ 75,236,759	\$ 75,236,759

The Sheriff's Drug Control Fund was established pursuant to an amendment of Tennessee Code Annotated Section 39-17-420. This fund is used to account for drug control activities restricted for drug enforcement, drug education and non-recurring general law enforcement expenditures. This fund is primarily funded from the receipt of fines and costs related to drug enforcement cases.

SHERIFF'S DRUG CONTROL FUND:	122	\$ 581,654	\$ 470,000	\$ 470,000	\$ 470,000

Enterprise Funds are used to account for operations that provide services primarily to the general public on a user charge basis. The County does not adopt an annual budget for its enterprise fund. The expected annual expenses are shown as additional information.

#### **ENTERPRISE FUND:**

THREE RIDGES GOLF COURSE FUND	401	\$	961,678	\$	1,162,697	\$	1,162,697	\$	1,162,69	7
I HREE RIDGES GOLF COURSE FUND	401	Ŷ	901,078	P	1,102,097	φ	1,102,097	φ	1,102,	09

#### KNOX COUNTY TENNESSEE

#### 2011-2012 BUDGET

#### **FUND BALANCE REVIEW**

#### SELECTED FUNDS

FUND NAME	FY 09 ACTUAL	FY 10 ACTUAL	FY 11 ESTIMATED	FY 12 PROJECTED
General	\$ 53,277,773	\$ 51,797,913	\$ 43,506,134	\$ 43,506,134
Public Library	253,839	322,739	279,830	279,830
Engineering & Public Works	3,687,584	3,451,253	1,866,152	1,866,152
General Purpose School	25,783,307	23,695,190	19,158,904	16,158,904
Debt Service	26,982,274	24,978,733	17,407,597	11,788,390
ADA Construction	2,072,726	1,882,873	1,482,873	1,082,873
Total Selected Funds	\$ 112,057,503	\$ 106,128,701	83,701,490	74,682,283

**County Fund Balances:** Knox County has a long history of prudent budgeting. One way to demonstrate responsible budgeting is by maintaining prudent levels of fund balances. Management and the County Commission are in full agreement with how important strong fund balances are to sound business practices. This enables the County to operate in its most efficient and effective manner. The fund balances above include undesignated amounts as well as designations and reserves for particular purposes. The County especially emphasizes the strength of the undesignated portion, and a more in-depth analysis can be found in the County's Comprehensive Annual Financial Report (CAFR) available online at <a href="http://www.knoxcounty.org/finance/annual\_reports.php">http://www.knoxcounty.org/finance/annual\_reports.php</a>, or from:

Knox County Department of Finance Suite 630 400 Main Street Knoxville, TN 37902

**FY 2009** Actual: The General Fund budgeted for a decrease in expenditures of nearly \$6 million compared to the FY 2008 adopted budget and did not plan to use unrestricted fund balance as a resource to balance the budget. Due to the continuing economic recession, revenues budgeted for 2009 were reduced compared to prior year levels, and cost-cutting measures were employed to reduce the corresponding expenditure levels budgeted for in FY 2009. Actual operating results for FY 2009 resulted in realization of revenues in nearly the same total as originally budgeted, with a slight positive variance. Close monitoring of expenditures continued throughout the year and actual expenditures were realized at nearly \$2 million less than originally budgeted. The net change in fund balance for the year was a reduction of approximately \$6 million, due primarily to a planned \$4 million transfer of funds to capital projects (these funds had been designated from the FY 2008 ending fund balance) coupled with additional transfers of funds to internal service funds that were determined to be necessary during the fiscal year. The Debt Service Fund planned to spend down approximately \$6.5 million of its fund balance in FY 2009. Interest rates paid by the County on its variable rate debt were lower than budgeted, resulting in the actual use of fund balance of approximately \$3.4 million, a positive variance compared to the original budget of more than \$3 million. The General Purpose School Fund realized results of both revenues and expenditures closely aligned with the original budget, and the ending fund balance remained comfortably in excess of the state-mandated 3% level.

#### KNOX COUNTY TENNESSEE

#### 2011-2012 BUDGET

#### FUND BALANCE REVIEW (Continued)

FY 2010 Actual: Due to the continuing economic recession, the General Fund planned for a reduction of approximately \$3.5 million for the FY 2010 fiscal year. This result was expected because local taxes, the primary revenue source, were expected to remain flat, and certain modest expenditure increases were expected. The actual 2010 results were that total General Fund balance decreased by nearly \$1.5 million, a positive variance of over \$2 million compared to the original adopted budget. As the General Fund had accumulated fund balance during years leading up to the recession, the County's plan was to apply a portion of the fund balance to operations in order to avoid tax increases to local citizens. The 2010 actual results were attributable to realization of revenues in higher than anticipated amounts, particularly in the area of local taxes, combined with careful management of expenditures. The total budget for the Debt Service Fund increased from 2009 based on the scheduled amounts for debt principal and interest coming due, and the County planned to apply approximately \$9.2 million of fund balance to the 2010 budget. The Debt Service Fund actually experienced an increase in fund balance of over \$2 million for FY 2010. This result was primarily due to savings realized because the interest rates on its variable rate debt were lower than had been budgeted for. The expenditure budget for the General Purpose School Fund increased by \$5.25 million, largely due to required compensation increases for instructional personnel. Much of the funding for the increase in expenditures was provided by increases in State revenue, due in part to funding under the American Recovery and Reinvestment Act. Actual results were close to the budgeted total, with a reduction in fund balance of approximately \$2.1 million. The ending fund balance remained comfortably in excess of the state-mandated 3% level.

**FY 2011 Estimate:** The General Fund budget estimates for FY 2011 were based on levels close to the FY 2010 actual amounts. Close monitoring and management of expenditures continued throughout the year. Salaries and wages were budgeted for at the prior year levels. The Debt Service Fund total budget increased slightly based on the scheduled amounts of principal and interest payments coming due, and approximately \$7.6 million of fund balance was applied to the budget. Although final actual results for the 2011 fiscal year are not yet available, management expects that the actual results for both the General and Debt Service Funds will be in line with the budgeted amounts. The General Purpose School Fund budget increased by approximately \$3.5 million compared to the 2010 budget. Much of that increase was in the area of increases in personnel costs for instructional personnel. As noted for the General Fund, property tax revenues are expected to increase over the FY 2010 adopted budget levels. The budget plans for the use of approximately \$3 million of fund balance. The projected ending fund balance is expected to remain comfortably in excess of the state-mandated 3% level.

**FY 2012 Budget:** For the General Fund, revenues have been budgeted at levels close to the adopted FY 2011 budget. The total budget has decreased by approximately \$2.4 million. In FY 2011the budget includes an amount appropriated from the fund balance of nearly \$2.9 million, whereas the FY 2012 budget has appropriated just \$25,000. The reduction in the budgeted expenditures is planned to be accomplished by reductions in numerous areas, including the reduction of positions. The property tax rate remains at \$2.36. The Debt Service Fund has budgeted an increase of \$5 million, based on the scheduled amounts of debt service payments due in FY 2012, and approximately \$5.6 million of fund balance has been applied to the budget. The General Purpose School Fund budget has increased by nearly \$6 million compared to the FY 2011 budget. Much of the increase is planned for increases in personnel costs for instructional personnel. The budget plans for the use of approximately \$5.6 million of fund balance is expected to remain comfortably in excess of the statemandated 3% level.

**Longer Term Outlook:** The County plans to maintain traditional, prudent levels of fund balances for normal operating cash flow needs, unexpected budgetary needs, revenue uncertainty, and, of course, for emergencies. The County plans to maintain levels of fund balances relative to the County budget. As the budget grows, the fund balances would grow accordingly. The County does not plan to grow fund balance other than to keep pace with the budget. When one-time revenues or savings are achieved, the County plans to apply the resulting increase to augment its capital plan. This approach – using one-time funding sources for planned targeted spending -- helps the County maintain consistency in the operating budget for governmental funds, and helps to keep operating budgets in line with ongoing operating revenue sources.

Fund	*Actual Balance June 30. 2009	FY Actual Revenues	2010 Actual Expenditures	*Actual Balance June 30. 2010	FY 2011 **Projected Projected Revenues Expenditures		*Projected Balance June 30. 2011	FY **Projected Revenues	2012 Projected Expenditures	*Estimated Balance (Deficit) June 30. 2012
General	\$ 53,277,77	3 \$ 163,917,230	\$165,397,090	\$ 51,797,913	\$163,487,809	\$171,779,588	\$ 43,506,134	\$ 151,788,575	\$ 151,788,575	\$ 43,506,134
Govt. Law Library	57,09	1 183,850	189,492	51,449	195,000	195,000	51,449	108,666	108,666	51,449
Public Library	253,83	9 12,969,483	12,900,583	322,739	12,849,902	12,892,811	279,830	12,463,769	12,463,769	279,830
Solid Waste	880,26	8 4,062,167	4,174,488	767,947	4,014,453	4,385,746	396,654	4,122,135	4,122,135	396,654
Air Quality	942,78	3 1,008,159	1,183,701	767,241	140,000	199,932	707,309	140,000	199,932	647,377
Hotel/Motel Tax	131,95	6 4,839,897	4,711,752	260,101	5,000,000	5,000,000	260,101	5,200,000	5,459,500	601
Fire District	126,72	1 474	127,195	-	-	-	-	-	-	-
Engineering and Public Works	3,687,58	4 11,899,292	12,135,623	3,451,253	10,989,990	12,575,091	1,866,152	11,176,812	11,176,812	1,866,152
Central Cafeteria	3,415,51	4 23,441,304	22,131,486	4,725,332	23,422,200	23,422,200	4,725,332	24,310,642	24,310,642	4,725,332
General Purpose School	25,783,30	7 369,153,231	371,241,348	23,695,190	376,766,815	381,303,101	19,158,904	381,670,000	384,670,000	16,158,904
Debt Service	26,982,27	4 62,153,058	64,156,599	24,978,733	59,178,864	66,750,000	17,407,597	66,130,793	71,750,000	11,788,390
School Construction	16,239,08	3 45,424,254	38,927,415	22,735,922	18,375,000	18,977,665	22,133,257	18,552,750	20,044,263	20,641,744
ADA Construction	2,072,72	6 -	189,853	1,882,873	-	400,000	1,482,873	-	400,000	1,082,873
Total	\$ 133,850,91	9 \$ 699,052,399	\$697,466,625	\$ 135,436,693	\$674,420,033	\$697,881,134	\$ 111,975,592	\$ 675,664,142	\$ 686,494,294	\$ 101,145,440

#### FUND BALANCE\* SUMMARY

\*Figures include reserved, designated and undesignated fund balances. \*\*Revenues do not include Appropriation from Fund Balance. Note: The Fire District Fund was closed in FY 2010

GENERAL	COUNTY A	<b>PPROPRIATIONS</b>	FROM FUND	BALANCE **
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Fund			Adopted FY 2010	Adopted FY 2011	Adopted FY 2012
General	Planned Use of Fund Balance	\$	2,994,771	\$ 2,894,769	\$ 25,000
Public Library	Capital Expenditures and Planned Use of Fund Balance		45,000	-	-
Solid Waste	Planned Use of Fund Balance		628,050	328,838	-
Air Quality	Planned Use of Fund Balance		59,932	59,932	59,932
Hotel/Motel Tax	Planned Use of Fund Balance		484,442	-	259,500
Engineering and Public Works	Capital Expenditures and Planned Use of Fund Balance		568,030	-	-
General Debt *	Planned Use of Fund Balance		9,222,323	7,571,136	5,619,207
ADA Construction	One-Time Expenditures		400,000	 400,000	 400,000
TOTAL		\$	14,402,548	\$ 11,254,675	\$ 6,363,639
				Dollar Amount Change	\$ (4,891,036)
1	lesignated Fund Balances: nded 2002 - 2012			Percentage Change	-43%
2003 - 32	4,928,595 2,778,450 5,101,652				

\* The General Debt Service Fund is simply monies set aside to make debt payments. These funds are restricted for only that purpose. These amounts are in accordance with the County's long-term Capital Improvement Plan.

\*\* These amounts are offest by actual expenditures less than allowed budget and actual revenues in excess of budget estimates.

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2005 - 36,751,230 2006 - 39,408,516 2007 - 43,467,482 2008 - 39,843,207 2009 - 41,344,844 2010 - 42,041,215

2011 - 36,911,876 (estimated) 2012 - 36,911,876 (estimated)

#### SCHOOLS APPROPRIATIONS FROM FUND BALANCE \*\*

Fund	Purpose	Adopted FY 2010	Adopted FY 2011	Adopted FY 2012
General Purpose Schools	Planned Use of Fund Balance	\$ 2,950,000	\$ 2,950,000	\$ 3,000,000
School Construction	Planned Use of Fund Balance	 602,665	 602,665	 1,491,513
TOTAL		\$ 3,552,665	\$ 3,552,665	\$ 4,491,513

General Purpose Schools Budget	\$ 384,670,000
Required 3% Fund Balance	
Minimum Required Fund Balance	11,540,100
06/30/10 Actual Fund Balance	20,094,621
Amount Overfunded @ 6/30/10	8,554,521
06/30/11 Estimated Fund Balance	17,144,621
Amount Overfunded Estimated @ 6/30/11	5,604,521
06/30/12 Estimated Fund Balance	14,144,621
Amount Overfunded Estimated 6/30/12	\$ 2,604,521

Note: There isn't a required fund balance minimum on the School Construction Fund.

\*\* These amounts are offest by actual expenditures less than allowed budget and actual revenues in excess of budget estimates.

DEPARIMENT         Full Time         Pull Time         <			ADOPTED FY 2011			ADOPTED FY 2012			Chang 2011-	2012	Proposed Position Cuts / Changes
GENERAL FUND:           Attorney General         1010010         35         1         35         1         0         0           Bad Check Unit         1010020         0         0         0         0         0         0           IV-D Child Support Clerk         1010330         17         0         17         0         0         0         2) Vacant Positions           County Commission         1010920         4         0         4         0         0         0         1) Foldel Dosition           Andi Commission         101925         0	DEPARTMENT		Full Time	Part Time		Full Time	Part Time	•	Full Time	Part Time	
Atomay General       1010010       25       1       35       1       0 <th>(or account name)</th> <th></th>	(or account name)										
Bad Check Unit01002000<	GENERAL FUND:										
NY-D Child Support Clerk1010330170*100	•										
County Commission         1010910         3         0         *         2         0         *         -1         0         (1) Filled Position           Internal Audit         1010920         4         0         0         0         0         0         0           Retirement Office         1010935         8         0         8         0         0         0         0           General Sessions Court Judges         1012140         12         0         13         0         -1         0         0         0           Juverile Court-Judges         101240         37         1         38         0         -1         0         Position           Juverile Court-Judges         101240         37         1         38         0         -1         0         Position Moved to Sheriff's Dept           Juverile Court-Clerk         1013200         64         2         64         3         0         -1         0         Department moved to Trustee's Office           Juverile Sorvice Center         1013200         1         0         0         0         0         1         0         0         1         0         0         0         0         1         0											
Land         Long         J </td <td></td>											
Audii Committee10109250000000Revirement Office10109358080000Revirement Office1011810142132-1000General Sessions Court Judges10121501201200000Jury Commission10121501101338110000Jury Concert Judges101210371381100000Juvenile Court- Judges101210170170000000Juvenile Court-Clerk1013106426430000000Juvenile Court-Clerk101320100 <t< td=""><td>-</td><td></td><td></td><td></td><td>*</td><td></td><td></td><td>*</td><td></td><td></td><td>(1) Filled Position</td></t<>	-				*			*			(1) Filled Position
Retirement Office10109358080000Election Commission1011810142132-1001General Session SCourt Judges101214010120000Jury Commission101215010100000Jury Commission101241030-100000Juvenile Court-Clerk10171011011000000Juvenile Court-Clerk1013010642643000 <t< td=""><td>Internal Audit</td><td>1010920</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Internal Audit	1010920									
Election Commission1011810142132-10(1) Vacant PositionGeneral Sessions Court Judges101215010120000Juvenile Court-Judges101215037138110010Juvenile Court-Clerk101271037138110010Juvenile Court-Clerk10127101101100000Juvenile Court-Clerk1013010642643000000Juvenile Court-Clerk101320017000 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>											
General Sessions Court Judges         1012140         12         0         12         0         0         0           Jury Commission         101210         1         0         1         0         0         0         0           Juryenile Court-Judges         1012410         37         1         38         1         0         (1) Filled Position           Juvenile Court-Clerk         1012710         11         0         11         0         0         0         0           Juvenile Court-Clerk         1013210         64         2         64         3         0         1         0 <td></td>											
Jury Commission       1012150       1       0       1       0       0       0         Jury Commission       1012410       37       1       38       1       1       0       (1) Filled Position         Jury Commission       1012420       4       0       38       1       1       0       (1) Filled Position         Jury Commission       1012420       4       0       38       0       -1       0       Position Moved to Sheriff's Dept         Jury Commission       1013210       11       0       11       0       0       0       0         Jury Comment       1013220       2       0       0       0       0       0       0       0         County Mayor       1013320       1       0       1       0											(1) Vacant Position
Juvenile Court- Judges       1012410       37       1       38       1       1       0       (1) Filled Position         IV-D Referce Program       1012420       4       0       3       0       -1       0       Position Moved to Sheriff's Dept         Juvenile Court-Clerk       1013010       64       2       64       3       0       1         Law Department       1013210       17       0       0       0       0       0         Delinquent Tax       1013200       1       0       1       0       0       0       0       0       10       0	General Sessions Court Judges	1012140					~				
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		1012150					0		0		
Juvenile Court-Clerk         1012710         11         0         11         0         0           Juvenile Service Center         1013010         64         2         64         3         0         1           Law Department         1013210         17         0         0         0         0         0           Delinquent Tax         101320         2         0         0         0         -2         0         Department moved to Trustee's Office           Courty Mayor         101330         1         0         0         0         -1         0         (1) Vacant Position           ADA         1013330         1         0         0         0         -1         0         (1) Filled Position           Human Resources         101310         1         0         8         0         -3         0         (3) Filled Position           Probation Office         1014210         11         0 </td <td>Juvenile Court- Judges</td> <td>1012410</td> <td></td> <td>-</td> <td></td> <td></td> <td>-</td> <td></td> <td>1</td> <td></td> <td>(1) Filled Position</td>	Juvenile Court- Judges	1012410		-			-		1		(1) Filled Position
Juvenile Service Center       1013010       64       2       64       3       0       1         Law Department       1013210       17       0       17       0       0       0         Delinquent Tax       1013210       17       0       0       0       -2       0       Department moved to Trustee's Office         County Mayor       1013320       1       0       9       0       -1       0       (1) Vacant Position         ADA       1013320       1       0       0       0       -1       0       (1) Filled Position         Human Resources       101310       1       0       0       0       0       0       0         Mail Room-Operating       1013910       2       0       2       0       0       0       0         Office of Neighborhoods       1014210       11       0       0       0       0       0       0       0         Park Maintenance       104810       42       1       39       1       -3       0       (3) Vacant Positions         Community Services       101515       0       0       0       0       0       0       0       0       0	5		4								Position Moved to Sheriff's Dept
Law Department       1013210       17       0       17       0       0       0         Delinquent Tax       1013220       2       0       0       0       -2       0       Department moved to Trustee's Office         County Mayor       1013310       10       0       9       0       -1       0       (1) Vacant Position         ADA       1013320       1       0       1       0       0       0       0         Legislative Delegation       1013300       1       0       8       0       -3       0       (3) Filled Position         Human Resources       1013610       11       0       8       0       -3       0       (3) Filled Positions         Mail Room-Operating       1014210       11       0       11       0       0       0       0         Porbation Office       1014210       1       0       1       **       0	Juvenile Court-Clerk	1012710	11	0		11	0		0	0	
Delinquent Tax         1013220         2         0         0         -2         0         Department moved to Trustee's Office           County Mayor         1013310         10         0         9         0         -1         0         (1) Vacant Position           ADA         1013320         1         0         1         0         0         0         0           Legislative Delegation         1013330         1         0         0         0         0         0         1) Filled Position           Human Resources         1013610         11         0         8         0         -3         0         (3) Filled Positions           Mail Room-Operating         1014510         0         0         0         0         0         0           Office         1014510         0         0         0         0         0         0         0         0           Department of Community Development         101480         7         1         **         7         1         *         0         0           Department of Community Development         101515         0         0         0         0         0         0         0         0         0	Juvenile Service Center	1013010	64	2		64	3		0	1	
County Mayor       1013310       10       0       9       0       -1       0       (1) Vacant Position         ADA       1013320       1       0       1       0       0       0         Legislative Delegation       1013330       1       0       0       0       -1       0       (1) Filled Position         Human Resources       1013010       1       0       8       0       -3       0       (3) Filled Positions         Mail Room-Operating       1013910       2       0       2       0       0       0         Probation Office       1014210       11       0       11       0       0       0       0         Park Maintenance       1014810       42       1       39       1       -3       0       (3) Vacant Positions         Recreation Administration       1014830       7       1       **       7       -3       0       0         Senior Center & Volunteer Services       1015105       0       0       0       0       0       0       0         South Knox Senior Center       1015145       3       0       2       0       -1       1       1       1       1	Law Department	1013210	17	0		17	0		0	0	
ADA       1013320       1       0       1       0       0       0         Legislative Delegation       1013330       1       0       0       0       -1       0       (1) Filled Position         Human Resources       1013610       11       0       8       0       -3       0       (3) Filled Positions         Mail Room-Operating       1014210       11       0       11       0       0       0       0         Probation Office       1014510       0       0       0       0       0       0       0         Office of Neighborhoods       1014510       0       0       0       0       0       0       0         Park Maintenance       1014830       7       1       **       7       1       **       0       0         Department of Community Development       101515       0       0       0       0       0       0         Community Services       1015142       1       2       1       2       0       0       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1	Delinquent Tax	1013220	2	0		0	0		-2	0	Department moved to Trustee's Office
Legislative Delegation       1013330       1       0       0       -1       0       (1) Filled Position         Human Resources       1013610       11       0       8       0       -3       0       (3) Filled Positions         Mail Room-Operating       1013910       2       0       2       0       0       0       0         Probation Office       1014210       11       0       11       0       0       0       0         Office of Neighborhoods       1014510       0       0       0       0       0       0       0         Office of Neighborhoods       1014810       42       1       39       1       -3       0       (3) Vacant Positions         Recreation Administration       1014830       7       1       **       7       1       **       0       0       0         Community Development       1015145       0       0       0       0       0       0       0       0         Senior Center & Volunter Services       1015145       3       0       2       0       -1       0       (1) Filled Position - Part Time         Halls Senior Center       1015145       2       1       2<	County Mayor	1013310	10	0		9	0		-1	0	(1) Vacant Position
Human Resources       1013610       11       0       8       0       -3       0       (3) Filled Positions         Mail Room-Operating       1013910       2       0       2       0       0       0         Probation Office       1014210       11       0       11       0       0       0       0         Office of Neighborhoods       1014510       0       0       0       0       0       0         Park Maintenance       1014810       42       1       39       1       -3       0       (3) Vacant Positions         Park Maintenance       1014830       7       1       **       7       1       **       0       0         Department of Community Development       105105       0       0       0       0       0       0       0         Community Services       1015142       1       2       1       2       0       0       0       0         Senior Center       Volunteer Services       1015146       2       1       2       0       -1       1       1         Gourt Enter       1015147       2       0       1       1       1       1       1       1	ADA	1013320	1	0		1	0		0	0	
Mail Room-Operating       1013910       2       0       2       0       0       0         Probation Office       1014210       11       0       11       0       0       0         Office of Neighborhoods       1014510       0       0       0       0       0       0         Park Maintenance       1014810       42       1       39       1       -3       0       (3) Vacant Positions         Recreation Administration       1014830       7       1       **       7       1       **       0       0         Department of Community Development       1015105       0       0       0       0       0       0       0         Senior Center & Volunteer Services       1015142       1       2       1       2       0       0       0         South Knox Senior Center       1015146       2       1       2       0       0       0       0       0         Carter Senior Center       1015147       2       0       1       1       -1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1 <t< td=""><td>Legislative Delegation</td><td>1013330</td><td>1</td><td>0</td><td></td><td>0</td><td>0</td><td></td><td>-1</td><td>0</td><td>(1) Filled Position</td></t<>	Legislative Delegation	1013330	1	0		0	0		-1	0	(1) Filled Position
Probation Office       1014210       11       0       11       0       0       0         Office of Neighborhoods       1014510       0       0       0       0       0       0         Probation Office       1014810       42       1       39       1       -3       0       (3) Vacant Positions         Prokention Administration       1014830       7       1       **       7       1       **       0       0         Department of Community Development       1015105       0       0       0       0       0       0         Senior Center & Volunteer Services       1015142       1       2       1       2       0       0         Senior Center       1015145       3       0       2       0       -1       0       (1) Filled Position         Senior Center       1015145       3       0       2       0       -1       1       Finak Strang Senior Center       1015146       2       1       2       0       0       -1       1) Filled Position - Part Time         Halls Senior Center       1015147       2       0       1       1       -1       1       1       1       1       1       1 </td <td>Human Resources</td> <td>1013610</td> <td>11</td> <td>0</td> <td></td> <td>8</td> <td>0</td> <td></td> <td>-3</td> <td>0</td> <td>(3) Filled Positions</td>	Human Resources	1013610	11	0		8	0		-3	0	(3) Filled Positions
Office of Neighborhoods       1014510       0       0       0       0       0       0       0         Park Maintenance       1014810       42       1       39       1       -3       0       (3) Vacant Positions         Recreation Administration       1014830       7       1       **       7       1       **       0       0         Department of Community Development       1015105       0       0       0       0       0       0       0         Senior Center & Volunteer Services       1015142       1       2       1       2       0	Mail Room-Operating	1013910	2	0		2	0		0	0	
Park Maintenance       1014810       42       1       39       1       -3       0       (3) Vacant Positions         Recreation Administration       1014830       7       1       **       7       1       **       0       0         Department of Community Development       1015105       0       0       0       0       0       0         Community Services       1015115       0       0       0       0       0       0         Senior Center & Volunteer Services       1015142       1       2       1       2       0       0         Frank Strang Senior Center       1015145       3       0       2       0       -1       0       (1) Filled Position         South Knox Senior Center       1015146       2       1       2       0       0       -1       0       (1) Filled Position - Part Time         Halls Senior Center       1015147       2       0       1       1       -1       1         Corryton Senior Center       1015148       2       0       2       0       0       0         Veterans' Services       1015160       1       1       1       1       0       0         N	Probation Office	1014210	11	0		11	0		0	0	
Recreation Administration101483071 $**$ 71 $**$ 00Department of Community Development1015105000000Community Services1015115000000Senior Center & Volunteer Services1015142121200Frank Strang Senior Center10151453020-10(1) Filled PositionSouth Knox Senior Center101514621200-1(1) Filled Position - Part TimeHalls Senior Center10151472011-11Corryton Senior Center1015148202000Carter Senior Center1015160111100Veterans' Services1015160111100Neighborhoods & Community Development10151659040-50Moved (1) to 1013310 & (4) to 1017530Support Services1015400310310000Preventive Health Services10154061211000	Office of Neighborhoods	1014510	0	0		0	0		0	0	
Department of Community Development         1015105         0	Park Maintenance	1014810	42	1		39	1		-3	0	(3) Vacant Positions
Department of Community Development         1015105         0			7	1	**		1	**		0	
Community Services       1015115       0       0       0       0       0       0         Senior Center & Volunteer Services       1015142       1       2       1       2       0       0         Frank Strang Senior Center       1015145       3       0       2       0       -1       0       (1) Filled Position         South Knox Senior Center       1015146       2       1       2       0       0       -1       0       (1) Filled Position         South Knox Senior Center       1015147       2       0       1       1       -1       1         Kalls Senior Center       1015148       2       0       2       0       0       0         Carter Senior Center       1015149       2       0       2       0       0       0         Veterans' Services       1015160       1       1       1       0       0       0         Neighborhoods & Community Development       1015165       9       0       4       0       -5       0       Moved (1) to 1013310 & (4) to 1017530         Support Services       1015400       31       0       31       0       0       0         Preventive Health Services				0			0				
Senior Center & Volunteer Services         1015142         1         2         1         2         0         0           Frank Strang Senior Center         1015145         3         0         2         0         -1         0         (1) Filled Position           South Knox Senior Center         1015146         2         1         2         0         0         -1         0         (1) Filled Position           South Knox Senior Center         1015146         2         1         2         0         0         -1         (1) Filled Position         -Part Time           Halls Senior Center         1015147         2         0         1         1         -1         1           Corryton Senior Center         1015148         2         0         2         0         0         0           Carter Senior Center         1015149         2         0         2         0         0         0           Veterans' Services         1015160         1         1         1         0         0         0           Neighborhoods & Community Development         1015165         9         0         4         0         -5         0         Moved (1) to 1013310 & (4) to 1017530           <											
Frank Strang Senior Center       1015145       3       0       2       0       -1       0       (1) Filled Position         South Knox Senior Center       1015146       2       1       2       0       0       -1       (1) Filled Position         Halls Senior Center       1015147       2       0       1       1       -1       1         Corryton Senior Center       1015148       2       0       2       0       0       0         Carter Senior Center       1015149       2       0       2       0       0       0         Veterans' Services       1015160       1       1       1       0       0       0         Neighborhoods & Community Development       1015165       9       0       4       0       -5       0       Moved (1) to 1013310 & (4) to 1017530         Support Services       1015400       31       0       31       0       0       0         Preventive Health Services       1015403       28       0       29       0       1       0       Moved (1) Position from 1015433         Dental Services       1015406       12       1       12       1       0       0	-										
South Knox Senior Center       1015146       2       1       2       0       -1       (1) Filled Position - Part Time         Halls Senior Center       1015147       2       0       1       1       -1       1         Corryton Senior Center       1015148       2       0       2       0       0       0         Carter Senior Center       1015149       2       0       2       0       0       0         Veterans' Services       1015160       1       1       1       0       0       0         Neighborhoods & Community Development       1015165       9       0       4       0       -5       0       Moved (1) to 1013310 & (4) to 1017530         Support Services       1015400       31       0       31       0       0       0         Preventive Health Services       1015403       28       0       29       0       1       0       Moved (1) Position from 1015433         Dental Services       1015406       12       1       12       1       0       0						-			-		(1) Filled Position
Halls Senior Center       1015147       2       0       1       1       -1       1         Corryton Senior Center       1015148       2       0       2       0       0       0         Carter Senior Center       1015149       2       0       2       0       0       0         Veterans' Services       1015160       1       1       1       1       0       0         Neighborhoods & Community Development       1015165       9       0       4       0       -5       0       Moved (1) to 1013310 & (4) to 1017530         Support Services       1015400       31       0       31       0       0       0         Preventive Health Services       1015403       28       0       29       0       1       0       Moved (1) Position from 1015433         Dental Services       1015406       12       1       12       1       0       0	0					_	~		-		
Corryton Senior Center         1015148         2         0         2         0         0         0           Carter Senior Center         1015149         2         0         2         0         0         0           Veterans' Services         1015160         1         1         1         0         0           Neighborhoods & Community Development         1015165         9         0         4         0         -5         0         Moved (1) to 1013310 & (4) to 1017530           Support Services         1015400         31         0         31         0         0         0           Preventive Health Services         1015403         28         0         29         0         1         0         Moved (1) Position from 1015433           Dental Services         1015406         12         1         12         1         0         0											· · · · · · · · · · · · · · · · · · ·
Carter Senior Center       1015149       2       0       2       0       0       0         Veterans' Services       1015160       1       1       1       1       0       0         Neighborhoods & Community Development       1015165       9       0       4       0       -5       0       Moved (1) to 1013310 & (4) to 1017530         Support Services       1015400       31       0       31       0       0       0         Preventive Health Services       1015403       28       0       29       0       1       0       Moved (1) Position from 1015433         Dental Services       1015406       12       1       12       1       0       0							0				
Veterans' Services         1015160         1         1         1         1         0         0           Neighborhoods & Community Development         1015165         9         0         4         0         -5         0         Moved (1) to 1013310 & (4) to 1017530           Support Services         1015400         31         0         31         0         0         0           Preventive Health Services         1015403         28         0         29         0         1         0         Moved (1) Position from 1015433           Dental Services         1015406         12         1         12         1         0         0	-										
Neighborhoods & Community Development         1015165         9         0         4         0         -5         0         Moved (1) to 1013310 & (4) to 1017530           Support Services         1015400         31         0         31         0         0         0           Preventive Health Services         1015403         28         0         29         0         1         0         Moved (1) Position from 1015433           Dental Services         1015406         12         1         12         1         0         0											
Support Services         1015400         31         0         31         0         0         0           Preventive Health Services         1015403         28         0         29         0         1         0         Moved (1) Position from 1015433           Dental Services         1015406         12         1         12         1         0         0											Moved (1) to 1013310 & (4) to 1017530
Preventive Health Services         1015403         28         0         29         0         1         0         Moved (1) Position from 1015433           Dental Services         1015406         12         1         12         0         0											1.0.02 (1) 10 1010010 (4) 10 1017000
Dental Services 1015406 12 1 12 1 0 0											Moved (1) Position from 1015433
									-		1010400 (1) 1 050000 11000 1010455
10104 Crestaurant hispectronis 1013412 15 0 15 0 0 0				-			-				
Health Administration 1015415 13 0 13 0 0 0	•										

		ADOPTED FY 2011		ADOP FY 2	012	Change 2011-	2012	Proposed Position Cuts / Changes
DEPARTMENT		Full Time	Part Time	Full Time	Part Time	Full Time	Part Time	
(or account name)								
GENERAL FUND (Continued):								
Diagnostic Services	1015421	7	0	2	0	-5	0	(5) Vacant Positions
Pediatric Care Services	1015430	12	1	0	0	-12	-1	Moved to Cherokee Health Systems
Pharmacy	1015433	4	0	3	0	-1	0	Moved (1) Position to 1015403
Animal Control	1015439	0	0	0	0	0	0	
School Health Programs	1015442	1	0	1	0	0	0	
Social Services	1015445	10	0	10	0	0	0	
Ground Water Services	1015448	7	1	7	1	0	0	
Vector Control Services	1015451	0	0	0	0	0	0	
Disease Surveillance & Investigation	1015454	9	0	8	0	-1	0	Moved (1) Position to 1015463
Vital Records	1015457	4	0	4	0	0	0	
Women's Health Services	1015460	3	0	3	0	0	0	
Community Health Services	1015463	18	0	20	0	2	0	Moved (1) Position from 1015454 & (1) from 1015430
Finance	1015710	30	1	29	0	-1	-1	(1) Vacant Position & (1) Filled Position - Part Time
Purchasing	1016010	11	0	11	0	0	0	
Property Management	1016020	6	0	6	0	0	0	
County Building Maintenance	1016030	9	0	8	0	-1	0	(1) Filled Position
E-Government Purchasing	1016050	2	0	2	0	0	0	
Fire Prevention	1017510	8	1	9	0	1	-1	Moved Position from Part Time to Full Time
Soil Conservation District	1017520	2	0	2	0	0	0	
Codes Administration	1017530	16	0	20	0	4	0	Moved (4) Positions from 1015165
Dirty Lot Ordinance	1017720	5	0	5	0	0	0	
Information Technology	1017910	42	0	39	0	-3	0	(2) Vacant Positions & (1) Filled Positions
Records Management	1017920	6	0	6	0	0	0	
Sheriff's Department Merit System	1018110	4	0	4	0	0	0	
Property Assessor	1018310	36	0	42	0	6	0	Cut (1) Filled Position, Tr (9) from Grant Cut (2) Vacant
Equalization Board	1018320	0	8	0	8	0	0	
Digitized Mapping	1018330	4	0	4	0	0	0	
Public Defender	1018510	21	3	26	1	5	-2	Decreased (2) Part Time & Increased (5) Full Time
Court Officers	1018900	0	0	0	0	0	0	
Sheriff's Administration	1018903	161	3	163	2	2	-1	Sheriff's Department 1018900-1018995:
Records & Communication	1018906	0	0	0	0	0	0	Moved (4) Positions from Grants
School Security	1018909	0	0	0	0	0	0	Moved (1) Position from 1012420
Training	1018912	0	0	0	0	0	0	Increased (3) Full Time
Planning & Development	1018915	0	0	0	0	0	0	Decreased (1) Part Time
Stop Violence Against Women	1018918	0	0	0	0	0	0	
Patrol	1018921	370	0	372	0	2	0	
Warrants	1018924	0	0	0	0	0	0	
Detective	1018927	0	0	0	0	0	0	
DUI Litter Pick Up Crew	1018928	0	0	0	0	0	0	
Forensics	1018930	0	0	0	0	0	0	

Numenile Division       1018933       0       0       0       0       0       0         Batterer's Treatment       1018939       0       0       0       0       0       0         Narcotics       1018942       0       0       0       0       0       0       0         Narcotics       1018945       0       0       0       0       0       0       0         Special Services       1018957       1       0       6       0       5       0         Correctional Facilities       1018957       1       0       6       0       0       0         Correctional Facilities       1018957       0       0       0       0       0       0         Correctional Facilities       1018963       0       0       0       0       0       0         Sheriff - Animal Control       1018972       0       0       0       0       0       0       0       0         Sheriff - Juvenile Court Officers       1018975       13       0       13       0       0       0       0         Public Library Montenance       110100       1       1       1       1										
Pell Time Part Time         Full Time Part Time										
avecause name)         EXERAL FUND (Continued):         havenile Division       1018933       0       0       0       0       0         Batterer's Treatment       1018939       0       0       0       0       0         Narcotics       1018942       0       0       0       0       0         Special Services       1018945       0       0       0       0       0         Auxiliary Services       1018957       1       0       6       5       0         Correctional Facilities       1018960       431       0       430       0       -1       0         Correctional Facilities       1018960       8       0       0       0       0       0         Id Commissary       1018969       8       8       0       0       0       0         Sheriff - Juvenile Court Officers       1018995       13       0       13       0       0       0         Cola General Fund       1701.0       31       1685.0       26       -16       -5         Colubic Library Operations       115001       13       0       3       0       0       0         Public Library Ope									-	
GENERAL FUND (Continued):         GENERAL FUND (Continued):         Javenile Division       1018933       0       0       0       0       0         Satcret's Treatment       1018942       0       0       0       0       0       0         Narcotics       1018942       0       0       0       0       0       0         Starcotics       1018948       0       0       0       0       0       0         Special Services       1018948       0       0       0       0       0       0         Justifiang Services       1018957       1       0       6       0       5       0         Comporary Detention Facilities       1018950       8       0       8       0       0       0         Ital Control       1018957       10       6       0       0       0       0         Sheriff - Animal Control       1018957       13       0       13       0       0       0       0         GOVERNMENTAL LAW LIBRARY FUND:       1140010       1       1       1       0       0       1140010       1       1       1       0       0       several P			run nine	Part Time	run Time	Part Time	Full Time	Part Time		
Numenile Division       1018933       0       0       0       0       0       0         Batterer's Treatment       1018939       0       0       0       0       0       0         Narcotics       1018942       0       0       0       0       0       0       0         Narcotics       1018945       0       0       0       0       0       0       0         Special Services       1018957       1       0       6       0       5       0         Correctional Facilities       1018957       1       0       6       0       0       0         Correctional Facilities       1018957       0       0       0       0       0       0         Correctional Facilities       1018963       0       0       0       0       0       0         Sheriff - Animal Control       1018972       0       0       0       0       0       0       0       0         Sheriff - Juvenile Court Officers       1018975       13       0       13       0       0       0       0         Public Library Montenance       110100       1       1       1       1										
Battere's Treatment       1018939       0       0       0       0       0       0         Narcotics       1018942       0       0       0       0       0       0         Special Services       1018945       0       0       0       0       0       0         Special Services       1018957       1       0       66       0       0       0         Correctional Facilities       1018963       0       0       0       0       0       0         Correctional Facilities       1018963       0       0       0       0       0       0         Icoumissary       1018963       0       0       0       0       0       0       0         Sherif - Animal Control       1018972       0       0       0       0       0       0         Sherif - Animal Courtol Officers       1018973       7       0       7       0       0       0         Sold General Fund       1189010       1       1       1       1       0       0       several Part Time positions were converted in to several Part Time positions to restore library Maintenance       1150010       13       0       3       0       0	GENERAL FUND (Continued):									
Narcotics       1018942       0       0       0       0       0       0         Internal Affairs       1018945       0       0       0       0       0         Special Services       1018947       1       0       6       0       0         Auxiliary Services       1018969       431       0       430       0       -1       0         Correctional Facilities       1018969       431       0       430       0       0       0       0         fail Commissary       1018969       8       0       8       0       0       0       0         fail Commissary       1018972       0       0       0       0       0       0         Sheriff - Anima Control       1018993       7       0       7       0       0       0         Sheriff - Juvenile Court Officers       1018995       13       0       13       0       0       0         Fublic Library Portions       1150010       1       1       1       1       0       0       several Part Time positions were converted in to several Part Time positions to restore library Maintenance       150010       3       0       3       0       0       se	Juvenile Division	1018933	0	0	0	0	0	0		
Internal Affairs       1018945       0       0       0       0       0         Special Services       1018948       0       0       0       0       0         Auxiliary Services       1018967       1       0       6       0       5       0         Correctional Facilities       1018963       0       0       0       0       0       0         Correctional Facilities       1018963       0       0       0       0       0       0         Idl Commissary       1018993       7       0       0       0       0       0         Medical Examiner       1018993       7       0       7       0       0       0         Sheriff - Animal Control       1018993       7       0       7       0       0       0         Sheriff - Animal Control       1018993       7       0       13       0       0       0       0         Fotal General Fund       1701.0       31       1685.0       26       -16       -5         COVERNMENTAL LAW LIBRARY FUND:       1140010       1       1       1       0       0       several Part Time positions to restore library Maintenance       1150011	Batterer's Treatment	1018939	0		0		0	0		
Special Services       1018948       0       0       0       0       0       0         Auxiliary Services       1018950       1       0       6       0       5       0         Correctional Facilities       1018960       431       0       430       0       -1       0         Femporary Detention Facilities       1018960       8       0       0       0       0         Iail Commissary       1018972       0       0       0       0       0       0         Sheriff - Animal Control       1018993       7       0       7       0       0       0         Sheriff - Auvenile Court Officers       1018995       13       0       13       0       0       0         Fotal General Fund       1701.0       31       1685.0       26       -16       -5         COVERNMENTAL LAW LIBRARY FUND:       1       1       1       0       0       0       0         Public Library Operations       1150010       138       63       134       74       -4       11       Full Time positions were converted in to several Part Time positions to restore library hours.         Fotal Public Library Fund       141       63       137	Narcotics		0	0	0	0	0	0		
Auxiliary Services       1018957       1       0       6       0       5       0         Correctional Facilities       1018960       431       0       430       0       -1       0         Femporary Detention Facilities       1018963       0       0       0       0       0         tail Commisary       1018969       8       0       8       0       0       0         tail Commisary       1018972       0       0       0       0       0       0         shriff - Animal Control       1018993       7       0       7       0       0       0         Shriff - Animal Control       1018995       13       0       13       0       0       0         Fotal General Fund       1701.0       31       1685.0       26       -16       -5         GOVERNMENTAL LAW LIBRARY FUND:       1140010       1       1       1       0       0       0       several Part       10       0         Public Library Operations       1150010       138       63       134       74       -4       11       Full Time positions were converted in to several Part Time positions to restore library hours.       141       63       137	Internal Affairs	1018945	0	0	0	0	0	0		
Correctional Facilities         1018960         431         0         430         0         -1         0           Femporary Detention Facilities         1018963         0 <t< td=""><td>Special Services</td><td>1018948</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td></td></t<>	Special Services	1018948	0	0	0	0	0	0		
Correctional Facilities         1018960         431         0         430         0         -1         0           Temporary Detention Facilities         1018963         0 <t< td=""><td>Auxiliary Services</td><td>1018957</td><td>1</td><td>0</td><td>6</td><td>0</td><td>5</td><td>0</td><td></td></t<>	Auxiliary Services	1018957	1	0	6	0	5	0		
hail Commissary       1018969       8       0       8       0       0       0         Medical Examiner       1018972       0       0       0       0       0       0         Sheriff - Animal Control       1018993       7       0       7       0       0       0         Sheriff - Animal Control       1018995       13       0       13       0       0       0         Sheriff - Juvenile Court Officers       1018995       13       0       13       0       0       0         Fotal General Fund       1701.0       31       1685.0       26       -16       -5         GOVERNMENTAL LAW LIBRARY FUND:       1140010       1       1       1       0       0         Public Library Operations       1150010       138       63       134       74       -4       11       Full Time positions were converted in to several Part Time positions to restore library hours.         Fotal Public Library Fund       141       63       137       74       -4       11         SOLID WASTE FUND:       1       1       19       1       0       0       0         Solid Waste Administration       1160110       3       0       3	Correctional Facilities	1018960	431	0	430	0	-1	0		
fail Commissary       1018969       8       0       8       0       0       0         Medical Examiner       1018972       0       0       0       0       0         Sheriff - Animal Control       1018993       7       0       7       0       0         Sheriff - Juvenile Court Officers       1018995       13       0       13       0       0       0         Fotal General Fund       1701.0       31       1685.0       26       -16       -5         GOVERNMENTAL LAW LIBRARY FUND:       1140010       1       1       1       0       0         PUBLIC LIBRARY FUND:       1140010       1       1       1       0       0       several Part Time positions were converted in to several Part Time positions to restore library Maintenance       1150011       3       0       3       0       0       several Part Time positions to restore library hours.         Fotal Public Library Fund       141       63       137       74       -4       11       Full Time positions to restore library hours.         Solid Waste Administration       1160110       3       0       3       0       0       0         Solid Waste Administration       1160120       19       1	Temporary Detention Facilities	1018963	0	0	0	0	0	0		
Medical Examiner       1018972       0       0       0       0       0       0         Sheriff - Animal Control       1018993       7       0       7       0       0       0         Sheriff - Juvenile Court Officers       1018995       13       0       13       0       0       0         Fotal General Fund       1701.0       31       1685.0       26       -16       -5         GOVERNMENTAL LAW LIBRARY FUND:       1140010       1       1       1       0       0         PUBLIC LIBRARY FUND:       1140010       1       1       1       0       0       several Part Time positions were converted in to public Library Maintenance       1150010       138       63       134       74       -4       11       Full Time positions to restore library hours.         Fotal Public Library Fund       141       63       137       74       -4       11         SOLID WASTE FUND:       5       5       5       5       5       5       5         Solid Waste Administration       1160110       3       0       3       0       0       0         Yard Waste Facility       1160130       0       0       0       0       0 <td< td=""><td>Jail Commissary</td><td>1018969</td><td>8</td><td>0</td><td>8</td><td>0</td><td>0</td><td>0</td><td></td></td<>	Jail Commissary	1018969	8	0	8	0	0	0		
Sheriff - Animal Control       1018993       7       0       7       0       0       0         Sheriff - Juvenile Court Officers       1018995       13       0       13       0       0       0         Fotal General Fund       1701.0       31       1685.0       26       -16       -5         GOVERNMENTAL LAW LIBRARY FUND:       1140010       1       1       1       0       0         PUBLIC LIBRARY FUND:       1150010       138       63       134       74       -4       11       Full Time positions were converted in to several Part Time positions to restore library Maintenance         Public Library Maintenance       1150010       138       63       137       74       -4       11         SOLID WASTE FUND:       1       63       137       74       -4       11         Solid Waste Administration       1160110       3       0       3       0       0       0         Yard Waste Facility       1160130       0       0       0       0       0       0       0         Yard Waste Facility       1160130       0       0       0       0       0       0       0       0	Medical Examiner			0		0	0	0		
Sheriff - Juvenile Court Officers       1018995       13       0       13       0       0       0         Fotal General Fund       1701.0       31       1685.0       26       -16       -5         GOVERNMENTAL LAW LIBRARY FUND: 1140010       1       1       1       1       0       0         PUBLIC LIBRARY FUND: Public Library Operations Public Library Maintenance       1150010       138       63       134       74       -4       11       Full Time positions were converted in to several Part Time positions to restore library hours.         Fotal Public Library Fund       141       63       137       74       -4       11         Solid Waste Administration       1160110       3       0       3       0       0       0       0         Solid Waste Fund:       1160110       3       0       3       0       0       0       0         Convenience Centers       1160120       19       1       19       1       0       0       0         Yard Waste Facility       1160130       0       0       0       0       0       0       0       0         Solid Waste Facility       1160330       0       0       0       0       0       0<	Sheriff - Animal Control		7		7	0	0	0		
GOVERNMENTAL LAW LIBRARY FUND:       1140010       1       1       1       1       0       0         PUBLIC LIBRARY FUND:       0       1150010       138       63       134       74       -4       11       Full Time positions were converted in to several Part Time positions to restore converted in to several Part Time positions to restore library Maintenance         Public Library Maintenance       1150011       3       0       3       0       0       0       several Part Time positions to restore library hours.         Fotal Public Library Fund       141       63       137       74       -4       11         SOLID WASTE FUND:       50010       3       0       3       0       0       0         Solid Waste Administration       1160110       3       0       3       0       0       0         Yard Waste Facility       1160130       0       0       0       0       0       0         Recycling Program       1160330       4       0       4       0       0       0	Sheriff - Juvenile Court Officers						0			
1140010111100PUBLIC LIBRARY FUND:Public Library Operations11500101386313474-411Full Time positions were converted in to several Part Time positions to restore library hours.Public Library Maintenance11500101386313474-411Full Time positions were converted in to several Part Time positions to restore library hours.Fotal Public Library Fund1416313774-411SOLID WASTE FUND:Solid Waste Administration116011030300Convenience Centers116012019119100Yard Waste Facility1160130000000Recycling Program11603304040000	Fotal General Fund		1701.0	31	1685.0	26	-16	-5		
1140010111100PUBLIC LIBRARY FUND:Public Library Operations11500101386313474-411Full Time positions were converted in to several Part Time positions to restore library hours.Public Library Maintenance11500101386313474-411Full Time positions were converted in to several Part Time positions to restore 	COVEDNMENTAL LAWLIDDADV	EUND.								
Public Library Operations11500101386313474-411Full Time positions were converted in to several Part Time positions to restore library hours.Public Library Maintenance11500113030000several Part Time positions to restore library hours.Fotal Public Library Fund1416313774-411SOLID WASTE FUND:Solid Waste Administration1160110303000Convenience Centers116012019119100Yard Waste Facility1160130000000Recycling Program1160330404000	GOVERNMENTAL LAW LIDRART		1	1	1	1	0	0		
Public Library Operations11500101386313474-411Full Time positions were converted in to several Part Time positions to restore library hours.Public Library Maintenance11500113030000several Part Time positions to restore library hours.Fotal Public Library Fund1416313774-411SOLID WASTE FUND:Solid Waste Administration1160110303000Convenience Centers116012019119100Yard Waste Facility1160130000000Recycling Program1160330404000	PURI IC I IRDADV FUND.									
Public Library Maintenance1150011303000several Part Time positions to restore library hours.Fotal Public Library Fund1416313774-411SOLID WASTE FUND:Solid Waste Administration1160110303000Convenience Centers116012019119100Yard Waste Facility1160130000000Recycling Program1160330404000	I UDLIC LIDRAR I FUND.									
Total Public Library Fund       141       63       137       74       -4       11         Solid Waste Administration         1160110       3       0       3       0       0       0         Solid Waste Administration       1160110       3       0       3       0       0       0         Convenience Centers       1160120       19       1       19       1       0       0         Yard Waste Facility       1160130       0       0       0       0       0       0         Recycling Program       1160330       4       0       4       0       0       0	Public Library Operations								-	
Fotal Public Library Fund         141         63         137         74         -4         11           SOLID WASTE FUND:	Public Library Maintenance	1150011	3	0	3	0	0	0	-	
Solid Waste Administration1160110303000Convenience Centers116012019119100Yard Waste Facility1160130000000Recycling Program1160330404000	Total Public Library Fund		141	63	137	74	-4	11	library hours.	
Convenience Centers116012019119100Yard Waste Facility1160130000000Recycling Program1160330404000	SOLID WASTE FUND:									
Convenience Centers116012019119100Yard Waste Facility1160130000000Recycling Program1160330404000	Calid Wester Advertisied on the	11/0110	2	0	2	0	0	0		
Yard Waste Facility1160130000000Recycling Program1160330404000										
Recycling Program         1160330         4         0         4         0         0         0										
Total Solid Waste Fund         26         1         26         1         0         0	Recycling Program	1160330	4	0	4	0	0	0		
	Total Solid Waste Fund		26	1	26	1	0	0		
<b>AIR QUALITY FUND:</b> 128 13 0 14 0 1 0	AIR QUALITY FUND:	128	13	0	14	0	1	0		

DEPARTMENT (or account name)		FY	PTED 2011 Part Time	ADOF FY 2 Full Time	012	ie	2011	ge from -2012 Part Time	Proposed Positi Cuts / Changer
ENGINEERING AND PUBLIC WORKS F	UND:								
Administration	1310110	4	0	4	0		0	0	
Highway Project Management	1310120	3	0	3	0		0	0	
Stormwater Management	1310130	18	0	18	0		0	0	
Highway & Bridge	1310210	78	1	78	1		0	0	
Traffic Control	1310220	7	0	7	0		0	0	
Engineering	1310410	4	0	4	0		0	0	
Total Engineering and Public Works Fund		114	1	114	1		0	0	
CENTRAL CAFETERIA FUND:		625	0	625	0	***	0	0	
GENERAL PURPOSE SCHOOL FUND	141	5824	0	5807	0	***	-17	0	
VEHICLE SERVICE CENTER FUND	2610030	21	0	21	0		0	0	
RETIREMENT FUND		0	0	0	0		0	0	
RISK MANAGEMENT FUND	2660010	6	0	6	0		0	0	
GREAT SCHOOLS OPERATION FUND	9600010	1	0	1	0		0	0	

\* Does not include Knox County's 11 Commissioners

\*\* Does not include the Parks Temporary/Seasonal Employees

\*\*\* Does not include bus contractors, 2012 employees to be determined by the School Board within approved budget

\*\*\*\* Does not include the Constitional Officers

NOTE: Does not include pooled positions. Pooled positions include election workers, interns, and seasonal help.

NOTE: In addition to the positions adopted in the County's budget, certain other positions are funded from various grants. Budgets for such grants are generally adopted at the time the grant is approved by the grantor. Positions requested to be funded by:

GRANTS							
ARRA	5	0	3	0	-2	0	
CDBG & Housing	4	0	4	0	0	0	
Health Dept	101	2	106	6	5	4	
Homeland Security	1	0	0	0	-1	0	
Judges - Drug Court	8	0	8	0	0	0	
Juvenile Services	1	0	1	0	0	0	
Property Assessor	9	0	0	0	-9	0	Moved to Property Assessor 1018310
Public Defender	2	0	0	0	-2	0	
Sheriff	14	5	17	3	3	-2	
Solid Waste	3	0	3	0	0	0	
Total Grant Funds	148	7	142	9	-6	2	

Under the Mayor's control, 31 full time positions and 3 part time positions were eliminated. Of these positions, 12 full time positions were vacant, 12 full time positions were moved to Cherokee Health Systems, 1 part time position was moved to Health Services, 8 full time positions were filled and 1 part time position was filled.

Overall in the General Fund, we decreased 16 full time and 5 part time positions. Included in our recommendation is a request for other departments to cut 4 filled positions and 2 vacant positions.

## KNOX COUNTY, TENNESSEE 2011-2012 ADOPTED BUDGET

## CAPITAL OUTLAY DETAIL

	Adopted <u>FY 2011</u>		Proposed <u>FY 2012</u>		Adopted FY 2012	Funded <u>By</u>
GENERAL FUND:			<u></u>			<u>21</u>
Juvenile Service Center						
Uninterruptible Power Supply		-	30,000		30,000	Operating Budget
Finance Department						
Software Conversion Cost	30,4	03	-		-	
Patrol Division						
Replacement Vehicles - (50) Requested (24) Adopted	461,7		825,072		825,072	Operating Budget
Radios	15,0	00	-		-	
Tasers	3,0	00	-		-	
BlackCreek Security		-	-	*	-	
Card Reader System		-	-	*	-	
Phone System		-	-	*	-	
BCU Upgrade		-	-	*	-	
X-Ray Equipment		-	-	*	-	
Boiler		-	-	*	-	
DataCenter Equipment		-	-	*	-	
DataCenter Server Replacement		-	-	*	-	
Parks & Recreation Department						
2012 Chevrolet 3500 Truck	38,0	00	30,400		30,400	Reserve Fund Balance
2012 Chevrolet 3/4 Ton Truck		-	30,200		30,200	Reserve Fund Balance
Stain Exterior Siding of Parks & Recreation Office Building	12,0		-		-	
1 Ton Stakebed Truck with Liftgate	32,0		-		-	
Toro 6500 D Deck Replacement	13,0		-		-	
B70T Finn Strawblower	22,0	00	-		-	
Vermeer Stump Grinder		-	22,600		22,600	Reserve Fund Balance
Scag 72" ZTR Mowers (2)	9,5	00	18,548		18,548	Reserve Fund Balance
Scag 61" ZTR Mowers (4)			30,428		30,428	Reserve Fund Balance
TOTAL CAPITAL OUTLAY	\$ 636,6		987,248	\$	987,248	
	(60,6		(132,176)	-	(132,176)	Funded by Rec Reserve Fund Bal
	\$ 576,0	00 \$	855,072	\$	855,072	Funded by Operating Budget

Note: Vehicle purchases are contingent on an older vehicle being turned in for every new vehicle purchased.

\* Funded in the 5 Year Capital Improvement Plan





## **GENERAL FUND**

General Fund	
General Fund Revenues	68
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County Building Maintenance	86
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#### **GENERAL FUND (Continued)**

## Finance County Clerk ------ 93 Human Resources------ 94 Bright Start Wellness Program------ 95 Mailroom - Operating ------ 96 Finance ------ 97 Purchasing Department ------ 98 Property Management ------ 100 Inoperable Car Lot----- 101 E-Government Purchasing------102 Information Technology ------ 102 Records Management ----- 103 Property Assessor/Reappraisal ----- 104 Digitized Mapping------106 County Trustee ------ 107 **Administration of Justice** Attorney General-----108 Bad Check Unit ------ 109 Circuit Court Clerk ------ 109 Civil Sessions Court Clerk------110 IV-D Child Support Clerk ------ 112 Probate Court------ 113 Chancery Court ----- 113 4th Circuit Court Clerk ------ 114 Criminal Court Clerk ------ 115 Criminal Sessions Court Clerk ------ 117 1<sup>st</sup>, 2<sup>nd</sup>, & 3<sup>rd</sup> Circuit Court Judges------118 4<sup>th</sup> Circuit Court Judges ------ 119 Criminal Court Judges -----119 General Sessions Court Judges-----120 Jury Commission ------ 121 Juvenile Court - Judges ------ 122 IV-D Referee Program ------ 123 Juvenile Court Clerk------124 Juvenile Service Center ------ 126

Probation Office ------ 127

## GENERAL FUND (Continued)

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Pub	blic Safety	
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	Narcotics	142
	Internal Affairs	142
	Special Services	143
	Auxiliary Services	144
	Correctional Facilities	144
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## **GENERAL FUND (Continued)**

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## **GENERAL FUND (Continued)**

## Social/Cultural/Recreational (Continued)

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## 2011-2012 BUDGET

## **GENERAL FUND**

FUND
101

REVENUE	FY 10	FY 11	FY 12			
	ACTUAL	ADOPTED		ADOPTED		
County Property Taxes	\$ 104,709,159	\$ 105,689,088	\$	106,369,683		
County Local Option Taxes	14,764,479	14,018,700		11,572,500		
Wheel Tax	9,371,844	9,500,000		500,000		
Licenses and Permits	3,252,786	3,321,000		3,386,000		
Fines, Forfeitures, Penalties	2,923,102	3,417,900		1,849,400		
Charges/Current Services	4,308,189	4,335,700		4,602,000		
Other Local Revenue	3,227,966	6,089,975		5,950,459		
Fees from Officials	6,854,002	6,991,140		6,955,000		
State of Tennessee	9,186,252	6,728,486		8,276,380		
Federal Government	983,063	1,100,000		1,100,000		
Other Governments	118,373	46,000		436,488		
Payment from Component Unit	268,656	-		281,597		
Transfer from Other Funds	3,949,359	1,447,085		-		
Note Proceeds	-	576,000		-		
Appropriations from Restricted Fund Balance	-	560,605		509,068		
Appropriations from Fund Balance	-	2,894,769		25,000		
		· · ·		· · ·		
Total General Fund	\$ 163,917,230	\$ 166,716,448	\$	151,813,575		
<b>Operating Transfers/Payments:</b>						
Public Library	\$ (10,714,808)	\$ (10,960,500)		(1,366,769)		
Solid Waste	(3,000,000)	(3,000,000)		(30,544)		
General Purpose Schools	-	(1,182,000)		(1,182,000)		
Net Total	\$ 150,202,422	\$ 151,573,948	\$	149,234,262		

**County Property Taxes:** Includes that portion of the property tax allocated to the General Fund. The County's tax rate was \$2.36 during FY 2011 and the FY 2012 rate remains at \$2.36. In FY 2012, one cent of tax revenue is estimated to generate \$988,000, which compares to the 2011 amount of \$975,000. Payments in Lieu of Taxes from the utility companies in the county and from the Tennessee Valley Authority (TVA) are also in this category.

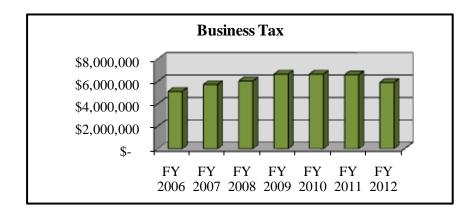
County Local Option Taxes: The three main components are the local option sales tax, litigation taxes, and business taxes.

General government receives 5/8 cents of a 2.25 percent local option sales tax, generated from the unincorporated areas of Knox County; the remainder goes to the schools. The General Fund was allocated approximately 58% of the projected general government revenue. Local option sales taxes are projected to decrease by approximately \$1.5 million. Sales are down in the County due largely to current economic conditions, and a corresponding decrease in related tax collections is budgeted as a result.

## 2011-2012 BUDGET

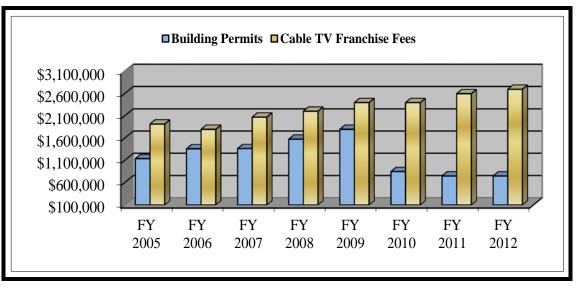
## **GENERAL FUND** (Continued)

Litigation taxes consist of those taxes received by the courts for disputes brought to the courts and the Judicial Salary litigation tax. Litigation taxes are projected to decrease slightly compared to FY 2011 levels. Business taxes are comprised of the yearly business tax and the gross receipts tax. The annual business tax is \$20 per business. The gross receipts tax is based on a class schedule, broken down by type of product sold. The revenue is budgeted in the General Fund and is projected to decrease by approximately \$700,000.



**Wheel Tax:** The County receives \$36 from each motor vehicle registration. In FY 2011, the County adopted by resolution an allocation of the majority of the wheel tax to the Public Library and the Solid Waste Special Revenue Funds for the purpose of maintaining these funds as special revenue funds under the accounting requirements of GASB Statement No. 54. In years prior to FY 2011 the majority of the revenue was recorded in the General Fund, and the Public Library and Solid Waste funds were funded primarily by operating transfers. The FY 2011 budget was adopted in that same manner; subsequently, the accounting change was made during the year. The FY 2012 operating transfers shown above are also reduced accordingly, resulting in no net effect to the General Fund due to this change.

**Licenses and Permits:** Consists primarily of cable TV franchise fees and building permit revenue. Cable TV franchise fees are expected to increase slightly compared to FY 2011. Due to economic conditions, revenue from building permits has decreased significantly in FY 2010 and 2011 compared to previous years' levels. For FY 2012, this revenue is expected to remain at the same level as for FY 2011.



#### 2011-2012 BUDGET

## **GENERAL FUND** (Continued)

**Fines, Forfeitures, Penalties:** Includes the fines and fees received by the Knox County Courts (General Sessions, Criminal, Circuit, Chancery, Probate and Juvenile). This consists of officer costs, bad check fees, fines and costs of the courts, etc. Revenue received from out-of-county juveniles housed at the Juvenile Detention Center is included as well as county traffic ordinance fees. In FY 2011 and prior years, officer costs had been included in this category; these revenues have been classified with State revenues beginning in FY 2012. Data processing fees and probation fees were included in this category prior to FY 2012, and have been reclassified to charges for services beginning in FY 2012. As a result of these changes, total revenues for this category are expected to decrease.

**Charges/Current Services:** This category contains estimated revenue for services provided by Knox County to county residents. The major areas include charges for the Health Department, Recreation Department, Building Code Inspection Fees, Data Processing fees, and Probation fees.

**Other Local Revenue:** The major sources include: interest earnings, jail concessions, rent from county facility use, and sales of surplus county property. The total projected revenues in this category have been decreased slightly for FY 2012, primarily due to low levels of interest earnings.

**Fees from Officials:** Includes excess fees from the fee offices in Knox County (Register of Deeds, County Clerk, Circuit Court Clerk, Criminal Court Clerk, Clerk & Master and Trustee). Excess fees are the remainder of all fees collected less all office salaries and fringe benefits and a three months' salary reserve.

**State of Tennessee:** Consists primarily of Health Department programs, the Hall Income Tax, the Child Support Enforcement Program, revenues from housing prisoners for the State, the Excise Tax from state banks, officer costs, and state revenue sharing. In the FY 2011 and 2010 budgets, revenues had been projected at lower levels due to State cutbacks in various areas affecting local governments. In FY 2012, increases in the Hall tax and revenue sharing increases are expected.

Health Department funding includes state aid to local health activities, and is projected to remain at similar levels compared to FY 2011.

Hall Income Tax revenue consists of the local share of state income tax on interest earned on stocks and bonds. Of the total amount collected by the state  $5/8^{\text{th}}$  is kept by the state and  $3/8^{\text{th}}$  is remitted to the county or city where a person resides. This revenue is expected to remain at the same level as for FY 2010.

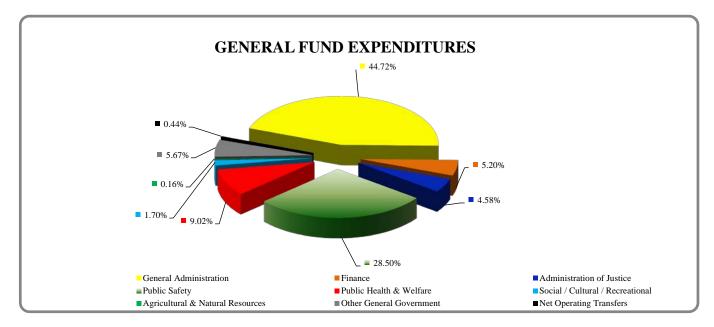
The Child Support Enforcement Program generates two types of revenue: Incentive payments and reimbursement costs. The incentive payment is based on the amount of child support collected versus the amount due. Knox County is reimbursed for approximately 66% of the expenditures for the program. These revenues are projected to be approximately the same as for FY 2011.

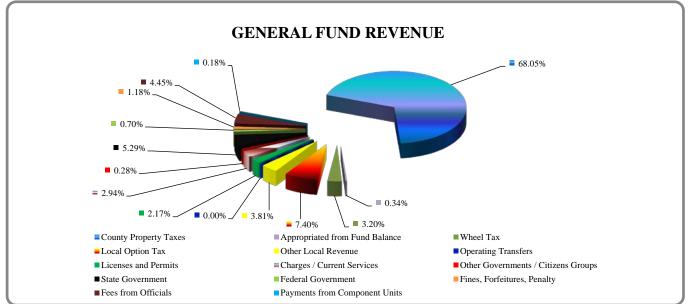
Reimbursements from the State for housing prisoners is expected to remain level due to the County's inmate population are nearly at capacity and the County's efforts to stay under our population cap.

The excise tax from State banks is based on the net earnings of all state-chartered banks and national banks doing business in Tennessee. This account is budgeted based on the average of the last five years collections.

**Federal Government:** This category includes the revenue received from the Federal Government for housing prisoners. This revenue is projected to remain at the same level as for FY 2011.

Other Governments: Miscellaneous revenue from local governments and agencies.





# General Administration



## 2011-2012 BUDGET

COUNTY COMM		Accor 10109		Fund 101					
<ul> <li>DIVISION FUNCTIONS</li> <li>1. Provide each com</li> <li>2. Assist commissio</li> <li>3. Act as a point of c</li> <li>4. Other functions as</li> </ul>	%	1 2	<b>WO</b> 0% 0% 5% 5%	RKLOAD					
EXPENDITURES	FY 10 Actual			FY 12 Requested	FY 12 Recommended		FY 12 Adopted		
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$ 512,110 228,462 40,882 6,973 47,146	\$	375,021 203,363 42,028 12,600 47,146	\$	348,583 157,871 50,593 10,500 20,284	\$	311,864 104,058 65,593 10,500 20,284	\$	311,864 149,058 45,593 10,500 20,284
Total	\$ 835,573	\$	680,158		587,831		512,299		537,299

#### **DIVISION GOAL(S):**

- 1. Continue to provide each commissioner with the most accurate and up-to-date information available so they can make the best-informed decisions on issues and matters that comes before them.
- 2. Continue to assist Commissioners with constituent requests so they may better serve the public.
- 3. Continue to explore additional initiatives designed to better serve the Commission and the public.

#### **PROGRAM:** Commission Office Operations

#### **MISSION:**

Give support to the 11-member Knox County Commission by providing available information, assisting with constituent requests, acting as a point of contact between commissioners and other office holders; department heads and officials.

#### SERVICE ACCOMPLISHMENTS FOR FY 2011

1. Continues to provide professional service to the Commission and the general public in an efficient and courteous manner.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	3	3	2
Part Time	0	0	0
TOTAL	3	3	2

## **2011-2012 BUDGET**

## **COUNTY COMMISSION (Continued)**

#### **DIVISION FUNCTIONS – BEER BOARD**

- 1. Assist in the issuance of beer licenses
- 2. Monitor compliance with the beer laws by permit holders
- 3. Monitor the sale of beer to minors
- 4. Other functions as necessary

#### **DIVISION GOAL(S):**

- 1. Assist in the issuance of beer licenses.
- 2. Monitor compliance with the beer laws by permit holders.
- 3. Monitor the sale of beer to minors.

#### **PROGRAM: Beer Board Operations**

#### **MISSION:**

To assist with the issuance of permits to sell beer in Knox County by doing background checks on all applicants, posting notices about board meetings and hearings, and resolving complaints on violations.

COMMISSION D	ISCRETIO	NAI	RY FUN	<b>JD</b> S	5	Account Fund 1010915 101				
EXPENDITURES	FY 10 Actual		FY 11 dopted		FY 12 equested		7 12 mended		FY 12 Adopted	
Other	\$ 108,488	\$	42,500	\$	33,000	\$	-	\$		-
Total	\$ 108,488	\$	42,500	\$	33,000	\$	-	\$		-

INTE	ERNAL AUDIT	Account Fund 1010920 101
DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
1.	Test measures to safeguard assets	15%
2.	Examine reliability, consistency and integrity of information	15%
3.	Investigate compliance with Policies and Procedures	15%
4.	Review economy and efficiency in the use of resources	15%
5.	Evaluate effectiveness in the accomplishment of objectives	15%
6.	Other functions as necessary	25%

#### % OF TOTAL WORKLOAD

25% 25% 25% 25%

## 2011-2012 BUDGET

EXPENDITURES	FY 10 Actual		FY 11 Adopted	I	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$ 200,215	\$	199,481	\$	199,481	\$	199,481	\$ 199,481
Employee Benefits	45,119		46,148		48,917		48,917	48,917
Contractual Services	101,471		7,500		10,600		10,600	10,600
Supplies & Materials	2,523		5,150		5,150		5,150	5,150
Other Charges	10,392		9,892		500		500	500
Total	\$ 359,720	\$	268,171	\$	264,648	\$	264,648	\$ 264,648

## **INTERNAL AUDIT (Continued)**

#### **DIVISION GOALS:**

- 1. Continued training in internal and governmental audit techniques.
- 2. Concerted effort to build relationships with officials, departments and agencies.
- 3. Informative consultative services, reports and drafts.
- 4. Assist Knox County in achieving objectives.
- 5. Certified Internal Auditor (CIA) and/or Certified Public Accountant (CPA) designation for all auditors.

#### **PROGRAM:** Internal Audit

#### **MISSION:**

Provide Knox County a trained and professional Internal Audit Department that proactively ensures safeguarding of assets, reliable information, compliance with policy and procedures, and the enhancing of the efficiency and effectiveness of County Operations.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time Part Time	0	4 0	4 0
TOTAL	0	4	4

#### SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Payroll Audits Trustee, Register of Deeds, County Clerk, Property Assessor, Court Clerks Law Department, Clerk & Master & County Commission.
- 2. External Auditor Findings Report.
- 3. Financial Analysis Report.
- 4. Special Project American Recovery & Reinvestment Act of 2009 & Follow-Up.

## 2011-2012 BUDGET

## AUDIT COMMITTEE

#### Account Fund 1010925 101

EXPENDITURES	FY 10 Actual		FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted	
Personal Services Employee Benefits	\$ 246 19	\$		-	\$	-	\$	-	\$	-
Contractual Services	24,840			-		-		-		-
Total	\$ 25,105	\$		_	\$	-	\$	-	\$	-

#### **DIVISION GOAL(S):**

- 1. Continued training in internal and governmental audit techniques.
- 2. Concerted effort to build relationships with officials, departments and agencies.
- 3. Certified Internal Auditor (CIA) and/or Certified Public Accountant (CPA) designation for all auditors.
- 4. Informative consultative services, reports and drafts.
- 5. Assist Knox County in achieving objectives.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	3.5	0	0
Part Time	0	0	0
TOTAL	3.5	0	0

ETHICS COMMIT	TEE					count Fund 0926 101	l		
EXPENDITURES		7 10 tual	FY 11 Adopte	d	FY 12 Requested	-	Y 12 mmended	FY 12 Adopted	
Contractual Services	\$	1,881	\$	-	\$-	\$	-	\$	-
Total	\$	1,881	\$	-	\$ -	\$	-	\$	-

## 2011-2012 BUDGET

## **CODES COMMISSION**

**DIVISION FUNCTIONS** 

1. Update and publish an annual copy of the Knox County Code

% OF TOTAL WORKLOAD 100%

Account Fund 1010930 101

EXPENDITURES	_	FY 10 Actual	FY 11 dopted	-	FY 12 equested	FY 12 ommended	FY 12 Adopted
Contractual Services	\$	5,707	\$ 11,520	\$	10,000	\$ 10,000	\$ 10,000
Total	\$	5,707	\$ 11,520	\$	10,000	\$ 10,000	\$ 10,000

#### **PROGRAM:** Codes Commission

#### **MISSION:**

The Code Commission provides for the codification and publication of the Knox County Charter and all ordinances, and emergency ordinances of the Knox County Commission. The publication is known as the "Knox County Code".

RETIREMENT	OPERATIONS
------------	------------

#### Account Fund 1010935 101

EXPENDITURES		7 10 tual	1	FY 11 Adopted			FY 12 ommended	FY 12 Adopted		
Personal Services	\$ 38	85,881	\$	417,636	\$	434,246	\$	434,246	\$	434,246
Employee Benefits	12	24,615		140,576		131,793		131,793		131,793
Contractual Services	98	32,642		882,654		882,654		882,654		882,654
Supplies & Materials	4	25,012		20,250		20,250		20,250		20,250
Other Charges	8	38,708		135,600		110,600		135,600		135,600
Total	\$ 1,60	)6,858	\$	1,596,716	\$ 1	1,579,543	\$	1,604,543	\$	1,604,543
REVENUE		FY 10 Actual		FY 11 Adopted		FY 12 Adopte				
Retirement Office Operation	s \$	17,235		\$ 1,611,717	'	\$ 1,604,	543			
Total	\$	17,235		\$ 1,611,717	' :	\$ 1,604,	543			

## 2011-2012 BUDGET

## **RETIREMENT OPERATIONS** (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	8	8	8
Part Time	0	0	0
TOTAL	8	8	8

## **ELECTION COMMISSION**

Account Fund 1011810 101

% OF TOTAL WORKLOAD

25%

45%

10%

20%

- **DIVISION FUNCTIONS** 1. Voter Registration and Maintenance
  - 2. Conduct Elections
  - 3. Voter Site & Equipment Maintenance
  - 4. Other Functions as necessary

EXPENDITURES		FY 10 Actual	I	FY 11 Adopted		FY 12 Requested	Re	FY 12 commended		FY 12 Adopted
Personal Services	\$	919,547	\$	1,014,037	\$	901,042	3 \$	817,332	\$	817,332
Employee Benefits		218,361		242,644		229,88	l	201,415		201,415
Contractual Services		258,554		349,810		512,90	)	512,900		512,900
Supplies & Materials		33,695		45,900		38,50	)	38,500		38,500
Other Charges		71,834		71,893		2,50	3	2,503		2,503
Total <b>REVENUE</b>	\$	1,501,991	\$	1,724,284 <b>FY 10</b>	\$	1,684,82 <b>FY 11</b>		1,572,650 <b>FY</b> 1		1,572,650
				Actual		Adopte	d	Adop	ted	
State of TN - Salary Sup State of Tennessee City of Knoxville Other Governments - Ci			\$	16,38 248,42			6,380 - 1,500		16, 240, 245,	
Total	-	-	\$	264,80	2	\$ 3	7,880	\$ 5	501,	380

#### **DIVISION GOAL(S):**

- 1. Redesigned website making information more easily accessible to public.
- 2. Online campaign financial disclosure system which will make candidate disclosures online and searchable.
- 3. Partnership with Howard Baker Center for Public Policy to re-establish Kids Voting in Knox County.
- 4. Increased training for election workers.

## 2011-2012 BUDGET

## **ELECTION COMMISSION (Continued)**

#### **PROGRAM: Election Commission Operations**

#### **MISSION:**

The Knox County Election Commissions' purpose as designated by Tennessee Code Annotated (2-1-102) is to: secure the freedom and purity of the ballot - require voters to vote in the precincts they reside except as otherwise expressly permitted - provide a comprehensive and uniform election procedure and encourage maximum participation by all citizens in the electoral process.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	15	14	13
Part Time	2	2	2
TOTAL	17	16	15

## LAW DEPARTMENT OUTSIDE LEGAL FEES

**DIVISION FUNCTIONS** 

Account Fund 1013210 101 1013215 101

% OF TOTAL WORKLOAD
60%

1. Litigation (cases)60%2. Advising commissions, boards and committees30%3. Drafting and reviewing ordinances, resolutions and contracts9%4. Other functions as necessary1%

EXPENDITURES	FY 10 Actual	FY 11 Adopted			FY 12 Recommended		FY 12 Adopted
Personal Services	\$ 1,143,279	\$ 1,239,274	\$	1,242,233	\$	1,242,233	\$ 1,242,233
Employee Benefits	264,520	300,609		317,995		317,995	317,995
Contractual Services	79,963	121,370		121,370		121,370	121,370
Supplies & Materials	30,890	37,000		37,000		37,000	37,000
Other Charges	47,617	47,617		500		500	500
Total	\$ 1,566,269	\$ 1,745,870	\$	1,719,098	\$	1,719,098	\$ 1,719,098

#### **DIVISION GOAL(S):**

- 1. Provide cutting edge legal representation to the County Commission, County Mayor, Elected Officials, and the County Departments and entities comprising Knox County Government.
- Represent Knox County in all litigations matters before federal and state courts, draft legislation, review contracts, attend mediation and arbitration sessions and provide advice and counsel to the client on all legal matters.

## **2011-2012 BUDGET**

## LAW DEPARTMENT (Continued)

#### **PROGRAM: Legal Support**

#### MISSION:

The attorney and support staff of the Knox County Law Director's Office is proudly dedicated to providing the highest quality legal services possible to the elected and appointed officials who serve the citizens of Knox County. We are further dedicated to defending the county in all lawsuits; issuing timely, consummately researched civil legal opinions upon request by elected officials and department heads; preparing and/or reviewing all contracts entered into by the county; and actively serving as advisors to all County boards, commissions and committees. The Knox County Law Director's Office proactively seeks ways to prevent the county and its employees from being exposed to legal actions through training and education and maintains an open door policy to encourage continuous communication between County departments and their legal representatives.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	17	17	17
Part Time	0	0	0
TOTAL	17	17	17

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. The Law Director's Office represented Knox County with a total of 191 meetings.
- 2. 100+ Individual Education Plans for special education students.
- 3. Reviewed 475 contracts.
- 4. Closed 195 files.
- 5. Have 462 open claim/litigation files.

## **DELINOUENT TAX ATTORNEY**

DELINQUENT '	Account Fund 1013220 101							
EXPENDITURES	FY 10 Actual		FY 11 Adopted	FY 12 Requested		7 12 mended	FY 12 Adopted	
Personal Services	\$	- \$	5 131,481	\$ -	\$	- \$		-
Employee Benefits		-	40,697	-		-		-
Contractual Services		-	5,000	-		-		-
Total	\$	- 9	6 177,178	\$ -	\$	- \$		-

## 2011-2012 BUDGET

COUNTY MAY	)R						Acco 1013	 
EXPENDITURES		FY 10 Actual	FY 11 Adopted	F	FY 11 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	706,067 160,039 136,121 30,627 55,205	\$ 725,680 184,000 117,825 30,000 56,184	\$	639,716 164,788 44,700 15,000 3,352	\$	639,716 164,788 44,700 15,000 3,352	\$ 639,716 164,788 44,700 15,000 3,352
Total	\$	1,088,059	\$ 1,113,689	\$	867,556	\$	867,556	\$ 867,556

#### **PROGRAM:** Executive Office Operations

#### **MISSION:**

The Mayor's Executive Staff are committed to provide the citizens of Knox County exceptional constituent service. It is their goal to ensure that every encounter with our office reflects our dedication to the interest and well being of its citizens.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	9	10	9
Part Time	0	0	0
TOTAL	9	10	9

## ADA, FMLA & TITLE VI OFFICE

Account Fund 1013320 101

#### % OF TOTAL WORKLOAD

10% 40% 20% 10% 10%

## **DIVISION FUNCTIONS**

- 1. Request for Information on the ADA
- 2. Family Medical Leave Functions
- 3. Request for Interpreters
- 4. Collecting Data for Title VI
- 5. Conducting ADA meetings
- 6. Other Functions necessary

## 2011-2012 BUDGET

## ADA, FMLA & TITLE VI OFFICE (Continued)

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted	
Personal Services	\$ 50,948	\$	50,754	\$	50,754	\$	50,754	\$	50,754
Employee Benefits	12,151		12,328		12,684		12,684		12,684
Contractual Services	16,351		13,333		13,600		13,600		13,600
Supplies & Materials	1,203		2,200		2,150		2,150		2,150
Other Charges	500		500		500		500		500
Total	\$ 81,153	\$	79,115	\$	79,688	\$	79,688	\$	79,688

#### **DIVISION GOAL(S):**

- 1. To become a Certified ADA Coordinator.
- 2. To reach a settlement pertaining to a lawsuit filed by an individual citizen of Knox County under the Americans with Disabilities Act.

## **PROGRAM: ADA & FMLA Coordination**

#### **MISSION:**

To protect Knox County Government and its employees by monitoring and supporting compliance with Title I and Title II of the Americans with Disabilities Act (ADA), the Family and Medical Leave Act (FMLA) and the Title VI Civil Rights Act of 1964.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	1	1	1
Part Time	0	0	0
TOTAL	1	1	1

## **SENIOR SUMMIT**

#### **DIVISION FUNCTIONS**

- 1. Coordinate the strategic plan for senior issues
- 2. Coordinate the senior summit
- 3. Attend meetings on senior programs
- 4. Other functions as necessary

## % OF TOTAL WORKLOAD

Account Fund 1013350 101

> 30% 40% 10% 10%

## 2011-2012 BUDGET

## SENIOR SUMMIT (Continued)

EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested	Re	FY 12 FY 12 commended Adopted
Contractual Services Supplies & Materials	\$	3,240 2,098	\$	7,572 7,500	\$	-	\$	- \$ -
Total	\$	5,338	\$	15,072	\$	-	\$	- \$ -
KNOX ACHIEVI	ES							Account Fund 1013355 101
EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested	Re	FY 12 FY 12 commended Adopted
Supplies & Materials	\$	42,009	\$	-	\$	-	\$	- \$ -
Total	\$	42,009	\$	-	\$	-	\$	- \$ -
READ WITH MEAccountFund1013360101								
EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested	Re	FY 12 FY 12 commended Adopted
Contractual Services Supplies & Materials	\$	563 (251)	\$	-	\$	-	\$	- \$ -
Total	\$	312	\$	-	\$	-	\$	- \$ -
GREAT SCHOO	LS	FOUNDA	ΔT	ION				Account Fund 1013380 101
EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested	Re	FY 12 FY 12 commended Adopted
Contractual Services	\$	2,641,874	\$	2,641,874	\$	2,641,874	\$	2,641,874 \$ 2,641,874
Total	\$	2,641,874	\$	2,641,874	\$	2,641,874	\$	2,641,874 \$ 2,641,874

## 2011-2012 BUDGET

FAMILY JUSTI	CE (	CENTER	ł					Account 1013362	Fund 101
EXPENDITURES		FY 10 Actual		FY 11 Adopted	FY 12 Requested	FY 1 Recomm		-	TY 12 dopted
Contractual Services	\$	169,620	\$	169,620	\$	- \$		- \$	-
Total	\$	169,620	\$	169,620	\$	- \$		- \$	-
OFFICE OF NEI		Account 1014510	Fund 101						
DIVISION FUNCTIONS% OF TOTAL WORKLOAD1.215-HELP30%2.Community Projects20%3.Neighborhood Nights20%4.Outreach to PTA's & PTO's10%5.Strategic assistance to neighborhoods10%6.Research community concerns5%									
EXPENDITURES		FY 10 Actual		FY 11 Adopted	FY 12 Requested	FY 12 Recommen	ded	FY 12 Adopte	-
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	224,933 61,204 41,005 13,227 500	\$	- ( - - -	\$ - - - - -	\$	- - - -	\$	- - -
Total	\$	340,869	\$	- :	\$ -	\$	-	\$	-

## **DIVISION GOAL(S):**

1. Continue leadership training.

## **PROGRAM: Office of Neighborhoods**

#### **MISSION:**

The Office of Neighborhoods mission is to make government easier to use and empower citizens to improve our neighborhoods.

## 2011-2012 BUDGET

## **OFFICE OF NEIGHBORHOODS** (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	5	0	0
Part Time	0	0	0
TOTAL	5	0	0

DEPARTMENT OF COMMUNITY DEVELOPMENT	Account	Fund
	1015105	101

DIVISI	ION FUNCTIONS	% OF TOTAL WORKLOAD					
1.	Research funding opportunities	10%					
2.	Technical Assistance to Community Groups/County Departments	15%					
3.	Maintain external grant database	15%					
4.	Oversee Federal Entitlement Funding	45%					
5.	Grant writing	5%					
6.	Other functions as necessary	10%					

EXPENDITURES	FY 10 Actual	FY 11 Adopted	R	FY 12 Requested	 FY 12 mmended	FY 12 Adopted	
Personal Services	\$ 176,690	\$ -	\$	-	\$ -	\$ -	
Employee Benefits	52,387	-		-	-	-	
Contractual Services	6,147	-		-	-	-	
Supplies & Materials	300	-		-	-	-	
Other Charges	18,734	-		-	-	-	_
Total	\$ 254,258	\$ -	\$	-	\$ -	\$ -	-

#### **DIVISION GOAL(S):**

1. Administer Knox County's Community and Federal Grant Programs.

2. Increase capacity of current grantees in order to reduce dependency on Knox County grant funding.

#### **PROGRAM:** Community Programs/Grants Division

#### **MISSION:**

To effectively and efficiently develop and manage resources available to Knox County that provides new housing opportunities, correction of problems with existing living conditions and infrastructure, and enhanced social services while maintaining on-going communication with community by:

- 1. Providing funds and technical assistance
- 2. Conducting grant research
- 3. Administrating and monitoring of financial/operational processes

## 2011-2012 BUDGET

## **DEPARTMENT OF COMMUNITY DEVELOPMENT (Continued)**

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	5	0	0
Part Time	0	0	0
TOTAL	5	0	0

## **NEIGHBORHOOD & COMMUNITY DEVELOPMENT**

Account Fund 1015165 101

EXPENDITURES	FY 10 Actual		FY 11 Adopted	FY 12 equested		FY 12 ommended		FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$		\$ 377,310 124,294 31,500 16,200 19,234	\$ 224,983 73,097 13,500 5,000 1,000	\$	224,983 73,097 13,500 5,000 19,234	\$	224,983 73,097 13,500 5,000 19,234
Total	\$	-	\$ 568,538	\$ 317,580	\$	335,814	\$	335,814
AUTHORIZED POSITIONS			FY 2010	FY	201	1	ł	FY 2012

	112010	112011	
Full Time	0	9	4
Part Time	0	0	0
TOTAL	0	9	4

## COUNTY BUILDING MAINTENANCE

Account Fund 1016030 101

% OF TOTAL WORKLOAD

55%

## DIVISION FUNCTIONS

- 1. Routine maintenance work order requests from County Office Holders
- 2. New construction trades assistance for satellite sites for County Officials20%3. Assist with technical design issues10%4. Assist with technical design issues10%5. General Admin & Personnel Management10%6. Other functions as necessary5%

## 2011-2012 BUDGET

EXPENDITURES	FY 10 Actual		FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted	
Personal Services	\$ 395,550	\$	393,934	\$	385,537	\$	362,752	\$	362,752	
Employee Benefits	113,834		120,389		122,197		106,331		106,331	
Contractual Services	10,909		19,000		19,672		19,672		19,672	
Supplies & Materials	56,387		48,277		48,277		48,277		48,277	
Other Charges	25,167		25,917		25,917		25,917		25,917	
Total	\$ 601,847	\$	607,517	\$	601,600	\$	562,949	\$	562,949	

## COUNTY BUILDING MAINTENANCE (Continued)

#### **DIVISION GOAL(S):**

1. Provide trades maintenance support to Parks and Recreation as well as numerous other county departments in a timely and cost effective manner.

#### **PROGRAM:** Trades Assistance

#### **MISSION:**

To provide maintenance and/or repair services for specified Knox County facilities by the timely response to tenant requests for services on electrical and cabling connections, plumbing, HVAC and refrigeration, carpentry and finishing, and providing labor and support for transportation of equipment and materials between various locations.

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Completed all assigned work orders to provide construction trades application for repairs and renovations to county facilities.
- 2. Assisted all other County owned facility personnel with technical assistance and labor as requested.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	9	9	8
Part Time	0	0	0
TOTAL	9	9	8

## **2011-2012 BUDGET**

METROPOLIT	METROPOLITAN PLANNING COMMISSION												
21,10101,101,01101	DIVISION FUNCTIONS % OF T 1. Land Use, Economic Development and Community Planning												
1. Land Use, Ecor			20%										
2. Transportation			20%										
3. Rezoning, Subo	livisi	ons, Historic	Pre	servation, Ot	her I	Developmen	t Rev	iew		25%			
4. Research and S		10%											
5. Addressing and		10%											
6. Other functions										15%			
EXPENDITURESFY 10FY 11FY 12FY 12FY 12ActualAdoptedRequestedRecommendedAdopted													
Contractual Services	\$	746,000	\$	746,000	\$	746,000	\$	646,000	\$	646,000			
Total	\$	746,000	\$	746,000	\$	746,000	\$	646,000	\$	646,000			

#### **DIVISION GOAL(S):**

1. Promote quality growth through comprehensive planning and land use controls; provide competent objective advice to elected and appointed officials; involve the public in the planning process; serve as an information source for citizens and the business community.

#### **PROGRAM:** Metropolitan Planning Commission Operations

#### **MISSION:**

To promote quality growth in Knox County by the comprehensive review, planning and control of land use; transportation planning, traffic monitoring, and providing objective advice to elected and appointed officials, and serving as an information resource for citizens and the business community.

GEOGRAPHIC	INI	FORMA	<b>FI</b> (	ON SYSI	E	MS				ount Fund 6610 101
<b>DIVISION FUNCTION</b>	IS						%	OF TOTAL	LW	ORKLOAD
1. Coordinate and	supp	ort new and t	radi	tional GIS us	ers				50%	, )
2. Provide strategi	20%									
3. Act as a liaison	to co	unty-affiliate	d or	ganizations					20%	, )
4. Others functions	s as n	ecessary		-					10%	, )
EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested	Rec	FY 12 ommended		FY 12 Adopted
Other Expenses	\$	346,754	\$	355,284	\$	355,284	\$	355,284	\$	355,284
Total	\$	346,754	\$	355,284	\$	355,284	\$	355,284	\$	355,284

## **2011-2012 BUDGET**

## **GEOGRAPHIC INFORMATION SYSTEMS (Continued)**

#### **DIVISION GOAL(S):**

1. Meet with every department to determine GIS needs and prepare for future KGIS migration to new platforms.

#### **MISSION:**

To administer the County's participation in Knoxville/Knox County/KUB Geographic Information System assets in the most efficient and effective manner for all Knox County departments and offices to benefit from access and use of geographic information by providing direction, technical assistance, and user support.

## **CODES ADMINISTRATION**

Account Fund 1017530 101

DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
1.	Processing and writing building permits	15%
2.	Commercial and residential plans review, sign permit, towers	13%
3.	Inspection of new and existing residential and commercial	30%
4.	Processing BZA applications, agenda, letters	7%
5.	Processing zoning complaints, citations and inspections	20%
6.	Scheduling inspections	5%
7.	Other functions as necessary	10%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	I	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Personal Services	\$ 700,378	\$ 698,642	\$	866,590	\$	866,590	\$ 866,590
Employee Benefits	258,692	268,705		310,042		310,042	310,042
Contractual Services	39,640	49,628		66,143		66,143	66,143
Supplies & Materials	34,641	35,500		47,250		47,250	47,250
Other Charges	111,006	111,006		77,128		77,128	77,128
Total	\$ 1,144,357	\$ 1,163,481	\$	1,367,153	\$	1,367,153	\$ 1,367,153

REVENUE	FY 10FY 11ActualAdopted				FY 12 Adopted
Permits	\$ 664,597	\$	750,000	\$	750,000
Code Administration Fees	3,400		5,000		-
Zoning Variances Codes	10,400		15,000		19,000
<b>Building Codes Inspection</b>	17,100		25,000		17,000
Miscellaneous Revenue	3,630		3,000		5,000
					-
Total	\$ 699,127	\$	798,000	\$	791,000

## 2011-2012 BUDGET

## **CODES ADMINISTRATION (Continued)**

#### **DIVISION GOAL(S):**

- 1. Increase the website information available to customers to enable them to apply, pay, and receive permits over the internet.
- 2. Building inspectors are training for Fire Inspector certification to better serve the public.

#### **PROGRAM:** Code Administration

#### **MISSION:**

Protect the safety, health, welfare and property of the citizens of Knox County. This accomplished through administration, public education and enforcement of building regulatory codes. Whereas, plan review, issuing permits, periodic inspections and active enforcement of zoning regulations on new and existing construction are fundamental elements of our overall mission.

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Working with Information Technology on development of a database to track all function of the department.
- 2. Permit applications and plans are processed via e-mail, fax and soon through the web.
- 3. Implemented policies and procedures of the safety training program.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	17	16	20
Part Time	0	0	0
TOTAL	17	16	20

## **SHERIFF'S MERIT SYSTEM**

Account Fund 1018110 101

% OF TOTAL WORKLOAD

40%

20%

10%

10%

10%

10%

#### **DIVISION FUNCTIONS**

- 1. Process employment applications
- 2. Promotional and entry level testing
- 3. Maintenance and update of employee files
- 4. Recruitment of prospective employees
- 5. Maintenance of employee promotional files
- 6. Other functions as necessary

## 2011-2012 BUDGET

EXPENDITURES	FY 10 Actual	FY 11 Adopted	F	FY 12 Requested	Rec	FY 12 ommended	FY 12 Adopted
Personal Services	\$ 181,133	\$ 180,439	\$	180,440	\$	180,440	\$ 180,440
Employee Benefits	53,388	54,304		56,099		56,099	56,099
Contractual Services	16,113	16,462		16,462		16,462	16,462
Supplies & Materials	7,076	10,000		8,500		8,500	8,500
Other Charges	5,720	5,720		-		-	-
Total	\$ 263.430	\$ 266.925	\$	261.501	\$	261,501	\$ 261,501

## SHERIFF'S MERIT SYSTEM (Continued)

#### **DIVISION GOAL(S):**

- 1. Explore the possibility of implementing an on-line application system.
- 2. Explore conversion of employee files to digital media.

#### **MISSION:**

To recruit and process applicants for the Sheriff's Department, to deliver qualified candidates for employment to the Sheriff; provide promotional testing for employees and promote professionalism in law enforcement through fair administration of the policies of the Merit Council.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	4	4	4
Part Time	0	0	0
TOTAL	4	4	4

## **BOARD OF EQUALIZATION**

Account Fund 1018320 101

#### **DIVISION FUNCTIONS**

- 1. Hear and rule on appeals of property values
- 2. Other functions as necessary

% OF TOTAL WORKLOAD 90% 10%

## 2011-2012 BUDGET

## **BOARD OF EQUALIZATION (Continued)**

EXPENDITURES	FY 10 Actual	FY 11 Adopted	ŀ	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Personal Services	\$ 22,073	\$ 17,596	\$	17,600	\$	17,600	\$ 17,600
Employee Benefits	1,689	1,577		1,352		1,352	1,352
<b>Contractual Services</b>	-	1,500		1,500		1,500	1,500
Supplies & Materials	-	200		200		200	200
Total	\$ 23,762	\$ 20,873	\$	20,652	\$	20,652	\$ 20,652

#### **DIVISION GOAL(S):**

1. To hear and review complaints from property owners on the values of their property for year 2009.

#### **PROGRAM:** Taxpayer Appeals

#### **MISSION:**

To hear and rule on appeals of the assessed value of property, as determined by the Property Assessor, that are presented on behalf of Knox County property owners by holding hearings and sending decision notices.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	0	0	0
Part Time	8	8	8
TOTAL	8	8	8

# 2011-2012 BUDGET

REGISTER OF D DATA PROCESS		10	)18	unt Fund 710 101 720 101						
<ul> <li><b>DIVISION FUNCTIONS</b></li> <li>1. Provide service in recording &amp; retrieval of land management records</li> <li>2. Other functions as necessary</li> </ul>								% OF TOT.		WORKLOAD 5% 5%
EXPENDITURES		FY 10 Actual		FY 11 Adopted	R	FY 12 equested	Rec	FY 12 commended		FY 12 Adopted
Contractual Services Supplies & Materials Other Charges	\$	107,071 26,000 134,131	\$	173,415 61,000 134,023	\$	165,400 59,000 2,631	\$	165,400 59,000 2,631	\$	165,400 59,000 2,631
Total	\$	267,202	\$	368,438	\$	227,031	\$	227,031	\$	227,031
REVENUE		-	Y 1( ctua	-	Y 11 lopte	-	FY 12 dopte	-		
Excess Fees Service Charges and Fees		\$		8,000 \$ 2,600	800, 160,	000 \$ 000		),000 2,000		
Total		\$	650	),600 \$	960,	.000 \$	942	2,000		

# **DIVISION GOAL(S):**

- 1. Provide courteous, efficient and cost-effective service to users of the register's office.
- 2. Provide recorded data to customers by fax and electronic media.
- 3. Continue back scanning older documents for online viewing capability.
- 4. Provide recorded data to online subscribers.

# **PROGRAM:** Document Processing

#### **MISSION:**

Provide courteous, efficient and cost-effective service to the customers of the Register of Deeds Office.

- 1. Recorded 81,325 documents.
- 2. Collected \$162,600 in data processing fees.
- 3. Provided service to more than 1,200 users for data retrieval. Generated \$66,327 in revenue.
- 4. Provided online access for 240+ users. Generated revenue of \$125,955.

# Finance



# **2011-2012 BUDGET**

# **COUNTY CLERK**

Account	Fund
1011210	101

DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
1.	Issuing Titles	10%
2.	Registration of Motor Vehicles	50%
3.	Issue Business Licenses	5%
4.	Issue Driver's Licenses	10%
5.	Maintain County Commission Minutes	10%
6.	Issue Passports, Marriage Licenses & Notary Applications, collect hotel/m	notel taxes
	and collect delinquent business taxes	15%

EXPENDITURES		FY 10	FY 11	F	Y 12	F	FY 12	FY 12
		Actual	Adopted	Rec	luested	Reco	mmended	Adopted
Contractual Services	\$	504,757 \$	567,732	\$	505,100	\$	505,100	\$ 505,100
Supplies & Materials		126,866	105,500		82,100		82,100	82,100
Other Charges		187,254	187,012		4,096		4,096	4,096
Capital Outlay		15,137	25,200		25,000		25,000	25,000
Total	\$	834,014 \$	885,444	\$	616,296	\$	616,296	\$ 616,296
REVENUE		FY 10 Actual	FY 11 Adopte		FY 12 Adopte			
Business Tax	\$	6,332,408	\$ 6,600	),000	\$ 5,915	5,000		
Wheel Tax		9,371,844	9,500	0,000	500	),000		
Liquor by the Drink License	;	2,423	(	5,000		-		
Beer Permits & Fines		32,132	37	7,000	25	5,000		
Zoning Variances					10	),000		
Excess Fees		1,000,000	1,000	),000	1,000	),000		
Other State Revenues		17,778	20	),000	20	),000		
Total	\$	16,756,585	\$ 17,163	3,000	\$ 7,470	),000		

#### **DIVISION GOAL(S):**

- 1. Continue working with the State on Business Taxes to return collection to Clerks.
- 2. Upgrade phone system to provide better service to the Knox County Taxpayer.
- 3. Upgrade computers in some offices to provide better customer service.

# **PROGRAM:** County Clerk

# **MISSION:**

The Knox County Clerk's office is dedicated to making the taxpayer experience in our offices as easy and pleasant as possible. Service with honor, integrity and friendliness will be our hallmark.

# 2011-2012 BUDGET

# COUNTY CLERK (Continued)

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Continued high level of services with continued staff reductions.
- 2. Continued increase of Dealers Services with increasing number of Auto/Manufactured Home/Semi Dealers Banks, Credit Unions, and Title Loan Processors.
- 3. Cameras added to offices.
- 4. Renovated Cedar Bluff Motor Vehicle counter.
- 5. TeleCheck electronic check acceptance added to offices to reduce cost related to bad checks.

HUM	IAN RESOURCES	Account Fund 1013610 101
DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
1.	Employment (hiring, records maintenance, terminations)	25%
2.	Benefits	30%
3.	Classification and Compensation	20%
4.	Training & Development	10%
5.	Management & Planning	10%
6.	Other functions as necessary	5%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	I	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$ 580,183	\$ 595,704	\$	570,486	\$	477,186	\$ 477,186
Employee Benefits	165,225	165,877		159,976		137,873	137,873
Contractual Services	54,750	62,250		24,770		24,770	24,770
Supplies & Materials	7,781	10,000		8,500		8,500	8,500
Other Charges	46,340	46,340		2,505		2,505	2,505
Total	\$ 854,279	\$ 880,171	\$	766,237	\$	650,834	\$ 650,834

# **DIVISION GOAL(S):**

- 1. Determine administrative and legislative support for chronic care management program.
- 2. Review and update all job descriptions then place online.
- 3. Distribute revised Employee Handbook.
- 4. Increase records scanning functions to include job applications and I-9's.
- 5. Implement additional Munis functions such as applicant tracking.

#### **PROGRAM: Benefits**

# **MISSION:**

Promote the learning and subsequent job performance of Knox County employees by the provision of relevant training and development opportunities.

# 2011-2012 BUDGET

# HUMAN RESOURCES (Continued)

# **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Redesigned medical insurance and incentives to address financial viability.
- 2. Implemented a plan to verify all dependents enrolled in medical benefits.
- 3. Transitioned from Lawson software system to Munis.
- 4. Used RFP process and selected a new provider of our Employee Assistance Program (EAP).
- 5. Eliminated the health and Benefits Fair to achieve cost savings.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	11	11	8
Part Time	0	0	0
TOTAL	11	11	8

# **PROGRAM:** Classification & Compensation

#### **MISSION:**

To provide Knox County with a valid and equitable job classification and compensation system that is easily maintained to keep Knox County competitive in relevant job markets through the 21<sup>st</sup> century.

# **PROGRAM: Training & Development**

#### **MISSION:**

Promote the learning and subsequent job performance of Knox County employees by the provision of relevant training and development opportunities.

# **PROGRAM: Employment**

#### **MISSION:**

To support the employment processes of specified Knox County departments by the timely and accurate provision of hiring services, including but not limited to internal and external advertising, application processing, and communication with applicants; new hire orientation; and termination services.

# BRIGHT START WELLNESS PROGRAM

BRIG	HT START WELLNESS PROGRAM	Account 1013620	
DIVISI	ON FUNCTIONS	% OF TOTAL WO	RKLOAD
1.	To provide initiatives promoting health and wellness for employees	80%	
2.	To seek partnerships with other organizations for well initiatives	10%	
3.	Other functions as necessary	10%	

# 2011-2012 BUDGET

# HUMAN RESOURCES (Continued)

# PROGRAM: Bright Start Wellness Program

# **MISSION:**

To introduce a wellness program for the benefit of all Knox County employees which will promote a more productive lifestyle, both physically and mentally within and outside the workplace environment, by providing the tools which will motivate and permit Knox County employees to set realistic and achievable goals.

MAILROOM -	OP	PERATIN	١G	r						ccount Fund 013910 101
DIVISION FUNCTIONS% OF TOTAL WORKLO1. Processing of mail70%2. Delivery & pick-up of mail10%3. Processing of priority mail, UPS & Fed-Ex5%4. Other functions as necessary15%									70% 10% 5%	
EXPENDITURES		FY 10 Actual		FY 11 Adopted	ŀ	FY 12 Requested	Re	FY 12 commended		FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	47,899 28,321 6,614 1,699 8,783	\$	47,717 29,050 16,072 1,000 8,783	\$	47,718 30,712 13,900 1,800 500	\$	47,718 30,712 14,750 1,800 500	\$	47,718 30,712 14,750 1,800 500
Total	\$	93,316	\$	102,622	\$	94,630	\$	95,480	\$	95,480

# **DIVISION GOAL(S):**

1. To provide more timely and accurate delivery and processing of mail (U.S. mail, inter-office mail, and priority mail).

# **PROGRAM:** Mailroom Services

#### **MISSION:**

To provide County departments with necessary inter departmental mail services and the processing of mail and packages sent externally, by the timely and accurate pickup, processing, and delivery.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	2	2	2
Part Time	0	0	0
TOTAL	2	2	2

# 2011-2012 BUDGET

# MAILROOM - OPERATING (Continued)

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Online with Fed-X Express and Ground Service utilizing access to the State Contract resulting in an average savings of \$4,000 per year.
- 2. Eliminated a UPS account used by the Sheriff's Department resulting in an average savings to Knox County of approximately \$1,000 per year.

# FINANCE

# Account Fund 1015710 101

DIVISION FUNCTIONS	% OF TOTAL WORKLOAD
1. Account Payables	28%
2. Account Receivables	11%
3. General Accounting/Financial Reporting	23%
4. Payroll	14%
5. Management and Planning	24%

EXPENDITURES	FY 10 Actual	FY 11FY 12AdoptedRequested			FY 12 Recommended		FY 12 Adopted		
Personal Services	\$ 1,467,310	\$	1,494,053	\$	1,460,967	\$	1,460,966	\$	1,460,966
Employee Benefits	404,203		414,739		448,040		448,040		448,040
Contractual Services	111,930		140,550		102,250		102,250		102,250
Supplies & Materials	36,840		41,300		33,150		33,150		33,150
Other Charges	78,824		79,324		1,000		1,000		1,000
Total	\$ 2,099,107	\$	2,169,966	\$	2,045,407	\$	2,045,406	\$	2,045,406

# **PROGRAM:** Accounts Payable

# **MISSION:**

To fulfill payment obligations and record related financial information for county departments and affiliated agencies by monitoring compliance with county guidelines and procedures, recording payment and financial data, and producing checks in an accurate and timely manner.

#### **PROGRAM:** Annual Financial Statements

#### **MISSION:**

To prepare a Comprehensive Annual Financial Report (CAFR) for use by citizens, financial institutions, and government officials by following all legal reporting requirements and generally accepted accounting principles, and formatting and presenting the results in an accurate, useful, and timely document.

# **PROGRAM:** General Accounting

# 2011-2012 BUDGET

# FINANCE (Continued)

# **MISSION:**

To ensure financial accountability, safeguard budgeted funds, comply with generally accepted accounting principles, and fulfill the requirements of Federal, State, and local statutes relating to the use of Knox County Revenue and grant money by exercising periodic audit and analysis of funds, accounts and account groups; maintaining appropriate budget controls; and insuring the accuracy and timeliness of reporting.

# **PROGRAM:** Payroll

#### **MISSION:**

To produce payroll checks, prepare and file reports to local, state & federal agencies and produce vendor payments for payroll related deductions for designated Knox County departments and related agencies by processing payroll information in an accurate and timely manner.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	29	30	29
Part Time	1	1	0
TOTAL	30	31	29

# PURCHASING DEPARTMENT

Account Fund 1016010 101

DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD				
1.	Processing of Requisitions	15%				
2.	Develop and Issue Bids/Proposal Documents	25%				
3.	Customer Service/Public Relations	25%				
4.	Ongoing Training of Purchasing Software	10%				
5.	Contract Administration	20%				
6.	Other functions as necessary	5%				

EXPENDITURES	FY 10 Actual	FY 11 Adopted	]	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$ 640,071	\$ 575,103	\$	570,903	\$	570,903	\$ 570,903
Employee Benefits	199,091	173,821		176,302		176,302	176,302
Contractual Services	26,913	39,050		38,150		38,150	38,150
Supplies & Materials	15,258	10,520		10,600		10,600	10,600
Other Charges	27,565	27,565		4,381		4,381	4,381
Total	\$ 908,898	\$ 826,059	\$	800,336	\$	800,336	\$ 800,336

# **DIVISION GOAL(S):**

1. Provide efficient and effective acquisition methods for the solicitation of goods and services.

# 2011-2012 BUDGET

# PURCHASING DEPARTMENT (Continued)

# **PROGRAM:** Procurement

# **MISSION:**

To adhere to the Procurement Code of Knox County by processing purchase requests for goods and services according to the requirements of the code in a timely and accurate manner.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	13	11	11
Part Time	0	0	0
TOTAL	13	11	11

# SERVICE ACCOMPLISHMENT FOR FY 2011

- 1. Achieved accreditation by the National Institute of Governmental Purchasing as an Outstanding Agency.
- 2. One staff member received the Certified Professional Public Buyer (CPPB) Designation.
- 3. Two staff members served on the East Tennessee Purchasing Association (ETPA) Executive Board. Jay Garrison is serving as the President of the ETPA.
- 4. Expanded Energy Services Program from school system to general County government.
- 5. E-commerce Card Program increased spending and management controls. Total spent for calendar year, January through December 2010, was \$14.1 million. This represents an increase of \$3.1 million over the previous year with approximately a 50% decrease in the number of cards.
- 6. Revised the procurement Code, including the E-commerce Card Manual. Also developed a new Emergency Procurement Manual and incorporated it with the Procurement Code.
- 7. Achieved full implementation of Munis Software System by 12/31/10.

# **PROGRAM:** Supplier Diversity

# DIVISION FUNCTIONS% OF TOTAL WORKLOAD1. Assist small and disadvantaged business in understanding the policies and<br/>procedures of the County's bid process25%2. Recruit and interview small disadvantaged businesses20%3. Set up workshops and establish training programs15%4. Develop working relationships with small and disadvantaged businesses20%5. Conduct on-site visits with small/disadvantaged businesses10%6. Other functions as necessary10%

# **DIVISION GOAL(S):**

- 1. Increase the number of M/W/B doing business with Knox County and other affiliated agencies.
- 2. Increase the dollar volume in business conducted with M/W/B.
- 3. Implement Certification Program for MBE/WBE/Disadvantage Businesses.
- 4. Provide businesses with training for business certification.

# **2011-2012 BUDGET**

# PURCHASING DEPARTMENT (Continued)

## **MISSION:**

To increase the opportunity for diversity in the companies doing business with Knox County by encouraging participation through site visits, providing education and support regarding policies and procedures, actively recruiting all interested suppliers, and ensuring equal opportunity on all invitations to bid.

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Coordinated East Tennessee Veterans' Business Conference.
- 2. Coordinated and Sponsored East Tennessee Purchasing Association Business Matchmaking Event.
- 3. Coordinated Networking Event: SBA Small Business Loan Expo.
- 4. Partnered with the Chamber Partnership in the development of a Mentor Protégé Program.
- 5. Produced Radio Show "Business on Demand".

PROPERTY MANAGEMENT	Account Fund 1016020 101					
DIVISION FUNCTIONS	% OF TOTAL WORKLOAD					
1. Re-utilization and disposal of surplus property	55%					
2. Maintain inventory of personal and real property	20%					
3. Disposition of inoperable and abandoned vehicles	20%					
4. Other functions as necessary	5%					

EXPENDITURES	FY 10 Actual		FY 11 Adopted	т	FY 12 Requested	Do	FY 12 commended	FY 12 Adopted
	Actual		Auopteu	r	xequesteu	Ne	commentaeu	Adopted
Personal Services	\$ 216,237	\$	215,611	\$	215,614	\$	215,614	\$ 215,614
Employee Benefits	66,961		67,581		70,367		70,367	70,367
Contractual Services	33,362		36,931		36,200		36,200	36,200
Supplies & Materials	6,512		9,100		9,100		9,100	9,100
Other Charges	52,288		52,288		500		500	500
Total	\$ 375,360	\$	381,511	\$	331,781	\$	331,781	\$ 331,781
REVENUE	FY 10 Actual		FY 11 Adopted	d	FY 12 Adopted	l		
Sale of County Property	\$ 183	,234	\$ 300,	000	\$ 200,0	000		
Total	\$ 183	,234	\$ 300,	000	\$ 200,0	000		

# **DIVISION GOAL(S):**

1. Work to develop and implement a more efficient method of disposition for electronic equipment.

# **PROGRAM:** Fixed Assets

# 2011-2012 BUDGET

# **PROPERTY MANAGEMENT (Continued)**

# **MISSION:**

To manage and report the status of Knox County's fixed assets, by maintaining up-to-date and accurate inventories of property, appropriately disposing of surplus property, and abandoned and junk vehicles in a timely and efficient manner.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	6	6	6
Part Time	0	0	0
TOTAL	6	6	6

- 1. Sold five surplus parcels of real property for \$2,800.00.
- 2. Generated \$170,807.29 from the sale of surplus personal property through GovDeals.com.
- 3. Generated \$1785.00 from junk cars.

INOPERABLE	CAI	R LOT							Accou 10160	
EXPENDITURES		FY 10 Actual	_	'Y 11 lopted	_	Y 12 uested		7 12 mended		FY 12 dopted
Contractual Services Supplies & Materials	\$	864 2,168	\$	9,500 2,000	\$	9,200 2,000	\$	9,200 2,000	\$	9,200 2,000
Total	\$	3,032	\$	11,500	\$	11,200	\$	11,200	\$	11,200
REVENUE		FY : Actu		FY Ador		FY Adoj				
Sale of Confiscated Prop	berty	\$	6,119	\$	10,000	\$	10,000			
Total		\$	6,119	\$	10,000	\$	10,000			

# 2011-2012 BUDGET

E-GOVERNM	ENT F	URC	HAS	SING						count Fund 16050 101
EXPENDITURES	_	Y 10 ctual	L	FY 11 Adopted	1	FY 12 Requested		FY 12 ommended	I	FY 12 Adopted
Personal Services Employee Benefits	\$	-	\$	86,243 28,510	\$	85,625 34,288	\$	85,625 34,288	\$	85,625 34,288
Total	\$	-	\$	114,753	\$	119,913	\$	119,913	\$	119,913
AUTHORIZED	POSITI	ONS		FY 2010		FY 2	011		FYź	2012
Full Time				0		2			-	2
Part Time	•		0 0		0		)			

0

Account	Fund
1017910	101

2

DIVISION FUNCTIONS	% OF TOTAL WORKLOAD				
1. Project Planning	30%				
2. Software Design/Development/Testing	25%				
3. Software Maintenance	20%				
4. User Support	20%				
5. Database Maintenance/Data Fixes	5%				

2

EXPENDITURES	FY 10	FY 11		FY 12		FY 12	FY 12
	Actual	Adopted	]	Requested	Re	commended	Adopted
Personal Services	\$ 2,880,377	\$ 2,953,020	\$	2,822,421	\$	2,795,302	\$ 2,795,302
Employee Benefits	724,979	779,046		742,872		733,251	733,251
<b>Contractual Services</b>	1,141,774	1,114,700		1,114,700		1,113,200	1,113,200
Supplies & Materials	28,968	42,000		40,000		41,000	41,000
Other Charges	141,005	141,501		5,007		5,007	5,007
Total	\$ 4,917,103	\$ 5,030,267	\$	4,725,000	\$	4,687,760	\$ 4,687,760

# **DIVISION GOAL(S):**

TOTAL

- Migrate Property Assessor to new system.
   Implement CRM system.
   Continue to expand public access to data.

# 2011-2012 BUDGET

# INFORMATION TECHNOLOGY (Continued)

# **PROGRAM: Information Technology**

# **MISSION:**

To provide highly reliable computer systems, applications, and infrastructure to meet the needs of Knox County offices and departments by developing new software, maintaining existing software, servicing computer equipment, providing user training, and ensuring that systems and networks are available for use by knox County users.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	41	42	39
Part Time	1	0	0
	42	42	39

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Implemented new ERP solution.
- 2. Implemented new website.
- 3. Expanded public access to Justice data.
- 4. Placed Codes Inspection information on website.
- 5. Implemented new e-mail and archive system.

# **RECORDS MANAGEMENT**

# **DIVISION FUNCTIONS**

- 1. Retrieval and delivery of documents
- 2. Photocopy original documents
- 3. Accession documents into storage
- 4. Destroy obsolete documents
- 5. Other functions as necessary

#### Account Fund 1017920 101

# % OF TOTAL WORKLOAD 30% 40% 15% 10%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	1	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Personal Services	\$ 215,303	\$ 214,481	\$	214,584	\$	220,059	\$ 220,059
Employee Benefits	77,831	79,239		84,435		84,510	84,510
Contractual Services	12,233	11,483		11,483		11,483	11,483
Supplies & Materials	5,727	5,500		5,500		6,000	6,000
Other Charges	130,515	130,515		2,504		2,504	2,504
Total	\$ 441,609	\$ 441,218	\$	318,506	\$	324,556	\$ 324,556

# 2011-2012 BUDGET

# **RECORDS MANAGEMENT (Continued)**

REVENUE	FY 10 Actual	FY 11 Adopted	FY 12 Adopted		
Fees	\$ 10,776	\$ 10,000	\$	10,000	
Total	\$ 10,776	\$ 10,000	\$	10,000	

# DIVISION GOAL(S)

- 1. Continue the acquisition of shelving units in order to remove document storage containers from pallets and assign them shelf locations in holdings database.
- 2. Continue identifying and destroying obsolete documents as retention needs are met.

#### **MISSION:**

Provide agencies of Knox County Government with secure, off-site storage, retrieval and destruction of temporary value documents.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	6	6	6
Part Time	0	0	0
TOTAL	6	6	6

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Through January 2011 have responded to over 8,383 requests for photocopies and original documents.
- 2. Through January 2011 have placed 2,134 boxes or bound volumes in storage. (1 box cubit foot)

# PROPERTY ASSESSOR PROPERTY ASSESSOR REAPPRAISAL

# 1018315 101

5%

1018310

Account Fund

101

# DIVISION FUNCTIONS% OF TOTAL WORKLOAD1. Assess 1/3 of the 200,000 parcels in Knox County70%2. Assess all new building permit projects15%3. Knox County Board of Equalization in June10%

4. Other functions as necessary

# 2011-2012 BUDGET

EXPENDITURES	FY 10 Actual		FY 11 Adopted		FY 12 equested		FY 12 ommended	FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$ 1,283,726 360,020 428,422 69,263 141,507	\$	1,402,341 464,113 431,061 58,544 126,283	\$	1,757,970 551,520 558,131 64,500 3,506	\$	1,696,091 543,102 505,520 59,500 3,506	\$ 1,696,091 543,102 505,520 59,500 3,506
Total	\$ 2,282,938	\$	2,482,342	\$	2,935,627	\$	2,807,719	\$ 2,807,719
REVENUE	FY 10 Actual		FY 11 Adopte	_	FY 1 Adopt	_		
State Supplement City of Knoxville	\$ (400,	750 000)	\$ 4	4,000	\$	3,000	-	
Total	\$ (399,	250)	\$ 4	4,000	\$	3,000		

# **PROPERTY ASSESSOR (Continued)**

#### **DIVISION GOAL(S):**

- 1. Conversion to the new Manatron system should be completed in 2012.
- 2. With the new Manatron System, the goal is to offer more on-line services.

# **PROGRAM:** Property Assessor Operations

#### **MISSION:**

To prepare a yearly tax roll for the collection of real and personal property taxes in Knox County by listing, discover, appraising, and maintaining the ownership record of all taxable and non-taxable property.

- 1. Real property records were updated with new construction and demolitions with new values assigned to newly created and modified parcels of property.
- 2. Personal Property records were updated, reflecting current businesses and their filed schedules.
- 3. Conducted State-mandated number of in-house audits and worked with TMA on information.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	34	36	42
Part Time	3	0	0
TOTAL	37	36	42

# 2011-2012 BUDGET

# **DIGITIZED MAPPING**

Account	Fund
1018330	101

DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
1.	Transfers of property ownership	35%
2.	Plotting of Deeds	15%
3.	Modify existing parcels and create new parcels from deeds	15%
4.	Working recorded plats	20%
5.	Provide customer information	10%
6.	Other functions as necessary	5%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$ 159,614	\$ 155,668	\$ 159,416	\$	159,416	\$ 159,416
Employee Benefits	54,989	59,365	55,786		55,786	55,786
<b>Contractual Services</b>	-	500	1,609		609	609
Supplies & Materials	-	500	500		500	500
Total	\$ 214,603	\$ 216,033	\$ 217,311	\$	216,311	\$ 216,311

#### **DIVISION GOAL(S):**

1. Conversion to the Manatron System.

#### **MISSION:**

To assure that all property lines in Knox County are accurate and up-to-date by creating digitized maps of all parcels and plats, updating when property ownership changes, updating the KGIS, and providing information to citizens.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	4	4	4
Part Time	0	0	0
TOTAL	4	4	4

- 1. Working with KGIS to how better to service the community.
- 2. Working to make information readily available on-line.

# 2011-2012 BUDGET

# **COUNTY TRUSTEE**

COUNTY TRUS	<b>FE</b> ]	£						Acco 1019		Fund 101
DIVISION FUNCTIONS	S						%	OF TOTA	LW	VORKLOAD
1. Collection of cur	rent	property tax	froi	n mortgage c	om	panies			50%	6
2. Collection of cur		10%								
3. Accounting, correcting, and refund mortgage company errors									10%	6
4. Maintaining acco	Maintaining accounting records of mortgage company payments 10%									6
<ol> <li>Monthly reportin with County Fina</li> <li>EXPENDITURES</li> </ol>	0	FY 10 Actual		FY 11 Adopted		FY 12 Requested		FY 12 commended	20%	6 FY 12 Adopted
Contractual Services	\$	166,563	\$	154,508	\$	213,135	\$	213,135	\$	213,135
Supplies & Materials		16,927		86,500		28,666		28,666		28,666
Other Charges		97,281	97,281 101,112 12,020 12,020 12,							
Tax Sale - Contracted Ser		23,002								
Total	\$	303,773	\$	342,120	\$	253,821	\$	253,821	\$	253,821

# **DIVISION GOAL(S):**

- 1. Continue to collect current taxes at no less than a rate of 95% of aggregate billing.
- 2. Continue community outreach to enhance participation in Tax Freeze and Tax Relief Programs so that the Trustee's Office becomes a model for the State of Tennessee in this area.
- 3. Coordinate with other offices to ensure that all avenues of legal property taxation in Knox County are pursued and that all property taxes that should rightfully be collected by Knox County are collected.

REVENUE	FY 10 Actual	FY 11 Adopted	FY 12 Adopted			
Excess Fees Excess Fees - Tax Sale	\$ 4,777,000 371,860	\$ 4,300,000 300,000	\$	4,500,000 350,000		
Total	\$ 5,148,860	\$ 4,600,000	\$	4,850,000		

# **MISSION:**

The Knox County Trustee's office is committed to providing quality service at the lowest possible cost to taxpayers. You can count on outstanding customer service. Your satisfaction is important to us.

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

1. Put in place a program to aggressively pursue delinquent property tax payers for both real property tax as well as personal property tax. This has allowed for a significant increase in both the quality and detail of documentation regarding all forms of delinquent property taxes and should enhance collections opportunities for the County. This also includes bringing delinquent counsel-in-house and thus retaining those fees.

# Administration Of Justice



# 2011-2012 BUDGET

# ATTORNEY GENERAL

# Account Fund 1010010 101

% OF TOTAL WORKLOAD

35%

40%

25%

# **DIVISION FUNCTIONS**

- 1. Trial and Disposition of all cases as expeditiously as possible
- 2. Special Emphasis on Violent Crime
- 3. Support of Victim Rights

	Actual		Adopted		Requested	Re	commended	Adopted
Personal Services	\$ 1,734,285	\$	1,746,60	)8 \$	1,796,462	2 \$	1,796,462	\$ 1,796,462
Employee Benefits	510,787		542,91	7	577,906	5	574,306	574,306
Contractual Services	124,962		113,25	56	138,725	5	138,725	138,725
Supplies & Materials	24,499		37,00	00	52,000	)	37,000	37,000
Other Charges	161,432		161,43	32	500	)	500	500
Total	\$ 2,555,965	\$	2,601,21	3 \$	2,565,593	3 \$	2,546,993	\$ 2,546,993
REVENUE		FY 1 Actu		FY Adop		FY Adop		
Miscellaneous Revenue	\$	1	3,220 \$		- \$		13,000	
Total	\$	1	3,220 \$		- \$		13,000	

# **DIVISION GOAL(S):**

- 1. To fairly, and vigorously prosecute all criminal cases arising in Knox County.
- 2. To provide legal support to law enforcement agencies investigating crimes relating to Knox County.
- 3. To provide victims of crimes with information, support, access to the justice system and to comply with requirements of the Tennessee Constitution and statutes that provide victim rights.

# **PROGRAM:** Attorney General Operations

# MISSION:

To represent the State of Tennessee in all cases brought in the criminal courts in Knox County by fairly and vigorously prosecuting offenders, providing legal support to law enforcement agencies, and providing victims with information and access to support.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	34	35	35
Part Time	3	1	1
TOTAL	37	36	36

# 2011-2012 BUDGET

# **ATTORNEY GENERAL (Continued)**

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Filed 3,912 cases, completed 3,636 in three Criminal Courts.
- 2. Filed 58,706 cases, completed 62,881 in the General Sessions Courts.
- 3. Juvenile Court total delinquent instruments filed. (Petitions, Citations, Motions)
- 4. Total unruly instruments filed (Petitions, Citations, Motions) 418.
- 5. Total hearings (Delinquent/unruly, initial hearings, detention hearings, Truancy, 3,570.

# **BAD CHECK UNIT**

#### Account Fund 1010020 101

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Recommend	led	FY 12 Adopted	
Personal Services Employee Benefits	\$ 49,362 4,072	\$	-	\$	-	\$	-
<u>Contractual Services</u>	13,975		-		-		-
Total	\$ 67,409	\$	_	\$	-	\$	-

# **CIRCUIT COURT CLERK**

Account Fund 1010310 101

% OF TOTAL WORKLOAD

40%

35%

15%

10%

# **DIVISION FUNCTIONS**

- 1. Process and maintain official Court records
- 2. Accounting Procedures
- 3. Clerical Support for court proceedings
- 4. Other functions as necessary

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY12 Requested		FY 12 commended	FY 12 Adopted		
Contracted Services Supplies & Materials	\$ 10,815	\$ 55,116 17,250	\$	66,100 14,350	\$	56,100 14,050	\$	56,100 14,050	
Other Charges	35,928	36,928		876		876		876	
Total	\$ 101,057	\$ 109,294	\$	81,326	\$	71,026	\$	71,026	

# 2011–2012 BUDGET

# **CIRCUIT COURT CLERK** (Continued)

REVENUE	FY 10 Actual	FY 11 Adopted	FY 12 Adopted			
Litigation Tax	\$ 92,929	\$ 100,000	\$	93,000		
Charges/Current Services	-	-		3,500		
Fines, Forfeitures, Penalties	29,172	43,000		-		
State of Tennessee	-	-		30,000		
Fees from Officials	-	127,200		100,000		
Total	\$ 122,101	\$ 270,200	\$	226,500		

# **DIVISION GOAL(S):**

- 1. To continue improvement of services to the public, legal and judicial communities, resulting in more efficient process and maintenance of documents through education, training and cross training of staff.
- To provide the public with improved information via technology services. 2.
- 3. To improve employee communication skills, overall knowledge of the Court and its function and run the office in a cost effective manner while increasing revenue for Knox County.

# **PROGRAM:** Circuit Court Clerk Operations

#### **MISSION:**

To support the Circuit Court through maintaining official courts records and documents, providing clerical support with court proceedings, judiciary and legal communities, as well as the public and performing necessary and day-to-day office functions.

# **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Continuation of on line dockets.
- 2. Education, training and cross training of employees.
- 3. Continuing education of employees in communication skills and technology.

# CIVIL SESSIONS COURT CLERK

#### **DIVISION FUNCTIONS**

- 1. Process and maintain Official Court Records
- 2. Accounting Procedures
- 3. Provide Clerical support for court Proceedings
- 4. Other functions as necessary

# % OF TOTAL WORKLOAD

50%
30%
15%
5%

Account Fund 1010320

101

# 2011-2012 BUDGET

# CIVIL SESSIONS COURT CLERK (Continued)

EXPENDITURES	FY 10 Actual	_	FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted	
Contractual Services Supplies & Materials Other Charges	\$ 43,888 11,842 54,265	\$	54,6 13,8 55,0	00	12	,800 ,300 ,132		61,800 12,300 2,132	\$	61,800 12,300 2,132
Total	\$ 109,995	\$	123,5	11	\$ 84	,232	\$	76,232	\$	76,232
REVENUE		10 tual			7 11 opted		FY 12 Adopted			
Litigation Tax Fines, Forfeitures, Penalties	\$1,	055,68		1	,055,000 30,000	\$	1,030, 30,	000 000		
Total	\$1,	081,96	3 \$	1	,085,000	\$	1,060,	000		

# **DIVISION GOAL(S):**

- 1. Continuing improvement of services to the public, legal and judicial communities resulting in more efficient process and maintenance of documents to improve the Court and its function and run the office in a cost effective manner to meet budget restraints and increase revenue for Knox County.
- 2. Continue to improve the Court through the use of technology.

# **PROGRAM: - Civil Division, General Sessions Court Clerk Operations**

#### MISSION:

Support the General Sessions Court Civil Division through maintaining official court records and documents, providing clerical support with court proceedings, judiciary and legal communities, as well as the public and performing necessary accounting and day-to-day office functions.

- 1. Introduced on-line docket look up.
- 2. Educated, trained and cross trained employees to more efficiently perform office functions in a Court that has seen an increase in case filing and work load.
- 3. Helped and assisted the public with professionalism and courtesy.

# 2011-2012 BUDGET

# **IV-D CHILD SUPPORT CLERK**

#### Account Fund 1010330 101

% OF TOTAL WORKLOAD

40%

20%

30%

10%

# **DIVISION FUNCTIONS**

- 1. Process and maintain official Court records
- 2. Accounting Procedures
- 3. Provide Clerical support for Court Proceedings
- 4. Other functions as necessary

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY12 Requested		FY 12 Recommended			FY 12 Adopted		
Personal Services	\$ 529,826	\$	514,383	\$	584,391	\$	515,376	\$	515,376		
Employee Benefits	210,052		214,502		222,649		192,257		192,257		
Contractual Services	54,553		50,000		64,400		56,400		56,400		
Supplies & Materials	10,427		12,896		12,400		12,400		12,400		
Other Charges	29,264		29,027		2,504		2,504		2,504		
Total	\$ 834,122	\$	820,808	\$	886,344	\$	778,937	\$	778,937		

# **DIVISION GOAL(S):**

- 1. Continue to improve the service to the public, legal and judicial communities, resulting in a more efficient process and maintenance of documents to improve the Court and its function and run the office in a cost effective manner.
- 2. Balance budget restraints while meeting the demands of an ever increasing workload in an effort to increase revenue for Knox County.

# **PROGRAM: IV-D Child Support Clerk Operations**

#### **MISSION:**

To support IV-D Child Support Court through maintaining official court records and documents, providing, clerical support with court proceedings, judiciary and legal communities, as well as the public and performing necessary accounting and day-to-day office functions.

- 1. Educated, trained and cross trained employees to more efficiently perform office functions in a Court that has seen a substantial increase in case filings and work load.
- 2. Helped and assisted the public with professionalism and courtesy.

# 2011-2012 BUDGET

# **PROBATE COURT**

# Account Fund 1010610 101

# **DIVISION FUNCTIONS**

1. Provide court services as shown on Salary Suit

# % OF TOTAL WORKLOAD 100%

EXPENDITURES	FY 10 Actual		7 11 opted		7 12 Jested		Y 12 Imended	FY 12 Adopted
Contractual Services Supplies & Materials Other Charges	\$ 34,186 3,598 45,483	\$	32,200 5,700 45,483	\$	33,200 6,656 502	\$	33,200 6,656 502	\$ 33,200 6,656 502
Total	\$ 83,267	\$	83,383	\$	40,358	\$	40,358	\$ 40,358
REVENUE		7 10 tual		Y 11 opted		12 pted		
Litigation Tax Excess Fees	\$	57,742 45,644		56,000 25,000	\$	57,000 30,000		
Total	\$	103,386	\$	81,000	\$	87,000		

# **DIVISION GOAL(S):**

1. Deliver accessible services and strengthen efficiency and responsiveness in providing court services to maximize excess fees paid to general fund of Knox County.

# **PROGRAM:** Probate Court Operations

# **MISSION:**

To meet the needs of the public related to the filing of pleadings in Probate Court by adjudicating trials and hearings, storing, maintaining, managing and making available court files, issuing orders of execution and garnishment, assisting with protective orders, and accounting for and appropriately delivering all costs, taxes, and judgments collected in these causes.

# **CHANCERY COURT**

# **DIVISION FUNCTIONS**

# % OF TOTAL WORKLOAD

Account Fund 1010620

101

1. Provide Court services as set out in the Clerk and Master's Salary Suit carrying Docket #M-10-178573-3 and Order entered therein on October 25, 2010 pursuant to Titles 16 and 18 of Tennessee Code Annotated 100%

# 2011-2012 BUDGET

# CHANCERY COURT (Continued)

EXPENDITURES	FY 10 Actual	1	FY 11 Adopted		FY 12 equested	Re	FY 12 commended	FY 12 Adopted
Contractual Services Supplies & Materials Other Charges	\$ 56,077 15,794 150,730	\$	61,100 19,475 150,780	\$	64,245 18,175 1,700	\$	64,245 18,175 1,700	\$ 64,245 18,175 1,700
Total	\$ 222,601	\$	231,355	\$	84,120	\$	84,120	\$ 84,120
REVENUE	FY 10 Actual		FY 11 Adopted		FY 12 Adopted			
Litigation Tax Officer Cost State of Tenenssee Fees from Officials	\$ 121,135 32,099 	) -	60,00	00	116,0 30,0 75,0	- 00		
Total	\$ 324,731	\$	205,00	0 \$	221,0	00		

#### **DIVISION GOAL(S):**

1. Continue the delivery of the same high level of services.

# **PROGRAM:** Chancery Court Operations

#### **MISSION:**

To deliver court services to citizens of Knox County and to deliver excess funds to Knox County General Fund.

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Clerk and Master's offices provided accessible court services to litigents, lawyers and the general public.
- 2. Collected fees and commissions during fiscal year 1020 in excess of \$1,300,000.
- 3. Delivered excess fees for the same period in excess of \$245,000.
- 4. Improved efficiency and responsiveness in the delivery of those services without increasing staff.

# 4<sup>th</sup> CIRCUIT COURT CLERK

Account	Fund
1011510	101

DIVISI	ON FUNCTIONS %	6 OF TOTAL WORKLOAD
1.	Collect and distribute child support	5%
2.	Aid victims in issuance of orders of protection	50%
3.	Assist Judge in courtroom	10%
4.	Taxing costs to individuals, county and state and disbursing it to various age	encies 10%
5.	Filing Divorces and process	25%

# 2011-2012 BUDGET

# 4<sup>th</sup> CIRCUIT COURT CLERK (Continued)

EXPENDITURES	_	FY 10 Actual		FY 11 Adopted		FY 12 Requested		Re	FY 12 Recommended		FY 12 Adopted
Contractual Services Supplies & Materials Other Charges	\$	70,606 20,782 47,400	\$	62,40 25,50 47,04	0	\$	73,404 25,500 870	)	71,404 25,500 876	\$	71,404 25,500 876
Total	\$	138,788	\$	134,94	4	\$	99,780	) \$	97,780	\$	97,780
REVENUE			_	FY 10 Actual		FY : Adop			FY 12 dopted		
Litigation Tax Officer Costs Sheriff's Data Processin	ng Fees	\$		97,787 35,756 3,017	\$		84,000 28,000 3,000	\$	89,000 30,000 3,500		
Total		\$		136,560	\$	1	15,000	\$	122,500		

# **DIVISION GOAL(S):**

1. To handle more cases efficiently and to add new computer programs and record keeping programs without adding additional employees.

# PROGRAM: 4<sup>th</sup> Circuit Court Clerk Operations

#### **MISSION:**

To serve the domestic relations court by processing paperwork, filing all documents, receiving and distributing child support and court costs, and assisting judges in the courtroom and victims filing orders of protection.

CRIN	MINAL COURT CLERK	Account Fund 1011520 101
DIVISI	ION FUNCTIONS %	OF TOTAL WORKLOAD
1.	Assist Judges in Court and prepare minutes	30%
2.	Prepare Grand Jury Reports and new filings	10%
3.	Collect court costs	25%
4.	Taxing costs to individuals, County and State and distribute it to various agen	ncies 25%
5.	Maintain Jury panels for three divisions of the court	5%
6.	Other functions as necessary	5%

# **2011–2012 BUDGET**

# **CRIMINAL COURT CLERK** (Continued)

EXPENDITURES		FY 10 Actual		TY 11 dopted		FY 12 equested		FY 12 ommended		FY 12 Adopted
Contractual Services Supplies & Materials Other Charges	\$	56,353 33,604 95,977	\$	79,324 32,000 95,977	\$	89,500 32,000 15,777	\$	79,500 32,000 15,777	\$	79,500 32,000 15,777
Total	\$	185,934	\$	207,301	\$	137,277	\$	127,277	\$	127,277
REVENUE				FY 10 Actual		FY 1 Adopt		FY 1 Adopt		
Litigation Tax Attorney General Bad Che DUI Fines Breathalizer Tests Clerk Data Processing Drug Court Treatment Drug Fines-Criminal City Fines Criminal Court Arrest Fee Officer Costs Probation Fees - Criminal Excess Fees (4th Circuit/C	& Cou s sessior	15	\$	10 10 2 44 14	5,622 0,501 0,593 2,095 7,556 - 1,737 4,236 - 3,939 2,847 -	1 1 2 4 15 2	8,000 6,000 5,000 3,000 7,000 7,000 5,000 5,000 5,000 0,000	10 1: 10 4: 10 11 11 12 20	2,000 5,000 1,600 3,500 7,500 7,500 - - - 5,000 - -	
State of Tennessee				6	3,991	10	0,000	23	),000	)
Total			\$	36	8,117	\$ 53	1,500	\$ 463	3,600	)

# **DIVISION GOAL(S):**

- 1. To improve on ways of collecting costs owed.
- 2. Maintain outstanding services to the courts, the agencies, the attorneys, and the public that the office deals with on a daily basis.
- 3. To record, maintain, and keep up with all records/orders of the court.

# **PROGRAM:** Criminal Court Clerk Operations

# **MISSION:**

To serve the Criminal Courts in Knox County by assisting judges in court, assisting the Grand Jury, processing paperwork, filing all documents, issuing subpoenas, supplying jurors, and collecting and distributing all monies received.

# 2011-2012 BUDGET

# **CRIMINAL SESSIONS COURT CLERK**

								Accor 10115		Fund 101
<ul> <li>DIVISION FUNCTIONS</li> <li>1. Maintains Officia</li> <li>2. Provides services</li> <li>3. Provides services</li> <li>4. Provides service to</li> <li>5. Cost Collections</li> </ul>	l Court to the p to the c	oublic court system	ity				%	2 1 1	WC 0% 0% 5% 5%	)RKLOAD
EXPENDITURES		FY 10 Actual		FY 11 Adopted	R	FY 12 Requested	Re	FY 12 commended		FY 12 Adopted
Contractual Services Supplies & Materials Other Charges	\$	75,921 35,962 95,735	\$	78,475 27,500 95,875	\$	95,200 27,500 15,525	\$	85,200 24,500 15,525	\$	85,200 24,500 15,525
Total	\$	207,618	\$	201,850	\$	138,225	\$	125,225	\$	125,225
REVENUE				FY 10 Actual		FY 11 Adopted		FY 12 Adopted	l	
Litigation Tax			\$	1,081,206	\$	1,218,00	00	\$ 977,0	000	
Attorney General Bad C				76,867		70,00		72,0		
County Traffic Ordinan	ce			13,651		11,00		13,0		
Criminal Arrest				194,666		200,00		200,0		
Drug Court Treatment	1			-		60,00		50,0		
Drug Fines Co Sess Ger				6,824		8,50			000	
DUI & Firearms Charge DUI Fines & Fees	e-Sessi	ons		2,834 55,140		3,00 65,00		5,0 55,0	000	
Fines				337,973		320,00		320,0		
Game & Fish Fines - Se	essions			1,007		1,50			500	
Officer Costs	00010110			349,986		360,00		360,0		
Pre-Trial Fees				21,327		25,00		20,0		
Probation Fees				186,065		205,00		160,0		
Public Defender Fees				144,198		165,00			-	
Sheriff Data Processing	5			36,666		40,00	)0	40,0	000	
Excess Fees				-		100,00	00	50,0	000	_
Total			\$	2,508,410	\$	2,852,00	)0	\$ 2,327,5	500	

# **DEPARTMENT GOAL(S):**

- 1. To improve on ways of collecting costs owed.
- 2. To maintain outstanding services to the courts, the agencies, the attorneys, and the public that the office deals with on a daily basis.

# 2011-2012 BUDGET

# CRIMINAL SESSIONS COURT CLERK (Continued)

# **PROGRAM:** Criminal Division, General Sessions Court Clerk Operations

# **MISSION:**

To be the keeper of all citations and warrants filed in the court. Assist Judges in courtrooms; be of service to the public the legal profession, law enforcement agencies and all state and county agencies.

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Continuing to upgrade cost collections in the department. Hiring collection agency for costs that are more than one year old and remain unpaid.
- 2. Upgrading copiers to include scanning and faxing options, which will save money on paper.
- 3. Cross-training more employees.

# 1<sup>st</sup>, 2<sup>nd</sup>, & 3<sup>rd</sup> CIRCUIT COURT JUDGES

Account Fund 1012110 101

#### DIVISION FUNCTIONS

# % OF TOTAL WORKLOAD

1. Car accident cases80%2. Medical malpractice, workman's compensation and miscellaneous petitions20%

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted	
Contractual Services	\$ 2,350	\$	5,400	\$	5,400	\$	5,400	\$	5,400
Supplies & Materials Other Charges	517 100,115		1,600 100,115		1,862 500		1,862 500		1,862 500
Total	\$ 102,982	\$	107,115	\$	7,762	\$	7,762	\$	7,762

# **DIVISION GOAL(S):**

1. To continue with the administration of the court duties in the most efficient and effective way possible.

# PROGRAM: 1<sup>st</sup>, 2<sup>nd</sup>, 3<sup>rd</sup> Circuit Court Judges Operations

#### **MISSION:**

Adjudicate cases brought in the sixth Judicial District of the State of TN as set out by Article VI of the Tennessee Constitution.

# 2011-2012 BUDGET

# 4<sup>th</sup> CIRCUIT COURT JUDGES

# **FUNCTION PERFORMED**

# Account Fund 1012120 101

100%

# % OF TOTAL WORKLOAD

 Adjudications of civil matters, chiefly in family law. Adjudication of criminal contempt matters in family law and pursuant to orders of protection. Adjudication of orders of protections (civil). Administration of courts of the Special Masters. Adjudication of Appeals from Juvenile Court. Judicial by-pass hearings. Appointments of counsel in jeopardy actions, and in actions of unrepresented petitioners.

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Contractual Services Supplies & Materials	\$ 7,523 4.042	\$ 8,466 4,500	\$ 8,466 4,700	\$	8,466 4,700	\$ 8,466 4,700
Other Charges	27,636	27,636	4,700		4,700 500	4,700 500
Total	\$ 39,201	\$ 40,602	\$ 13,666	\$	13,666	\$ 13,666

# PROGRAM: 4<sup>th</sup> Circuit Court Judges

#### **MISSION:**

To be the keeper of all records filed with the court. Assist the Judge in the courtroom, and maintain the minutes of the court. Be of service to the public, the legal profession, law enforcement agencies and all state and county agencies. To collect and distribute all fines and cost collected.

# **CRIMINAL COURT JUDGES**

DURT JUDGES Account Fund 1012130 101

DIVISIO	ON FUNCTIONS				% OF TOTA	L WORKLOAD		
1.	Hear criminal cases		60%					
2.	Hear post-conviction		5%					
3.	Research all question		20%					
4.	Drug Court, Misc.	-	-			15%		
EXPEN	DITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	FY 12 Recommended	FY 12 Adopted		

	Actual	Adopted	Requested		Recommended		Adopted
Contractual Services	\$ 6,864	\$ 7,700	\$ 7,990	\$	7,990	\$	7,990
Supplies & Materials	4,987	4,400	4,900		4,400		4,400
Other Charges	408,236	255,277	100,500		100,500		100,500
Total	\$ 420,087	\$ 267,377	\$ 113,390	\$	112,890	\$	112,890

# **DIVISION GOAL(S):**

1. Expand and update Sessions Court web site.

2. Improvement/increase courtroom space to make courts more accessible to the citizens of Knox County.

# 2011-2012 BUDGET

# **CRIMINAL COURT JUDGES** (Continued)

# **PROGRAM:** Criminal Court Judges Operations

#### MISSION:

To adjudicate criminal cases brought in the sixth Judicial District of the State of Tennessee by hearing and disposing of new cases and of post-conviction petitions brought seeking a new trial, and by researching all questions of law pertaining to the cases filed.

GENERAL SESSIONS COURT JUDGES	Account Fund 1012140 101
DIVISION FUNCTIONS	% OF TOTAL WORKLOAD
1. Judicial functions	88%
2. Administration functions and programs	12%

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 Recommended			FY 12 Adopted		
Personal Services	\$ 1,233,673	\$	1,239,811	\$	1,252,175	\$	1,252,175	\$	1,252,175		
Employee Benefits	304,756		316,709		309,488		289,488		289,488		
Contractual Services	28,487		28,365		31,425		42,225		42,225		
Supplies & Materials	11,836		14,100		14,100		14,100		14,100		
Other Charges	125,349		125,349		500		500		500		
Total	\$ 1,704,101	\$	1,724,334	\$	1,607,688	\$	1,598,488	\$	1,598,488		

# **DIVISION GOAL(S):**

- 1. Complete installation of digital recorders in all General Sessions criminal courtrooms.
- 2. Explore the availability of a larger courtroom space for the General Sessions Civil Courtroom.
- 3. Continue to explore alternatives available to the courts to help criminal defendants with mental health issues.

#### **PROGRAM:** General Sessions Court Judges Operations

#### **MISSION:**

To resolve civil and criminal cases brought in General Sessions Court by conducting preliminary hearings on misdemeanor and felony cases and adjudicating misdemeanor cases, mediating appropriate categories of civil and criminal disputes, managing the State-funded Alcohol and Drug Addiction Treatment Program and providing Judicial Commissioner services to issue criminal warrants and citations.

- 1. Adjudicate and Mediate civil and criminal cases.
- 2. Provide an alcohol treatment program for indigent DUI offenders.
- 3. Aid community outreach through civil and educational programs and tours.
- 4. Provide judicial information via the internet.

# 2011-2012 BUDGET

JURY	COMMISSION
------	------------

Account	Fund
1012150	101

DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
1.	Pull random list of potential jurors	25%
2.	Prepare, print and mail jury summonses and letters	25%
3.	Process juror postponements and excusals via telephone, fax and e-mail	40%
4.	Order supplies necessary to the jury process	5%
5.	Other functions as necessary	5%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested														Re	FY 12 commended	FY 12 Adopted
Personal Services	\$ 192,077	\$ 187,809	\$	187,310	\$	162,310	\$ 162,310												
Employee Benefits	15,788	19,041		17,053		17,053	17,053												
Contractual Services	60,248	23,905		23,905		23,905	23,905												
Supplies & Materials	5,299	5,470		5,470		5,470	5,470												
Other Charges	21,642	21,642		500		500	500												
Total	\$ 295,054	\$ 257,867	\$	234,238	\$	209,238	\$ 209,238												

# **DIVISION GOAL(S):**

1. Work with Information Technology to improve/update the Jury Service Selection software.

# **PROGRAM: Jury Commission Operations**

#### **MISSION:**

Provide jurors for the Circuit, Criminal and Chancery Courts by maintaining records of eligible potential jurors, assisting in the determination of jury staffing, requirements, coordinating the process of "pulling" names from which to prepare venires (writs summoning persons to serve as a juror), mailing venires, notifying courts, and recovery of unaccounted for jurors.

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

1. Continually update Jury Coordinator website with answers to most common juror questions.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time Part Time	1 0	1 0	1 0
TOTAL	1	1	1

# 2011-2012 BUDGET

JUVENILE COUR	RT	- JUDGI	ES						ccou )1242	
<b>DIVISION FUNCTIONS</b>	%	6 OF TOTA	AL V	VORKLOAD						
1. Judicial Services –	all	categories of	cases						30	9%
2. Processing cases a									25	5%
3. Processing cases a									25	5%
4. Referrals, coordina			ation	with comm	unity	agencies			-	5%
5. Administrative fur	oction	ns							5	5%
EXPENDITURES		FY 10		FY 11		FY 12		FY 12		FY 12
		Actual	1	Adopted	F	Requested	Rec	ommended		Adopted
Personal Services	\$	2,104,323	\$	1,874,409	\$	1,956,675	\$	1,895,094	\$	1,895,094
Employee Benefits	Ŧ	610,140	Ŧ	535,158	+	619,361	+	612,152	+	612,152
Contractual Services		573,832		593,364		310,102		310,102		310,102
Supplies & Materials		23,313		24,800		24,800		24,800		24,800
Other Charges		104,361		107,613		84,922		84,922		84,922
Total	\$	3,415,969	\$	3,135,344	\$	2,995,860	\$	2,927,070	\$	2,927,070
		Actua	1	Adopt	ed	Adop	ted			
Electronic Monitoring		\$	905	\$	-	- \$	1,000			
Drug Screening		8	,000		-		9,000			
Custody & Visitation Petiti	ons		,067	6	5,000		50,000			
Psychological Evaluations			,275		-		1,000			
<u> </u>								_		

#### **DIVISION GOAL(S):**

1. The Knox County Juvenile Court strives to deliver accessible, efficient and effective service to the community's delinquent, unruly, and dependent/and neglected youth and their families.

65,000 \$

71,000

78,247 \$

#### **PROGRAM: Juvenile Court Operations**

\$

#### **MISSION:**

Total

- 1. Provide for the care, protection, and wholesome moral, mental, and physical development of children coming within its provisions.
- 2. Consistent with the protection of the public interest, to remove from children committing delinquent acts the taint of criminality and the consequences of criminal behavior and to substitute, therefore, a program of treatment, training, and rehabilitation.
- 3. Achieve the foregoing purposes in a family environment whenever possible, separating the child from his or her parents only when necessary for the child's welfare or in the interest of public safety.
- 4. Provide a simple judicial procedure through which these functions are executed and enforced and in which the parties are assured a fair hearing and their constitutional and other legal rights are recognized and enforced. (from TAC 37-1-101).

# 2011-2012 BUDGET

# JUVENILE COURT - JUDGES (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	45	37	38
Part Time	1	1	1
TOTAL	46	38	39

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Juvenile Court continues its focus on Court Programs aimed at a population of youths with status offenses, various with minor charges and first offenders.
- 2. 11,328 clients in all categories of Juvenile Court received services.
- 3. 815 youths referred to the Juvenile Court Programs.

# **IV-D REFEREE PROGRAM**

# Account Fund 1012420 101

% OF TOTAL WORKLOAD

90%

10%

# **DIVISION FUNCTIONS**

- 1. Conducting hearings on child support cases
- 2. Administration of Child Support Office

EXPENDITURES		FY 10 Actual	FY 11 Adopted	FY 12 Requested		FY 12 Recommended			FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials	\$	513,948 151,627 13,616 15,219	\$ 311,029 83,145 12,100 3,750	\$	281,420 61,645 13,250 3,750	\$	276,740 61,645 12,450 3,250	\$	276,740 61,645 12,450 3,250
Other Charges		20,521	20,521		1,253		1,253		1,253
Total	\$	714,931	\$ 430,545	\$	361,318	\$	355,338	\$	355,338
REVENUE			FY 10 Actual		FY 11 Adopted		FY 12 Adopted		
Courthouse Rent IVD Child Supp't Ret	eree	Program	\$ 13,739 392,915	\$	11,000 400,000		22,00 400,00		
Total			\$ 406,654	\$	411,000	) \$	422,00	00	

# 2011-2012 BUDGET

# IV-D REFEREE PROGRAM (Continued)

# **DIVISION GOALS:**

1. To provide efficient and effective judicial services to the state's child support enforcement and collections efforts.

# PROGRAM: IV-D Referee Program

# **MISSION:**

The IV-D Referee Program, a division of Juvenile Court, shares the Mission of Juvenile Court.

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. The IV-D magistrate program provided judicial services in support of the State of Tennessee's child support enforcement and collection efforts.
- 2. The state reimbursed 66% of the cost for the operation of this program.
- 3. The office consistently meets all requirements of the state program.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	10	4	3
Part Time	0	0	0
TOTAL	10	4	3

# JUVENILE COURT CLERK

#### Account Fund 1012710 101

# **DIVISION FUNCTIONS**

# **% OF TOTAL WORKLOAD** 40%

15%

35%

10%

- Process and maintain official court records
   Accounting procedures
   Provide clerical support for Court Proceedings
- 3. Provide clerical support for Court Proceeding
- 4. Other functions as necessary

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested																																		Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$ 392,945	\$ 381,361	\$	401,359	\$	381,368	\$ 381,368																																
Employee Benefits	128,142	123,631		124,427		124,427	124,427																																
Contractual Services	68,008	67,503		77,250		68,250	68,250																																
Supplies & Materials	4,254	19,840		16,000		16,000	16,000																																
Other Charges	34,365	35,833		500		500	500																																
Total	\$ 627,714	\$ 628,168	\$	619,536	\$	590,545	\$ 590,545																																

# 2011-2012 BUDGET

# JUVENILE COURT CLERK (Continued)

REVENUE	FY 10 Actual			FY 11 Adopted	FY 12 Adopted		
Litigation Tax	\$	87,121	\$	92,700	\$	106,500	
Contempt Petition		2,400		2,500		2,500	
Fines		98,375		140,000		100,000	
Guardianship Petition		16,448		20,000		31,000	
Marriage Waiver		75		200		-	
Adult Warrant		120		200		-	
Indigent Child Support Petition		347,317		250,000		320,000	
Juv. Ct. Driver License Ret Fee		375		600		500	
Psychological Evaluation		60		200		-	
Tobacco Tax Revenue		4,358		5,000		3,000	
Unruly Petitions		1,103		2,000		1,000	
Visitation Petition		10,875		12,000		12,600	
Traffic School Juv. Court Gen Sess		25,893		30,000		32,000	
Trust Account		-		-		1,000	
Administrative Fee		1,654		1,700		-	
Miscellaneous Revenue		2,142		2,000		2,000	
Total	\$	598,316	\$	559,100	\$	612,100	

# **PROGRAM: Juvenile Court Clerk Operations**

#### **DIVISION GOAL(S):**

1. Continuing improvement of services to the public, legal and judicial communities resulting in more efficient process and maintenance of documents to improve the Court and its function and run the office in a cost effective manner to meet budget restraints and increase revenue for Knox County.

#### **MISSION:**

Support the Knox County Juvenile Court through maintaining official court records and documents, providing clerical support with court proceedings, judiciary and legal communities, as well as the public and performing necessary accounting and day-to-day office functions.

- 1. Educated, trained and cross trained employees to more efficiently perform office functions in a Court that has seen a substantial increase in case filings and work load.
- 2. Helped and assisted the public with professionalism and courtesy.
- 3. Provided personnel to assist with the Spanish speaking community.

## 2011-2012 BUDGET

# JUVENILE COURT CLERK (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	11	11	11
Part Time	0	0	0
TOTAL	11	11	11

# **SJUVENILE SERVICE CENTER**

Account Fund 1013010 101

DIVISION FUNCTIONS% OF T1. Admit, house and care for juvenile offenders 12-172. Administrative functions3. Cooks, Laundry4. Other functions as necessary										% OF TO	<b>DTAL WORKLOAD</b> 77% 8% 9% 6%			
EXPENDITURES		FY 10		FY 11			FY 12			FY 12		FY 12		
		Actual		Adopted	ł	I	Requested	l	Re	commended		Adopted		
Personal Services	\$	1,922,393	\$	1,935,2	35	\$	1,925,1	85	\$	1,925,185	\$	1,925,185		
Employee Benefits		682,073		717,3	17		725,7	96		725,796		725,796		
Contractual Services		544,780		554,9	23		565,8	53		107,396		107,396		
Supplies & Materials		125,758		148,5	65		146,7	15		146,715		146,715		
Other Charges		48,471		48,5	30		48,3	31		48,331		48,331		
Total	\$	3,323,475	\$	3,404,5	70	\$	3,411,8	80	\$	2,953,423	\$	2,953,423		
REVENUE		_	FY Acti				11 pted			7 12 opted				
Out of County Payments State Custody ETRD Cer	nter	\$		77,230 29,361	\$	(	62,000 560,000	\$		115,000 300,000				

l	\$ 407,366	\$ 723,000	\$ 415,500

775

## **DIVISION GOAL(S):**

Total

Miscellaneous Revenue

- 1. To continue making progress toward earning accreditation through the ACA.
- 2. To increase revenues by soliciting surrounding counties to use the Center more.
- 3. To provide educational and interesting raining for our officers.

1,000

500

## 2011-2012 BUDGET

# JUVENILE SERVICE CENTER (Continued)

## **PROGRAM:** Juvenile Service Center Operations

#### **MISSION:**

To fulfill legal requirements relating to treatment of juveniles who have been charged with or convicted of a crime or who are status offenders by providing housing, food, and educational opportunities. The Center serves sixteen surrounding counties as well as Knox County.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	64	64	64
Part Time	3	2	3
TOTAL	67	66	67

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Tennessee Department of Health Grant that provides testing for children has been renewed for 7 years.
- 2. Continuing to work on accreditation through the American Correctional Association.
- 3. The Boys & Girls Club is continuing to work closely with the detainees.

PROBATION OFFICE	Account Fund 1014210 101
DIVISION FUNCTIONS	% OF TOTAL WORKLOAD
1. Supervising and meeting with clients	40%
2. Attending court hearings	15%
3. Documenting files and preparing reports	25%
4. Administering DUI Litter Pick-Up and Alternative Sentencing Programs	10%
5. Corresponding with attorneys, victims and other persons	7%
6. Other functions as necessary	3%

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 commended	FY 12 Adopted		
Personal Services	\$ 454,862	\$ 466,083	\$	467,389	\$	467,389	\$	467,389	
Employee Benefits	140,227	156,291		163,237		163,237		163,237	
Contractual Services	15,681	22,683		27,000		27,000		27,000	
Supplies & Materials	5,365	38,724		15,000		15,000		15,000	
Other Charges	10,144	10,469		1,253		1,253		1,253	
Total	\$ 626,279	\$ 694,250	\$	673,879	\$	673,879	\$	673,879	

# 2011-2012 BUDGET

REVENUE	FY 10 Actual			FY 11 Adopted	FY 12 Adopted		
Fines, Forfeitures, Penalties	\$	50,912	\$	-	\$	-	
Drug and ALC Assessment		6,970		10,000		7,000	
Drug Screening - Probation		3,965		6,000		6,000	
Probation Fees - Electronic Monitor		4,145		-		-	
Fines DUI Traffic School		-		-		-	
Total	\$	65,992	\$	16,000	\$	13,000	

# **PROBATION OFFICE** (Continued)

#### **DIVISION GOAL(S):**

- 1. Increase the amount of money collected Probation fees.
- 2. Increase the amount of litter and recyclable material collected through the DUI Litter Pick-Up Program.
- 3. Collect at least \$50,000 through DUI Litter Pick-Up Program which is deposited into the General Fund.
- 4. Complete at least 160 Drug and Alcohol Assessments for the Courts, resulting in \$8,000 collected.

#### **PROGRAM:** Criminal and General Sessions Court Probation

#### **MISSION:**

To provide objective supervision of defendants for the Knox County Criminal and General Sessions Courts by having regular communication with defendants, referring them to beneficial services, verifying completion of Court ordered conditions, and reporting to the Court.

#### SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Supervised 2,000+ probation clients for Criminal and General Sessions Courts.
- 2. Continued to administer the DUI Litter Pick-Up and Alternative sentencing Programs.
- 3. Increased the amount of money collected through the DUI Litter Pick-Up Program.
- 4. Continued serving/supervising for Drug Court.
- 5. Conducted Drug and Alcohol Assessments as referred by Criminal and General Sessions Courts.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	19	11	11
Part Time	0	0	0
TOTAL	19	11	11

# 2011-2012 BUDGET

COSTS IN CA	SES (	CHARG	E <b>D</b> '	TO CO	OUN	TY					count 16940	
EXPENDITURES	FY Act		FY 11FY 12FY 12AdoptedRequestedRecomment				FY 1 Adopt					
Other Charges	\$ 4	60,655 \$	6	86,400	\$	500,00	0 \$	50	0,000	\$	50	0,000
Total	\$ 4	60,655 \$	6	86,400	\$	500,00	0 \$	50	0,000	\$	50	0,000
PUBLIC DEFENDER Account Fund 1018510 101												
DIVISION FUNCTIONS% OF TOTAL WORKLOAD1. Represent indigent citizens charged with criminal offense70%2. Investigation of cases10%3. Provide support services for attorneys10%4. Provide assistance to clients to access existing agencies10%												
EXPENDITURES		FY 10 Actual		FY 11 Adopted	1	FY 1 Reque			FY 12 mmen	FY 12 ded Adopted		
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	945,064 227,256 191,844 102,598 196,766	5  - 	992, 247, 131, 72, 197,	412 269 641	29 16	7,490 6,094 9,760 7,000 6,606	\$	1,147,4 296,9 169,7 97,9 (137,4	094 760 000	\$	1,147,490 296,094 169,760 97,000 (137,673)
Total	\$	1,663,528	3 \$	1,640,0	672	\$ 1,90	6,950	\$	1,572,	671	\$	1,572,671
REVENUE		FY 10 Actual			FY 11 dopted	1		FY 12 dopted				
Public Defender Fees Public Defender Ren			,930 ,106	\$		0,000 S 1,106	8	123	- 3,770			
Total	\$	135	,036	\$	15	1,106 \$	6	123	3,770			

#### **DIVISION GOAL(S):**

1. To reach disposition of cases in an expeditious manner while not compromising our client's social needs.

# PROGRAM: Community Law Office – Social Services Division

#### **MISSION:**

To provide quality legal representation and empower its clients and their families to live fuller, more meaningful, independent lives without further contact with the criminal justice system.

# 2011-2012 BUDGET

# **PUBLIC DEFENDER** (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	22	21	26
Part Time	6	3	1
TOTAL	28	24	27

# **COURT OFFICERS**

Account Fund 1018900 101

VS		% OF TOTAL WORKLOAD							
earch persons entering of		40%							
y and security for court	31%								
anic alarms in court are	4%								
een judges and clerks o	4%								
	11%								
ns as necessary		10%							
EV 10	FV 11	FV 12	EV 12	FY 12					
	y and security for court anic alarms in court are een judges and clerks o	earch persons entering courtrooms y and security for court areas anic alarms in court area een judges and clerks office ons as necessary	earch persons entering courtrooms y and security for court areas anic alarms in court area een judges and clerks office ons as necessary	earch persons entering courtrooms y and security for court areas anic alarms in court area een judges and clerks office ons as necessary					

	I	Actual	Adopted		Requested		Recommended			Adopted		
Contractual Services	\$	10,298	\$	12,096	\$	14,363	\$	12,113	\$	12,113		
Supplies & Materials		9,134		14,170		14,170		14,170		14,170		
Other Charges		16,585		16,585		2,880		2,880		2,880		
Total	\$	36,017	\$	42,851	\$	31,413	\$	29,163	\$	29,163		

## **DIVISION GOAL(S):**

1. Implement and encourage the use of volunteers that represent the senior community. This could be accomplished by expanding the use of volunteers through the Volunteers in Policing Program currently in use by the Sheriff's Office. These volunteers would supplement the salaried staff of the Court Service Division, by conducing functions that require no law enforcement action.

#### **PROGRAM:** Court Officers Operations

#### **MISSION:**

Maintain a safe and orderly environment during all courtroom proceedings in Knox County by preentry screening and searching at courtroom entrance, being present during proceedings, responding to panic alarms in court areas, and serving as liaison between judges, and clerks' offices. As of September 6, 2004, in conjunction with the Public Building Authority are screened by utilizing a metal detector and an x-ray machine for all packages.





# 2011-2012 BUDGET

EMERGENCY	MA		Account Fund 1016620 101						
<ul> <li>DIVISION FUNCTIO</li> <li>1. Emergency Pla</li> <li>2. Coordination M</li> <li>3. Training</li> <li>4. Response</li> </ul>		% OF TOTAL WORKLOA 35% 35% 20% 10%							
EXPENDITURES		FY 10 Actual	FY 11 Adopted	FY 12 Requested		FY 12 Recommended			FY 12 Adopted
Contractual Services Other Charges	\$ 53,000 \$ 53,000 \$ 2,379 2,379		\$	53,000 2,379	\$ 53,000 2,379		\$	53,000 2,379	
Total	\$	55,379	\$ 55,379	\$	55,379	\$	55,379	\$	55,379

#### **DIVISION GOAL(S):**

- 1. Produce an emergency preparedness brochure for every home in Knox County in a coordinated effort with KUB.
- 2. Coordinate with TEMA in developing a state wide mental health annex to the emergency plan.
- 3. Achieve designation as a Storm Ready Community from the National Weather Service.
- 4. Support emergency operations by providing on scene coordination, mobile command post operations and EOC operations.

#### **PROGRAM: Emergency Management**

#### **MISSION:**

To protect the lives and property of the citizens of Knoxville-Knox County by insuring mitigation of, preparation for, response to, and recovery from the effects of natural and manmade disasters, as well as national security concerns.

Account Fund

# FIRE PREVENTION BUREAU

		1017510 101
DIVISI	ION FUNCTIONS	% OF TOTAL WORKLOAD
1.	Building inspections	25%
2.	Fire investigations	25%
3.	Providing fire education programs	20%
4.	Enforcing compliance with safety codes	15%
5.	Review construction plans	10%
6.	Other	5%

## 2011-2012 BUDGET

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 Recommended			FY 12 Adopted		
Personal Services	\$ 428,782	\$	401,595	\$	390,634	\$	390,634	\$	390,634		
Employee Benefits	123,700		123,274		122,873		122,873		122,873		
Contractual Services	76,071		80,591		74,891		74,891		74,891		
Supplies & Materials	90,684		54,000		51,000		51,000		51,000		
Other Charges	35,973		35,926		626		626		626		
Total	\$ 755,210	\$	695,386	\$	640,024	\$	640,024	\$	640,024		

# FIRE PREVENTION BUREAU (Continued)

#### **DIVISION GOAL(S):**

- 1. To provide high quality, courteous, technically accurate inspection and plans review services to our customers, through continuous education and training in the new fire and life safety codes.
- 2. To continue the current aggressive investigation program, with intensive technical and experimental development of the new investigator.
- 3. To redirect the mission of the public education division to focus primarily on program development and implementation, instead of direct delivery, in order to expand the number of high risk populations effectively reached.

#### **PROGRAM:** Fire Prevention Bureau

#### **MISSION:**

To protect the lives and property of Knox County citizens and guests from the ravages of fire through fire safety inspections in new and existing construction and structures developing and implementing proactive and diverse public education programs for the public, and maintaining an aggressive investigation program.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012				
Full Time	9	9 8					
Part Time	1	1	0				
TOTAL	10	9	9				

# 2011-2012 BUDGET

SHERIFF'S ADMINISTRATION													Fund 101
EXPENDITURES		FY 10 Actual		FY 11 dopte		ŀ	FY Reque	12 ested		FY 12 ommended	l	FY Adoj	
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	5,976,871 2,001,068 129,014 234,393 1,087,734		5,741 2,136 164 246 1,087	,637 ,132 ,225	\$	2,1 2 2	47,423 95,445 12,862 46,225 13,938	\$	6,247,423 2,219,605 177,862 246,225 1,013,938		2,2 1 2	47,423 19,605 77,862 46,225 13,938
Total	\$	9,429,080	\$	9,376	,391	\$	12,3	15,893	\$	9,905,053	\$	9,9	05,053
REVENUE			Y 10 ctual		FY Adoj		l	FY Ado					
Sheriff - Records		\$	35,96	1 \$		70,0	000	\$	30,000	)			
Sheriff - Warrants			245,26	4	2	240,0	000	2	30,000	)			
Sheirff - Identification			11,78	7		12,0	000		10,000	)			
Sheriff - Work Release			8,28	5		6,0	000		4,000	)			
Sheriff - Miscellaneous			250,55	6	2	.60,0	000	2	00,000	)			
Sheriff - State Driver Lic	enses	5	1,45	0			-		-	-			
Hand Gun Permit Fee			41,80	5		34,0	000		34,000	)			
Jail Concessions			707,31	7	6	540,1	60	6	90,000	)			
Medical Co Pay Prisoner	S		16,87	1		16,0	000		17,000	)			
Prisoner Board - Federal			978,06	3	1,1	00,0	000	1,1	00,000	)			
Prisoner Board - State		1,	216,78	0	1,0	50,0	000	1,0	50,000	)			
Total		\$3,	514,13	9 \$	3,4	28,1	60	\$ 3,3	65,000	)			

## **PROGRAM:** Sheriff's Administration Operations

#### **MISSION:**

To provide the personnel and resources necessary to enable all units within the Sheriff's Department to perform at peak operational efficiency within the limits of the financial plan.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	156	161	163
Part Time	8	3	2
TOTAL	164	164	165

## 2011-2012 BUDGET

# **RECORDS & COMMUNICATIONS**

% OF TOTAL WORKLOAD

30%

35%

35%

**DIVISION FUNCTIONS** 

- 1. Obtaining NCIC/local information for Officers
- 2. NCIC entries/Criminal Warrants processing/Record Management
- 3. Fielding all general public inquiries for the department

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 Recommended			FY 12 Adopted		
Contractual Services Supplies & Materials Other Charges	\$ 56,814 31,322 367,864	\$	71,830 29,766 367,864	\$	75,330 36,466 326,200	\$	71,830 33,266 326,200	\$	71,830 33,266 326,200		
Total	\$ 456,000	\$	469,460	\$	437,996	\$	431,296	\$	431,296		

#### **DIVISION GOAL(S):**

1. Continue to decrease the number of phone calls into the Sheriff's Office using computer technology as well as more information being posted on the Sheriff's Office website.

#### **PROGRAM:** Support Services Division

#### **MISSION:**

Provide operational support to all officers and employees of the Knox County Sheriff's Office through accurate record keeping as well as providing service to the general public.

<b>DIVISION FUNCTIONS</b>
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IV	ISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
	1.	Emergency Communications/Dispatching Calls for service	75%
	2.	Processing and distributing daily, weekly, monthly and specific requests	
		for CAD computer printouts for Sheriff's Office Personnel	8%
	3.	Processing and distributing requests for Communications Audio tapes	
		for Sheriff's Office Personnel	5%
	4.	Maintain Communicator Notification System database for daily notifications	
		and emergency public information	5%
	5.	Maintain database for subdivision log sheets	5%
	6.	Other function as necessary	2%

#### **PROGRAM:** Communications

#### **DIVISION GOAL(S):**

1. To update all standard operating procedures and continue regular training and quality personnel to provide proper staffing and offer the best possible emergency communications operations to the citizens of Knox County and public safety personnel.

#### **MISSION:**

To provide the best possible emergency communications dispatch and related support functions for all division of the Knox County Sheriff's office and the citizens of Knox County following the standards set forth by the Knox County Sheriff's Office.

## 2011-2012 BUDGET

SHERIFF'S TRAINING DIVISION
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<b>DIVISION FUNCTIO</b> <ol> <li>In-Service trai</li> <li>Basic Police S</li> <li>Firearms/Driv.</li> <li>Specialized Sc</li> <li>Homeland Sec</li> <li>Other function</li> </ol>	ning f chool ing tra chools curity	aining	ffice	ers				% OF	' TC	DTAL WORKLOAD 25% 15% 25% 25% 9% 1%
EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted
Contractual Services Supplies & Materials	\$	38,336 119,072	\$	68,185 170,515	\$	72,904 218,300	\$	69,404 181,300	\$	69,404 181,300
Total	\$	157,408	\$	238,700	\$	291,204	\$	250,704	\$	250,704

#### **DIVISION GOAL(S):**

- 1. Insure all officers are introduced to any new survival training technique and new technology related to law enforcement.
- 2. To produce the best law enforcement officers through the sheriff's regional training academy from our Dept. and surrounding countries.

#### **PROGRAM:** Sheriff's Training Division

#### **MISSION:**

Enhance the job performance of Knox County Sheriff's Office Employees by providing educational and training programs specific to the performance standards of the state P.O.S.T. commission and the agency.

#### SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. The Sheriff's Regional Training Academy conducted in-service training for 485 plus certified officers.
- 2. Hosted several specialized schools, reserve academy, specialized training for special units such as S.W.A.T., K-9, C.I.T., Honor Guard.
- 3. Provided facilities to numerous state; federal and military units.

# **PLANNING & DEVELOPMENT**

## **DIVISION FUNCTIONS**

- Grants
   Media Relations
- 3. Special Events
- 4. Video Production
- 5. Other functions as necessary

Account Fund 1018915 101

#### % OF TOTAL WORKLOAD 25%

20% 30% 20% 15% 10%

## 2011-2012 BUDGET

# PLANNING & DEVELOPMENT (Continued)

EXPENDITURES	FY 10 Actual				FY 12 Requested	Re	FY 12 commended	FY 12 Adopted		
Contractual Services Supplies & Materials Other Charges	\$ 3,395 2,229 5,918	\$	8,376 4,600 5,918	\$	8,360 4,600	\$	8,360 4,600	\$	8,360 4,600	
Total	\$ 11,542	\$	18,894	\$	12,960	\$	12,960	\$	12,960	

#### GOAL(S):

- 1. To keep the public and media aware of the work of the Knox County Sheriff's Office through the website, media releases, media conferences, special events for the public, training videos, and the Citizen Academy.
- 2. To research, apply for, and administer local, state, and federal grants for the Knox County Sheriff's Office.

#### **PROGRAM: Planning and Development Operations**

\$

30.037 \$

#### **MISSION:**

Total

To ensure the ability of the Knox County Sheriff's department to meet all the public safety needs of Knox County Citizens by performing on-going needs assessments and effective long-range planning and development of programs.

STOP VIOLEN	CE AGAINS	ST V	VOMEN	ſ			-	Account 1018918	Fund 101
<b>DIVISION FUNCTION</b>	% O	OF TOTAL WORKLOAD							
1. Investigate all re	eports of Domesti	c Vic	lence and Cl	nild A	buse and El	der Ab	ouse		30%
2. Investigations in	cludes: On scene	, Offi	ice, Hospital,	Chile	d Help and l	DCS			
Special Teams I	nterview		-		-				15%
3. Contact all victi	ms within 72 hou	rs of	reported inci	dent					15%
	n developing a pe								15%
	obtaining warra			Protec	ction				5%
6. Internal and Cor	nmunity education	n and	l awareness						5%
7. Detectives and V	Victim Advocates	requ	ired to maint	ain ar	n on call stat	us			
24 hours per day	7 days a week								15%
EXPENDITURES	FY 10		FY 11		FY 12	F	FY 12	FY	12
	Actual		Adopted	R	equested	Reco	mmended	Adoj	pted
Contractual Services	\$ 7,333	\$	10,963	\$	10,963	\$	10,963	\$	10,963
Supplies & Materials	14,825		14,880		17,980		17,980		17,980
Other Charges	7,879		7,879		-		-		-

33.722 \$

28,943 \$

28,943 \$

28.943

## 2011-2012 BUDGET

# STOP VIOLENCE AGAINST WOMEN (Continued)

#### **DIVISION GOAL(S):**

1. Provide immediate safety, crisis counseling, information and referrals, and support to victims of Domestic Violence in Knox County. Develop and encourage collaborations between Adult Protective Services, District Attorney's Office and Knox County Sheriff's Office to exchange safety, legal services and awareness for victims of elder abuse.

#### **PROGRAM:** Family Crisis Unit

#### **MISSION:**

The Family Crisis Unit investigates and prosecutes offenders of Domestic Violence, Child Abuse and Elder Abuse. Provides immediate safety planning, crisis counseling and referrals to other agencies! Helps place victims of Domestic Violence in shelters. Interview children with Department of Children's Services who have been physically and sexually abused; as well as prosecuting the perpetrators. The detectives also investigate elder abuse cases in conjunction with Adult Protective Services.

# PATROL DIVISION

Account Fund 1018921 101

DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
1.	Response to 911 calls for service	64.89%
2.	Subdivision/Neighborhood Patrol/Property watches	8.31%
3.	Traffic Safety Enforcement (Traffic stops, radar, bus safety)	6.79%
4.	Traffic crash investigation	1.84%
5.	DUI Enforcement	0.26%
6.	Other functions as necessary (Warrant service – Civil/Criminal)	4.73%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 ecommended	FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$ 16,574,482 6,509,169 609,181 963,632 41,912	\$ 16,712,480 6,409,708 620,017 1,115,549 63,705	\$ 16,721,238 7,012,976 685,300 1,293,100 10,425	\$	16,721,238 6,708,563 645,300 1,218,100 10,425	\$ 16,721,238 6,708,563 645,300 1,218,100 10,425
Total	\$ 24,698,376	\$ 24,921,459	\$ 25,723,039	\$	25,303,626	\$ 25,303,626
REVENUE	FY 10 Actual	FY 11 Adopted	FY 12 Adopted			
Electronic Monitoring	\$ 13,013	\$ 20,000	\$ 12,000	1		
Total	\$ 13,013	\$ 20,000	\$ 12,000			

# 2011-2012 BUDGET

# PATROL DIVISION (Continued)

#### **DIVISION GOAL(S):**

- 1. Deterrence and prevention of crime through high visibility.
- 2. Efficient response time to calls for service.
- 3. Build sound relations with the public through community policing
- 4. Safer road through DUI and traffic enforcement.

#### **MISSION:**

Provide safe and efficient law enforcement by using proactive patrol tactics and techniques while building sound relations with the community.

#### SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Increased 911 incidents by 21% over previous year.
- 2. Increased arrests by 5% over previous year.
- 3. The Sheriff's Office provides Criminal and Civil Warrant Service for Knoxville/Knox County and Inmate booking and prisoner housing.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	355	370	372
Part Time	0	0	0
TOTAL	355	370	372

# WARRANTS

#### Account Fund 1018924 101

<b>DIVISION FUNCTI</b>	ONS	% OF TOTAL WORKLOAD
1. Locate and s	erve criminal warrants and summons	20%
2. In-state trans	portation of prisoners	4%
3. Extraditions		1%
4. Service of ci	vil process	51%
<ol><li>Clerical supp</li></ol>	ort	16%
6. Supervision		8%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Contractual Services Supplies & Materials Other Charges	\$ 195,615 72,063 17,651	\$ 61,165 100,200 17,651	\$ 213,815 102,500	\$	204,315 71,500	\$ 204,315 71,500
Total	\$ 285,329	\$ 179,016	\$ 316,315	\$	275,815	\$ 275,815

## 2011-2012 BUDGET

# WARRANTS (Continued)

#### **DIVISION GOAL(S):**

- 1. Use innovative techniques to improve the service of criminal warrants in Knox County.
- 2. Continue to reduce the backlog of outstanding criminal warrants.
- 3. Continue to provide efficient service of civil process to the citizens in light of increased numbers due to weak economy.

#### **PROGRAM:** Warrants Divisions

#### **MISSION:**

To serve the citizens and courts of Knox County by delivering civil and criminal warrants action.

## **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Cleared 54, 420 criminal arresting instruments.
- 2. Reduced backlog of outstanding criminal warrants by 1,205.
- 3. Served 31,006 pieces of civil process.
- 4. Collected \$746,607 in fees from the service of civil process.
- 5. Integrated the service of subpoenas and Child Support enforcement into the civil Warrants Unit.

# **DETECTIVES**

Account Fund 1018927 101 **DIVISION FUNCTIONS** % OF TOTAL WORKLOAD 37%

- 1. Receive and respond to all reports of criminal offenses
- 2. Complete all required reports, forms, and other documents documenting the incident 25% 3. Collect, document, and evaluate all evidence including statements 22% 4. Obtain or assist victim with obtaining warrants for all perpetrators 10% 6%

5. Coordinate prosecution with victims, witnesses, and prosecutorial staff

EXPENDITURES	FY 10 Actual	FY 11 Adopted	I	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Contractual Services Supplies & Materials Other Charges	\$ 110,124 105,063 126,010	\$ 111,833 97,500 126,010	\$	139,700 104,500	\$	118,200 100,000	\$ 118,200 100,000
Total	\$ 341,197	\$ 335,343	\$	244,200	\$	218,200	\$ 218,200

#### **DIVISION GOAL(S):**

1. To ensure that; the detective assigned to investigate the case contacts every victim/complainant who files an incident report with the Sheriff's Office and every effort is made to conclude the situation.

#### **PROGRAM:** General Assignment

## 2011-2012 BUDGET

# **DETECTIVES** (Continued)

#### **MISSION:**

Protect the lives and property of Knox County citizens by diligently, thoroughly and expeditiously investigating criminal offenses, preparing and filing all required reports and forms, processing all evidence, making arrests, and assisting in the prosecution of offenders.

#### **PROGRAM:** Major Crimes

#### **MISSION:**

Protect the lives and property of Knox County citizens by diligently, thoroughly and expeditiously investigating criminal offenses, preparing and filing all required reports and forms, processing all evidence, making arrests, and assisting in the prosecution of offenders.

#### **PROGRAM:** Fraud and Forgery

#### **MISSION:**

Protect the lives and property of Knox County citizens by investigating criminal offenses, preparing and filing all required reports and forms, processing all evidence, making arrests, and assisting in the prosecution of offenders.

FORENSIC SEI	RVI	CE DIV	[SI	ON					Account 1018930	Fund 101	
<b>DIVISION FUNCTIO</b> 1. Investigation o		es against pe	rson	S			% 0	F T	OTAL WO 20%	ORKLOAD	
<ol> <li>Investigation o</li> <li>Patrol</li> </ol>		erty crimes							35% 35%		
<ol> <li>Other Agencies</li> <li>Other functions</li> </ol>		cessary							5% 5%		
EXPENDITURES		FY 10 Actual		FY 11 Adopted	R	FY 12 equested	FY 12 ommended		FY 12 Adopted		
Contractual Services Supplies & Materials	\$	22,951 32,378	\$	18,500 36,080	\$	25,563 38,030	\$ 21,563 37,200	\$	21,56 37,20		
Total	\$	55,329	9 \$ 54,580			63,593	\$ 58,763	\$	58,763		

#### **PROGRAM:** Forensic Services Division

#### **MISSION:**

To provide the criminal investigators with information that is essential in determining the identities of suspects and or victims. And to piece together the facts and circumstances of the crime by documenting, preserving, processing physical evidence that is crucial for determining the quilt or innocence.

## 2011-2012 BUDGET

# FORENSIC SERVICE DIVISION (Continued)

#### **SERVICE ACCOMPLISHEMENTS FOR FY 2011**

- Volunteers' in Policing
   Reserves Police Academy
- 3. FBI Fingerprint Training
- 4. Crime Scent Reconstruction Training

# JUVENILE DIVISION

Account Fund 1018933 101

<b>DIVISION FUNCTIO</b>	NS						% OF	то	TAL WORKLOAD			
1. Enforcement						25%						
2. Investigation									40%			
3. Education									10%			
4. Liaison betwee	n KCS	SO & Juveni	le						10%			
5. Public Relation	18								15%			
EXPENDITURES		FY 10 Actual		FY 11 Adopted	FY 12 Requested		FY 12 ommended		FY 12 Adopted			
Contractual Services	\$	7,886	\$	5,196 8 550	\$ 10,114	\$	7,954	\$	7,954			

Supplies & Materials	5,458	8,550	10,750	9,950	9,950
Total	\$ 13,344	\$ 13,746 \$	20,864	\$ 17,904 \$	17,904

# **SPECIAL TEAMS**

Account Fund 1018936 101

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Ree	FY 12 commended	FY 12 Adopted
Contractual Services Supplies & Materials	\$ 11,028 15,835	\$ 18,033 13,950	\$ 30,100 14,150	\$	17,600 13,900	\$ 17,600 13,900
Total	\$ 26,863	\$ 31,983	\$ 44,250	\$	31,500	\$ 31,500

# 2011-2012 BUDGET

VICTIMS' RIG	HT	S								count 8937	Fund 101
EXPENDITURES		FY 10 Actual		FY 11 Adopted	1	FY 12 Requeste	ed	FY 12 Recomme		l /	FY 12 Adopted
Contractual Services		\$	474	\$	-	\$	-	\$	-	\$	
Total		\$	474	\$	-	\$	-	\$	-	\$	
NARCOTICS										count 8942	Fund 101
<ol> <li>DIVISION FUNCTIO         <ol> <li>Narcotic purch</li> <li>Testifying/Pap</li> <li>Search Warran</li> <li>Administrative</li> <li>Process Evider</li> </ol> </li> </ol>	ases/S erwor ts/Arr /Seizu	k ests ires						% OF TC	DTA	L WO 25% 15% 10% 25% 25%	RKLOA
EXPENDITURES		FY 10 Actual		FY 11 Adopted	F	FY 12 Requested	Re	FY 12 commended		FY 1 Adop	
Contractual Services Supplies & Materials Other Charges	\$	170,269 135,116 19,415	\$	145,650 155,450 19,415	\$	187,050 211,200	\$	171,050 173,700	\$		1,050 23,700 -
Total	\$	324,800	\$	320,515	\$	398,250	\$	344,750	\$	34	4,750
INTERNAL AF	'FAI	IRS								count 8945	Fund 101
DIVISION FUNCTIO 1. Complainant In 2. Employee Inter 3. Telephone Con 4. Case preparation	ntervie rview mmun	8						% OF TC	4 2 1	<b>L WO</b> 0% 5% 5% 0%	
EXPENDITURES		FY 10 Actual		FY 11 Adopted	F	FY 12 Requested	Re	FY 12 commended		FY 1 Adop	
Contractual Services Supplies & Materials Other Charges	\$	5,646 4,116 6,800	\$	9,675 7,180 6,800	\$	9,675 7,180	\$	9,675 7,180	\$		9,675 7,180 -
Total	\$	16,562	\$	23,655	\$	16,855	\$	16,855	\$	1	6,855

## 2011-2012 BUDGET

# **INTERNAL AFFAIRS** (Continued)

#### **PROGRAM: Internal Affairs Operations**

#### **MISSION:**

To act as liaison between the Knox County Sheriff's office and the community it serves by quickly and courteously responding to officer-conduct inquiries or complaints and conducting effective, efficient, unbiased and thorough investigations.

SPECIAL SERV	VIC	ES							-	Account Fund 1018948 101
<ul> <li>DIVISION FUNCTIO <ol> <li>Drug &amp; Violen</li> <li>Volunteer Service</li> <li>Child Safety</li> <li>Other function</li> </ol> </li> <li>EXPENDITURES</li> </ul>	gram	15 FY 11		% OF TOTAL WORKL 35% 30% 15% 20% FY 12 FY 12						
EXTENDITORES		FY 10 Actual		Adopted	F	Requested	Rec	commended		Adopted
Contractual Services Supplies & Materials Other Charges	\$	60,789 58,992 22,176	\$	48,916 58,430 22,176	\$	89,550 72,300 -	\$	59,550 62,300 -	\$	59,550 62,300
Total	\$	141,957	\$	129,522	\$	161,850	\$	121,850	\$	121,850

#### **DIVISION GOAL(S):**

- 1. To train officers in a new program "Life Skills" that will be implemented and provided to students of Knox County Schools.
- 2. To implement and provide "Crime Prevention in the Workplace" seminars to area businesses.
- 3. Provide a continuance of the Crime Prevention programs already established.

#### **PROGRAM:** Special Services

#### **MISSION:**

Provide relevant training, programs, and services designed to empower citizens to enhance their level of safety, health, and security.

#### SERVICE ACCOMPLISHEMENTS FOR FY 2011

- 1. Provided an extensive drug and violence prevention and safety awareness curriculum to Elementary, Middle, and High School students.
- 2. Provided several Crime Prevention programs to different aspects of the community utilizing Officers and Volunteers.

# 2011-2012 BUDGET

AUXILIARY S	ERV	<b>ICES</b>							count Fund 8957 101	
EXPENDITURES		FY 10 Actual	FY 11 Adopted	F	FY 12 Requested	Rec	FY 12 Recommended		FY 12 Adopted	
Personal Services Employee Benefits Contractual Services Supplies & Materials	\$	288,288 78,548 7,041 16,839	\$ 301,405 73,815 7,660 23,550	\$	309,572 76,435 9,082 24,550	\$	309,572 75,357 9,082 24,550	\$	309,572 75,357 9,082 24,550	
Total	\$	390,716	\$ 406,430	\$	419,639	\$	418,561	\$	418,561	

#### **PROGRAM: Reserve Unit Operations**

#### **MISSION:**

To provide support for the Knox County Sheriff's department by using compensated and volunteer individuals as auxiliary staff for all aspects of departmental duties.

CORRECTION		Account Fund 1018960 101					
EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 ecommended		FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$ 14,220,431 5,709,223 1,178,933 4,433,166 1,308,242	\$ 14,346,772 5,666,409 1,127,381 4,417,632 1,305,978	\$ 14,481,344 6,258,328 1,257,400 5,191,700 675,041	\$	14,481,344 6,055,063 1,177,900 4,819,100 675,041	\$	14,481,344 6,055,063 1,177,900 4,819,100 675,041
Total	\$ 26,849,995	\$ 26,864,172	\$ 27,863,813	\$	27,208,448	\$	27,208,448

#### **PROGRAM:** Correctional Facilities Operations

#### MISSION:

To maintain the safety and security of the attending officers, the public, and inmates in Knox County by providing a constitutionally safe, secure, clean, well-maintained living facility for prisoners.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	427	431	430
Part Time	0	0	0
TOTAL	427	431	430

# 2011-2012 BUDGET

JAIL COMMIS	SAR	RY					 ount Fund 8969 101
EXPENDITURES		FY 10 Actual	FY 11 Adopted	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	187,090 72,042 34,144 267,563 55,194	\$ 193,715 86,397 6,048 304,000 50,000	\$ 191,114 67,077 22,176 302,000 58,000	\$	191,114 67,077 22,176 302,000 50,000	\$ 191,114 67,077 22,176 302,000 50,000
Total	\$	616,033	\$ 640,160	\$ 640,367	\$	632,367	\$ 632,367

## **PROGRAM: Jail Commissary Operations**

#### **MISSION:**

To fulfill departmental policies & State, Federal or accreditation requirements by providing commissary services to jail inmates.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	8	8	8
Part Time	0	0	0
TOTAL	8	8	8

# **MEDICAL EXAMINER**

**DIVISION FUNCTIONS** 

1. Investigation of Deaths

Account Fund 1018972 101

#### % OF TOTAL WORKLOAD 100%

I	0	0	%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Rec	FY 12 ommended	FY 12 Adopted
Personal Services	\$ 214,578	\$ -	\$ -	\$	-	\$ -
Employee Benefits	50,689	-	-		-	-
Contractual Services	653,238	970,300	970,300		970,300	970,300
Supplies & Materials	13,831	-	-		-	-
Other Charges	500	-	-		-	-
Total	\$ 932,836	\$ 970,300	\$ 970,300	\$	970,300	\$ 970,300

## 2011-2012 BUDGET

# MEDICAL EXAMINER (Continued)

#### **DIVISION GOAL(S):**

1. To investigate all deaths in the following categories: 1) Violent; 2) Casualty; 3) Suicide; 4) Suddenly when in apparent health; 5) Found dead; 6) in Prison; 7) any suspicious, unusual, or unnatural manner; 8)whenever a body is to be cremated.

#### **PROGRAM:** Medical Examiner

#### **MISSION:**

To provide a definitive cause of all deaths occurring outside the hospital setting in Knox County and/or any death suspicious in nature by investigating the circumstances surrounding the death and by performing autopsies.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	5	0	0
Part Time	9	0	0
TOTAL	14	0	0

# ANIMAL CONTROL

Account Fund 1018993 101

DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
1.	Complaint investigations	50%
2.	Animal bite investigations and rabies prevention	15%
3.	Trapping of nuisance animals/dead animal pick-up	15%
4.	Education on responsible animal ownership and animal safety	10%
5.	Animal cruelty investigation	5%
6.	Other functions as necessary	5%

EXPENDITURES	FY 10 Actual		FY 11 Adopted	F	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$	- \$	205,421	\$	208,367	\$	208,367	\$ 208,367
<b>Employee Benefits</b>		-	119,760		124,622		121,117	121,117
Contractual Services		-	25,800		29,800		25,000	25,000
Supplies & Materials		-	50,702		57,025		52,025	52,025
Other Charges		-	13,000		13,000		-	
Total	\$	- \$	414,683	\$	432,814	\$	406,509	\$ 406,509

## 2011-2012 BUDGET

# ANIMAL CONTROL (Continued)

#### **DIVISION GOAL(S):**

1. Foster partnership with local media to increase awareness of need to have animals vaccinated against rabies.

#### **PROGRAM:** Animal Control

## **MISSION:**

To provide services which safeguard Knox County citizens by humanely caring for animals through the enforcement of county and state regulations.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	0	7	7
Part Time	0	0	0
TOTAL	0	7	7

# JUVENILE COURT OFFICERS

Account Fund 1018995 101

EXPENDITURES	FY 10 Actual		FY 11 Adopted	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$ -	• \$	456,813	\$ 459,138	\$	459,138	\$ 459,138
Employee Benefits	-		187,756	189,197		185,869	185,869
Contractual Services	-		9,126	11,100		9,200	9,200
Supplies & Materials	-	•	28,473	30,595		30,595	30,595
Total	\$ -	- \$	682,168	\$ 690,030	\$	684,802	\$ 684,802

REVENUE	FY 10 Actual		FY 11 Adopted		FY 12 Adopted
State of Tennessee	\$	-	\$	-	\$ 150,000
Total	\$	-	\$	-	\$ 150,000

# 2011-2012 BUDGET

# JUVENILE COURT OFFICERS (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	0	13	13
Part Time	0	0	0
TOTAL	0	13	13

# **OTHER PROGRAMS**

Account	Fund
Various	101

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	 Y 12 Imended	FY 12 Adopted
Sexual Offender Registry	\$ 15,106	\$ -	\$ 	\$ -	\$ -
Teen Academy-Sheriff	4,767	-	-	-	-
D.A.R.E. Donations	12,161	-	-	-	-
Interest Earned-Inmates	6,961	-	-	-	-
Senior Citizen Awareness	198	-	-	-	-
Child Safety Seat Check point	234	-	-	-	-
Honor Guard Golf Tourna.	14,280	-	-	-	-
Explorer Post Program	4,250	-	-	-	-
Donations/Sheriff - Target	275				
Community Mediation	100,615	90,000	90,000	50,000	50,000
Helen McNabb-Interchange	176,486	-	-	-	-
Sheriff's K-9 Donations	3,952	-	-	-	-
KCSO Reserve Training Aca.	23,963	-	-	-	-
Total	\$ 363,248	\$ 90,000	\$ 90,000	\$ 50,000	\$ 50,000

# Public Health & Welfare



# 2011-2012 BUDGET

# **INDIGENT ASSISTANCE**

Account	Fund
1015120	101

95%

5%

#### **DIVISION FUNCTIONS** % OF TOTAL WORKLOAD 1. Provide crisis intervention assistance to families in need 2. Pauper Burials

EXPENDITURES	FY 10 Acutal	FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted	
Contractual Services	\$ 245,798	\$	235,800	\$	235,800	\$	220,800	\$	220,800
Total	\$ 245,798	\$	235,800	\$	235,800	\$	220,800	\$	220,800

# JOHN TARLETON HOME

Account Fund 1015135 101

The services provided by the John Tarleton have been contracted out and will now be provided by the Helen Ross McNabb Center in Knoxville. Knox County will retain the facilities and still provide maintenance.

#### **DIVISION FUNCTION**

# % OF TOTAL WORKLOAD

1. Provide residential services to children and youth 2. Other functions are necessary

#### 95% 5%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 ecommended	FY 12 Adopted
Contractual Services	\$ 703,285	\$ 719,676	\$ 579,637	\$	579,637	\$ 579,637
Total	\$ 703,285	\$ 719,676	\$ 579,637	\$	579,637	\$ 579,637

# SUPPORT SERVICES

#### Account Fund 1015400 101

DIVISION FUNCTIONS	% OF TOTAL WORKLOAD					
1. Manage medical records and scheduling services	30%					
2. Network support and systems management	35%					
3. Manage clinical support services	20%					
4. Other functions as necessary	15%					

## 2011-2012 BUDGET

# SUPPORT SERVICES (Continued)

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		Re	FY 12 commended	FY 12 Adopted		
Personal Services	\$ 952,081	\$	998,548	\$	1,013,694	\$	1,013,694	\$	1,013,694	
Employee Benefits	284,197		347,301		367,094		367,094		367,094	
Contractual Services	1,301,835		1,402,905		424,732		424,732		424,732	
Supplies & Materials	318,839		306,400		276,445		276,445		276,445	
Other Charges	214,138		190,997		190,997		190,997		190,997	
Total	\$ 3,071,090	\$	3,246,151	\$	2,272,962	\$	2,272,962	\$	2,272,962	

#### **DIVISION GOAL(S):**

- 1. Implement system to utilize department data to assist in decision making.
- 2. Implement network security system to enhance security and assure HIPPA compliance.

#### **PROGRAM:** Clinical Services Support

#### **MISSION:**

To provide professional building management for Knox County citizens by providing well supplied, clean, and efficiently operated facilities.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	33	31	31
Part Time	3	0	0
TOTAL	36	31	31

#### **DIVISION FUNCTIONS**

VISI	ION FUNCTIONS	% OF TOTAL WORKLOAD					
1.	System management/Network Support	25%					
2.	Help desk services/Desktop Support	30%					
3.	PTBMIS training	10%					
4.	Generate billing and management data	30%					
5.	Other functions as necessary	5%					

#### **DIVISION GOAL(S):**

- 1. Implement Department-wide policies and procedures to meet the requirements of the health Insurance Portability Accountability Act (HIPAA) of 1996 specifically 45 CFR Part 142.
- 2. Implement Right-Fax server fax system for directors/managers reducing consumable and rental cost and repetitive functions that will increase time management through technology use.

#### **PROGRAM: Information Management/Computer Operations**

#### **MISSION:**

To manage computing/networking services for KCHD users by providing access to hardware and software, help desk services, data and training.

## 2011-2012 BUDGET

# **PREVENTIVE HEALTH SERVICES**

								1015	5403	101
<b>DIVISION FUNCTIONS</b>	5						9	6 OF TOTAL	wo	ORKLOAD
1. Provide Preventiv	e Hea	Ith Services							70%	
2. Provide initial Re	fugee	Screening Se	rvic	es					5%	
3. Provide Internation	onal Ti	ravel Services							10%	
4. Coordinate health	servi	ces within the	coi	mmunity					10%	
5. Other functions as	s nece	ssary							5%	
EXPENDITURES		FY 10		FY 11		FY 12		FY 12		FY 12
		Actual		Adopted	]	Requested	Re	commended		Adopted
Personal Services	\$	1,033,957	\$	1,369,198	\$	1,282,859	\$	1,282,859	\$	1,282,859
Employee Benefits		324,502		426,751		432,066		432,066		432,066
Contractual Services		36,939		29,300		34,800		34,800		34,800
Supplies & Materials		651,059		641,400		539,000		539,000		539,000
Total	\$	2,046,457	\$	2,466,649	\$	2,288,725	\$	2,288,725	\$	2,288,725

## **DIVISION GOAL(S):**

- 1. Implement system to utilize department data to assist in decision making.
- 2. Seek to build and maintain community partnerships to bolster the health of the community.
- 3. Seek to integrate health services into the community and assure services provided by the most appropriate provider.

#### **PROGRAM:** Preventive Health – International Travel

#### **MISSION:**

Provide protection against preventable diseases for Knox County citizens by screenings, immunizations and education.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012		
Full Time	31	28	29		
Part Time	0	0	0		

# **DENTAL SERVICES**

- 1. Emergency and palliative adult dental services
- 2. Basic dental services for children
- 3. Prosthetic services
- 4. Dental Sealants to school children
- 5. Screening & Referral for urgent and non-urgent care
- 6. Other functions as necessary

Account Fund 1015406 101

10%

15%

5%

5%

Account Fund

#### % OF TOTAL WORKLOAD 45% 20%

## 2011-2012 BUDGET

# **DENTAL SERVICES** (Continued)

EXPENDITURES	FY 10 Actual		FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted	
Personal Services	\$ 672,263	\$	768,444	\$	752,890	\$	752,890	\$	752,890	
Employee Benefits	219,928		232,157		241,207		241,207		241,207	
Contractual Services	46,515		28,600		35,600		35,600		35,600	
Supplies & Materials	30,747		64,300		64,300		64,300		64,300	
Total	\$ 969,453	\$	1,093,501	\$	1,093,997	\$	1,093,997	\$	1,093,997	

#### **DIVISION GOAL(S):**

- 1. Provide dental services (preventive & restorative) for low income children including those on TN Care (through age 20).
- 2. To provide emergency dental services for adults that qualify based on income guidelines.
- 3. To provide dental health education, dental screenings, dental sealants and referrals to school children in select Knox County schools who meet certain free and reduced lunch program guidelines, through disease tracking and referral, education, disease prevention and restorative measures.

#### **PROGRAM:** Dental Services

#### **MISSION:**

To provide basic dental services (preventive and restorative) in Knox County for low income school children including those on TNCARE (through age 20) and to provide emergency dental services for Knox County adults who qualify based on income.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	10	12	12
Part Time	1	1	1
TOTAL	11	13	13

# **EMERGENCY MEDICAL SERVICES**

Account Fund 1015409 101

## **DIVISION FUNCTIONS**

- 1. Contract oversight
- 2. Complaint investigation
- 3. Administration

% OF TOTAL WORKLOAD 80%

10% 10%

# 2011-2012 BUDGET

# **EMERGENCY MEDICAL SERVICES (Continued)**

EXPENDITURES	FY10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Personal Services	\$ 55,761	\$ 44,115	\$ 44,115	\$	44,115	\$ 44,115
Employee Benefits	-	11,859	12,210		12,210	12,210
Contractual Services	7,395	11,798	11,798		11,798	11,798
Supplies & Materials	409	4,850	4,850		4,850	4,850
Other Charges	709,851	785,175	829,861		829,861	829,861
Total	\$ 773,416	\$ 857,797	\$ 902,834	\$	902,834	\$ 902,834

#### **DIVISION GOAL(S):**

- 1. To decrease the emergency ambulance response time to patients.
- 2. To enhance the EMS communications system effectiveness to meet contractual requirements of Rural Metro.

#### **PROGRAM: Emergency Medical Services**

#### MISSION:

To ensure prompt and effective response to emergency medical services incidents for Knox County citizens by ensuring contract providers' compliance with EMS contracts and ordinances.

FOOD AND RESTAURANT INSPECTION	Account	Fund
	1015412	101

<b>DIVISION FUNCTIONS</b>				% OF TOTAL	WORKLOAD		
1. Permits and enforce	ement of TDA laws	s and regulations		70%			
2. Day Care and Scho	ol inspections			1	5%		
3. Training	3. Training						
4. Other functions as a		5%					
EXPENDITURES	FY 10	FY 11	FY 12	FY 12	FY 12		

	Actual	Adopted	R	Requested	Re	commended	Adopted
Personal Services	\$ 563,964	\$ 561,942	\$	535,870	\$	535,870	\$ 535,870
Employee Benefits	172,301	180,568		184,855		184,855	184,855
<b>Contractual Services</b>	20,209	14,563		15,863		15,863	15,863
Supplies & Materials	14,606	11,129		13,829		13,829	13,829
Total	\$ 771,080	\$ 768,202	\$	750,417	\$	750,417	\$ 750,417

#### **PROGRAM:** Food and Restaurant Inspection

#### **DIVISION GOAL(S):**

1. Improved sanitation levels of all permitted facilities.

# 2011-2012 BUDGET

# FOOD AND RESTAURANT INSPECTION (Continued)

## **MISSION:**

To reduce public health and safety issues for the citizens of Knox County by education and the enforcement of State and County laws governing food establishments, overnight lodging, pools, schools, child care facilities, and tattoo studios.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	13	13	13
Part Time	0	0	0
TOTAL	13	13	13

Account Fund 1015415 101

<b>DIVISION FUNCTIO</b> 1. Management of 2. Fiscal operation 3. Personnel supp	of all cons	lepartments					% (	OF	<b>TOTAL WORKLOAD</b> 40% 40% 20%
EXPENDITURES		FY 10 Actual	FY 11 Adopted	I	FY 12 Requested	Re	FY 12 commended		FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials	\$	695,308 214,907 20,154 5,159	\$ 759,188 221,218 28,022 6,200	\$	758,793 225,093 28,022 8,300	\$	758,793 225,093 28,022 8,300	\$	758,793 225,093 28,022 8,300
Total	\$	935,528	\$ 1,014,628	\$	1,020,208	\$	1,020,208	\$	1,020,208

# 2011-2012 BUDGET

# HEALTH ADMINISTRATION (Continued)

REVENUE		FY 10 Actual	FY 11 Adopted	FY 12 Adopted		
Dental Charges	\$	397,406	\$ 340,000	\$ 340,000		
Environmental Fees to State		544,012	600,000	600,000		
Environmental Health		245,126	220,000	250,000		
Lab Fees		44,206	10,000	5,000		
DNA Testing		-	-	3,000		
Misc. RevHealth Dept.		5,237	10,000	5,000		
Pediatric Care		462,545	450,000	-		
Preventative Health Fees		949,487	958,000	1,678,000		
Rabies Clinic		25,779	50,000	35,000		
Vital Statistics		382,013	300,000	300,000		
Vital Records		-	-	500		
Health Department Salary Reg		196,100	196,000	196,000		
X Ray Fees		8,379	10,000	10,000		
Environmental Retail Food		-	-	50,000		
TN Child Safety Seat Purc. Plan		8,922	9,000	9,000		
Total	\$	3,269,212	\$ 3,153,000	\$ 3,481,500		

#### **DIVISION GOAL(S):**

1. Ensure that Knox County Health Department workforce represents all minorities consistent with Knox County demographics.

## **PROGRAM:** Administration

#### **MISSION:**

To meet administrative and fiscal standards for the State of Tennessee by following the Quality Management Plan.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	13	13	13
Part Time	0	0	0
TOTAL	13	13	13

## 2011-2012 BUDGET

# **DIAGNOSTIC SERVICES** (Laboratory)

#### Account Fund 1015421 101

**DIVISION FUNCTIONS** 

- 1. Diagnostic testing for Health Department Clinics
- 2. Processing specimens to be sent to resource laboratories
- 3. Other functions as necessary

# % OF TOTAL WORKLOAD

30%
35%
5%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Personal Services	\$ 247,191	\$ 247,699	\$ 74,359	\$	74,359	\$ 74,359
Employee Benefits	75,094	81,585	21,767		21,767	21,767
Contractual Services	13,600	70,400	10,000		10,000	10,000
Supplies & Materials	20,829	42,500	12,500		12,500	12,500
Total	\$ 356,714	\$ 442,184	\$ 118,626	\$	118,626	\$ 118,626

#### **PROGRAM:** Diagnostics

## **DIVISION GOAL(S):**

1. The staff of Diagnostic Services (Lab & X-Ray) will work within the current workforce and budget to maintain a high level of customer service and will continue to provide accurate diagnostic tests and images for all age groups, from newborns to senior citizens, within the Knox County Health Department Clinics and in the community when needed.

#### **MISSION:**

To provide requested diagnostic tests and images for health care providers by processing and performing accurate diagnostic studies in a timely manner.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	8	7	2
Part Time	0	0	0
TOTAL	8	7	2

# **INDIGENT MEDICAL CARE**

Account Fund 1015424 101

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested	FY 12 Recommended			FY 12 Adopted		
Contractual Services	\$ 4,780,939	\$	5,250,000	\$ 5,000,000	\$	5,000,000	\$	5,000,000		
Total	\$ 4,780,939	\$	5,250,000	\$ 5,000,000	\$	5,000,000	\$	5,000,000		

# 2011-2012 BUDGET

# INDIGENT MEDICAL CARE (Continued)

## **MISSION:**

Indigent Medical Care is a contract service providing quality comprehensive health care to Knox County residents who have no other resources for care such as outpatient, hospital inpatient, and emergency services. By utilizing a coalition of the six hospitals, their medical staffs, and the Knox County Health Department, a comprehensive system of health care is provided to those who qualify based on family size and income guidelines established by the program.

# **PEDIATRIC SERVICES**

#### Account Fund 1015430 101

#### **DIVISION FUNCTIONS**

- 1. Provide Primary Care Service for assigned patients
- 2. Referrals for hospital or specialty services
- 3. Other functions as necessary.

#### % OF TOTAL WORKLOAD 80%

15% 5%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested		FY 12 Recommende	ed	FY 12 Adopted	
Personal Services	\$ 533,655	\$ 649,822	\$	-	\$	-	\$	-
Employee Benefits	171,622	204,336		-		-		-
Contractual Services	73,729	58,464		-		-		-
Supplies & Materials	6,917	12,400		-		-		-
Other Charges	4,535	10,000		-		-		-
Total	\$ 790,458	\$ 935,022	\$	-	\$	-	\$	-

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	14	12	0
Part Time	1	1	0
	15	13	0

# 2011-2012 BUDGET

# **PHARMACY**

PHARMACY								Accor 10154		Fund 101
<ol> <li>DIVISION FUNCTIONS         <ol> <li>Maintain accurate inventory</li> <li>Pharmaceutical Access Initiatives (Rx Assist, samples)</li> <li>Provide educational information/Medicare information</li> <li>Dispense accurate prescriptions to clients</li> <li>Other functions as necessary</li> </ol> </li> </ol>							% OF TOTAL WORKLOAD 10% 10% 15% 60% 5%			
EXPENDITURES		FY 10 Actual		FY 11 Adopted	J	FY 12 Requested	Ree	FY 12 commended		FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials	\$	272,874 79,483 13,618 67,509	\$	277,511 82,581 31,200 508,650	\$	236,970 69,582 31,200 508,650	\$	236,970 69,582 31,200 508,650	\$	236,970 69,582 31,200 508,650
Total	\$	433,484	\$	899,942	\$	846,402	\$	846,402	\$	846,402

## **DIVISION GOAL(S):**

1. In the continuing effort to enhance senior citizens' quality of life in Knox County, seek to provide medications to those citizens identified by KCHD Social Services as having need of pharmacy services.

#### **PROGRAM:** Pharmacy Services

#### **MISSION**:

To promote the health of Knox County citizens by providing medication therapy and education that are, safe and efficacious.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	5	4	3
Part Time	0	0	0
TOTAL	5	4	3

# **PRIMARY CARE SERVICES**

## **DIVISION FUNCTIONS**

1.	Basic medical services to low-income Knox County residents
2.	Patient referrals for hospital or specialty services

- 3. Behavioral Health Care Services
- 4. Provision of other public health services
- 5. Provide community resources through Social Services

#### % OF TOTAL WORKLOAD 60%

0070	
10%	
10%	
15%	
5%	

Account Fund 1015436

101

# 2011-2012 BUDGET

# PRIMARY CARE SERVICES (Continued)

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 equested	Rec	FY 12 ommended	FY 12 Adopted
Contractual Services	\$ 205,331	\$ 285,000	\$ 285,000	\$	285,000	\$ 285,000
Total	\$ 205,331	\$ 285,000	\$ 285,000	\$	285,000	\$ 285,000

#### **DIVISION GOAL(S):**

1. To provide quality healthcare services to indigent care patients.

#### **PROGRAM:** Primary Care Services

#### **MISSION:**

To provide integrated, quality health care services to indigent patients and to assist in the transition of Medicaid-eligible patients to TennCare or other private sector resources.

SCHOOL HEALT	CH F	PROGR	AN	1						count Fund 5442 101
EXPENDITURES		FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted	
Personal Services Employee Benefits Contractual Services	\$	28,585 15,212 333,007	\$	28,476 15,620 -	\$	28,476 16,429 331,988	\$	28,476 16,429 331,988	\$	28,476 16,429 331,988
Total	\$	376,804	\$	44,096	\$	376,893	\$	376,893	\$	376,893

#### **MISSION:**

To enhance the schools nursing program by providing funding for nurses in the Knox County school system and by providing dental services for underserved children eligible for services.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	1	1	1
Part Time	0	0	0
TOTAL	1	1	1

# 2011-2012 BUDGET

# SOCIAL SERVICES

SOCIAL SERV	ICES								count Fund 15445 101	
<b>DIVISION FUNCTION</b> 1. Qualifying inte 2. Other functions	rviews	essary					% OF T(	OTA	AL WORKLOA 95% 5%	١D
EXPENDITURES		FY 10 Actual	FY 11 Adopted	]	FY 12 Requested	Re	FY 12 commended		FY 12 Adopted	
Personal Services Employee Benefits Contractual Services Supplies & Materials	\$	315,324 82,266 13,055 500	\$ 352,311 112,322 10,200 500	\$	339,621 99,786 10,200 500	\$	339,621 99,786 10,200 500	\$	339,621 99,786 10,200 500	
Total	\$	411,145	\$ 475,333	\$	450,107	\$	450,107	\$	450,107	

# **DIVISION GOAL(S):**

- 1. To continue to develop ways to assist Knox County seniors in making access to needed assistance a simple and seamless procedure.
- 2. Develop procedures to make sure patients use the most convenient Social Services office.
- 3. Participate in local training and development classes for Social Security applications and Medicaid.

# **PROGRAM:** Indigent Care

### **MISSION:**

To determine eligibility of applicants for the Indigent Care Program and verify eligibility for the TennCare Re-verification Program by interviewing citizens in a timely manner.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	10	10	10
Part Time	0	0	0
TOTAL	10	10	10

# **GROUNDWATER SERVICES**

### **DIVISION FUNCTIONS**

- 1. Groundwater enforcement
- 2. Mobile home park ordinance enforcement
- 3. Public Health & Safety nuisance complaints
- 4. Water samples
- 5. Other functions as necessary

Account Fund 1015448 101

### % OF TOTAL WORKLOAD

70% 15% 5% 5% 5%

# 2011-2012 BUDGET

# **GROUNDWATER SERVICES** (Continued)

EXPENDITURES	FY 10 Actual	FY 11 Adopted	R	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$ 283,223	\$ 283,915	\$	278,226	\$	278,226	\$ 278,226
Employee Benefits	84,655	92,724		107,299		107,299	107,299
Contractual Services	9,851	28,750		41,950		41,950	41,950
Supplies & Materials	8,542	11,700		11,700		11,700	11,700
Total	\$ 386,271	\$ 417,089	\$	439,175	\$	439,175	\$ 439,175

### **DIVISION GOAL(S):**

1. Improve the quality of Knox County's groundwater.

### **PROGRAM:** Groundwater Services

### **MISSION:**

Assure the public's health through education, regulation and enforcement related to groundwater mobile home parks and public health nuisances.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	7	7	7
Part Time	1	1	1
TOTAL	8	8	8

# **VECTOR CONTROL SERVICES**

Account Fund 1015451 101

<ul> <li><b>DIVISION FUNCTIO</b> <ol> <li>Adulticiding</li> <li>Larviciding/T</li> <li>Complaint Inv</li> <li>Other function</li> </ol> </li> </ul>	rappi vestig	ation					% OI	FT	OTAL WORKLOAD 65% 25% 5% 5%
EXPENDITURES		FY 10 Actual	FY 11 dopted	-	TY 12 quested	-	FY 12 mmended		FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials	\$	29,553 9,554 4,463 19,328	\$ - 1,000 6,000	\$	- 1,000 6,000	\$	- 1,000 6,000	\$	- 1,000 6,000
Total	\$	62,898	\$ 7,000	\$	7,000	\$	7,000	\$	7,000

# 2011-2012 BUDGET

# **VECTOR CONTROL** (Continued)

### **DIVISION GOAL(S):**

- 1. To distribute information on proper insect repellant use, West Nile Virus and mosquito control through the "Meals on Wheels" program and Knox County Senior Centers in conjunction with the Office on Aging and Knox County.
- 2. To reduce public health vector nuisances and provide mosquito control management for Knox County citizens by enforcement of the County Health Nuisance Ordinance and the safe application of pest control technology.

<b>PROGRAM:</b>	Vector	Control
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AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	1	0	0
Part Time	0	0	0
TOTAL	1	0	0

# DISEASE SURVEILLANCE AND INVESTIGATION

Account Fund 1015454 101

% OF TOTAL WORKLOAD

45%

40%

10%

- 1. STD/TB patient evaluation, treatment & education
- 2. Other disease surveillance and disease outbreak investigation
- 3. Health status surveillance and reporting
- 4. Other functions as necessary

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Personal Services	\$ 375,324	\$ 417,992	\$ 359,653	\$	359,653	\$ 359,653
Employee Benefits	88,916	127,062	105,743		105,743	105,743
Contractual Services	28,419	125,500	125,500		125,500	125,500
Supplies & Materials	5,492	10,000	10,000		10,000	10,000
Other charges	8,986	23,000	23,000		23,000	23,000
Total	\$ 507,137	\$ 703,554	\$ 623,896	\$	623,896	\$ 623,896

## **DIVISION GOAL(S):**

- 1. Make STD, TB, and HIV testing, counseling, and treatment accessible to all high-risk citizens of Knox County.
- 2. Provide timely disease investigation and implement appropriate disease containment strategies when needed.
- 3. Manage and report on essential health data for Knox County; maintain an active disease/health status surveillance system.

## PROGRAM: Surveillance, Evaluation & Research

# 2011-2012 BUDGET

# DISEASE SURVEILLANCE AND INVESTIGATION (Continued)

# **MISSION:**

Provide intervention in the incidence of specific communicable diseases for Knox County citizens by investigation diagnosis, monitoring, treatment, and education.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	7	9	8
Part Time	0	0	0
TOTAL	7	9	8

# **VITAL RECORDS**

Account Fund 1015457 101

229,752 \$

229,752

<ol> <li>DIVISION FUNCTIONS         <ol> <li>Respond to requests for/issue birth and death certificates</li> <li>Report statistical data to the State Vital Records Office</li> <li>Other functions as necessary</li> </ol> </li> </ol>						% (	OF TOTAL	W( 0% 5% 5%		
EXPENDITURES		FY 10 Actual		FY 11 Adopted	R	FY 12 equested	Rec	FY 12 ommended		FY 12 Adopted
Personal Services Employee Benefits Contractual Services	\$	124,094 36,149 69,536	\$	123,622 36,626 44,500	\$	123,624 37,628 68,500	\$	123,624 37,628 68,500	\$	123,624 37,628 68,500

204,748 \$

229,752 \$

# **DIVISION GOAL(S):**

1. To provide birth and death certificates to customers.

\$

2. To issue birth and death certificates for citizens by following State policies.

229,779 \$

## **PROGRAM:** Vital Records

## **MISSION:**

Total

To issue birth and death certificates for citizens by following state policies and procedures.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	4	4	4
Part Time	0	0	0
TOTAL	4	4	4

# 2011-2012 BUDGET

# WOMEN'S HEALTH SERVICES

Account Fund 1015460 101

% OF TOTAL WORKLOAD

69%

25%

4%

1%

1%

# **DIVISION FUNCTIONS**

- 1. Family Planning services
- 2. Prenatal services
- 3. Pregnancy testing
- 4. Car seats
- 5. Other functions as necessary

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted	
Personal Services	\$ 156,735	\$	161,841	\$	161,843	\$	161,843	\$	161,843
Employee Benefits	45,928		48,872		56,576		56,576		56,576
Contractual Services	19,938		3,700		3,700		3,700		3,700
Supplies & Materials	25,470		12,700		12,700		12,700		12,700
Total	\$ 248,071	\$	227,113	\$	234,819	\$	234,819	\$	234,819

### **DIVISION GOAL(S):**

1. To improve the health status of Knox County citizens by offering access to family planning and women's health issues.

# **PROGRAM:** Women's Health Services

### **MISSION:**

To improve the health status of eligible Knox County citizens by offering access to family planning prenatal services.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	3	3	3
Part Time	0	0	0
TOTAL	3	3	3

# **COMMUNITY HEALTH SERVICES**

Account Fund 1015463 101

# DIVISION FUNCTIONS% OF TOTAL WORKLOAD1. Assessment (survey and surveillance.15%2. Social Marketing (providing accurate information, disseminate options for improvement 20%3. Collaboration (community coalitions)25%4. Prevention (implement evidenced-based programs/interventions)15%5. Interventions (research, identify and/or develop best practices for adaption)15%6. Other functions as necessary5%

# 2011-2012 BUDGET

# **COMMUNITY HEALTH SERVICES (Continued)**

EXPENDITURES	FY 10 Actual		FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted
Personal Services	\$ 857,827	\$	910,965	\$	959,097	\$	959,097	\$	959,097
Employee Benefits	213,166		222,614		263,718		263,718		263,718
Contractual Services	14,045		10,400		10,400		10,400		10,400
Supplies & Materials	4,122		6,000		6,000		6,000		6,000
Total	\$ 1,089,160	\$	1,149,979	\$	1,239,215	\$	1,239,215	\$	1,239,215

## **DIVISION GOAL(S):**

1. To provide the health of our community, develop and implement innovative community partnerships and initiatives to address the health concerns in our county and evaluate the progress made to improve the health of our community.

### **PROGRAM:** Nutrition Services

### **MISSION:**

To provide nutrition health promotion for Knox County residents by emphasizing sound nutrition principles, consultation, the provision of clinical services, and mobilization of community groups.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
	16	10	20
Full Time	16	18	20
Part Time	0	0	0
TOTAL	16	18	20

# **CAR SEAT PROGRAM**

Account Fund 1015465 101

EXPENDITURES	FY 10 Actual			FY 12 Requested	FY 12 Recommended		FY 12 Adopted	
Supplies & Materials	\$ -	-	\$	22,457	\$	22,457	\$	22,457
Total	\$ -	-	\$	22,457	\$	22,457	\$	22,457
REVENUE	FY 10 Actual	FY 11 Adopted		FY 12 Adopted				
City of Knoxville	\$ 12,300	16,000	\$	16,000				
Total	\$ 12,300	16,000	\$	16,000				

# 2011-2012 BUDGET

Account Fund 1015467 101

EXPENDITURES FY 10 Actual		FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted		
Other	\$	34,870	\$	209,845	\$	209,845	\$	209,845	\$	209,845
Total	\$	34,870	\$	209,845	\$	209,845	\$	209,845	\$	209,845

# **COMMUNITY ACTION COMMITTEE (CAC)**

AccountFund10166351011016636101

<ol> <li>Provides the for</li> <li>Provide indepee</li> <li>Improve low in</li> <li>Develop partner</li> <li>Develop finance</li> <li>Other function</li> </ol>	ollowin endent ncome ership cial res	living program living condition and volunteer sources	ms a ions	and services				% OF TOTA	2 2 1 1 1	WORKLOAD 5% 5% 5% 5% 5% 5%
EXPENDITURES		FY 10		FY 11		FY 12		FY 12		FY 12
		Actual		Adopted	]	Requested	Re	commended		Adopted
Contractual Services	\$	1,135,000 19,227	\$	1,123,650 175,000	\$	1,123,650 175,000	\$	1,115,000	\$	1,115,000
Capital Outlay		450,776		220,000		220,000		220,000		220,000
Other Expenses		228,702		228,702		228,702		224,919		224,919
Total	\$	1,833,705	\$	1,747,352	\$	1,747,352	\$	1,559,919	\$	1,559,919
REVENUE		FY 10 Actual		FY 11 Adopted	1	FY 12 Adopted				
Interest Earned		\$ 19	,227	\$ 175	,000	) \$	_			

## **DIVISION GOAL(S):**

1. Help low income people become more self-sufficient.

\$

2. Seniors and other vulnerable populations maintain independent living.

19,227 \$

3. Partnership among supporters and providers of services to low-income people and seniors are achieved.

175,000 \$

### PROGRAM: Knoxville-Knox County Community Action Committee

### **MISSION:**

Total

Helping people help themselves by promoting self-sufficiency and independent living for low-income families, seniors, and other vulnerable people through the caring and efficient delivery of needed services and the development of effective partnerships at all levels.

# 2011-2012 BUDGET

# WASTEWATER

DIVISION FUNCTIONS	% OF TOTAL WORKLOAD
1. Maintenance of two wastewater treatment plants	80%
2. Process EPA reports for the State of Tennessee	15%
3. Other functions as necessary	5%

EXPENDITURES	FY 10 Actual	FY 11 Adopted	R	FY 12 equested	FY 12 ommended	FY 12 Adopted	
Contractual Services Supplies & Materials	\$ 1,040 43,088	\$ 42,000	\$	-	\$ -	\$	-
Total	\$ 44,128	\$ 42,000	\$	-	\$ -	\$	-

# **DIRTY LOT ORDINANCE**

# **DIVISION FUNCTIONS**

Dirty lot clean-up per Codes Admin
 Highway maintenance tasks

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted
Personal Services	\$ 183,645	\$	174,335	\$	174,438	\$	174,438	\$ 174,438
Employee Benefits	47,845		43,416		44,571		44,571	44,571
<b>Contractual Services</b>	18,903		18,609		18,609		18,609	18,609
Supplies & Materials	12,471		19,300		19,300		19,300	19,300
Other Charges	876		878		877		877	877
Total	\$ 263,740	\$	256,538	\$	257,795	\$	257,795	\$ 257,795

REVENUE	FY 10 Actual		FY 11 Adopted	FY 12 Adopted			
Dirty Lot Fines	\$	- \$	70,000	\$ 20,000			
Total	\$	- \$	70,000	\$ 20,000			

% OF TOTAL WORKLOAD 80%

### 20%

Account Fund 1017720 101

# 2011-2012 BUDGET

# **DIRTY LOT ORDINANCE** (Continued)

# **DIVISION GOAL(S):**

- 1. Provide prompt, accurate service to clean up and/or mow non-compliant properties.
- 2. Continue to improve service quality as requests increase with foreclosures, etc.

## **PROGRAM:** Dirty Lot Ordinance

# **MISSION:**

To clean up lots in Knox County that have excess debris and contain materials from illegal dumps by demolishing abandoned buildings and mowing overgrown lots.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	5	5	5
Part Time	0	0	0
TOTAL	5	5	5

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Resolved 219 citizen complaints and increase of 59% from last year with the same personnel.
- 2. Continued to provide a good level of service to codes by completing 80% of the work in seven days.

# Social / Cultural / Recreational



# 2011-2012 BUDGET

# PARK MAINTENANCE

1. Park Facilities Maintenance

**DIVISION FUNCTIONS** 

Account	Fund
1014810	101
% OF TOTAL WO	ORKLOAD
40%	
30%	

1. I alk I actitudes with	inner	lance								<del>4</del> 070			
2. Park Renovations	Park Renovations and New Construction												
3. Contract Adminis	tratio	n								10%			
4. General Administ	ratio	n and Person	nel	Managemen	t					10%			
	5. Risk Management												
6. Other functions as		essary								5%			
EXPENDITURES		FY 10 Actual		FY 11 Adopted	]	FY 12 Requested	Re	FY 12 commended		FY 12 Adopted			
				<b>F</b>	_	1				F			
Personal Services	\$	1,330,198	\$	1,391,966	\$	1,367,629	\$	1,300,688	\$	1,300,688			
Employee Benefits		457,996		522,824		563,773		511,013		511,013			
Contractual Services		180,643		211,438		186,378		181,378		181,378			
Supplies & Materials		450,664		453,200		483,892		483,892		483,892			
Other Charges		51,140		51,085		51,085		51,085		51,085			
Total	\$	2,470,641	\$	2,630,513	\$	2,652,757	\$	2,528,056	\$	2,528,056			
REVENUE		FY 10 Actual		FY 11 Adopted		FY 12 Adopted							
Rental - Concord Cove	\$	42,115	\$	37,000	\$	35,000	_						
Total	\$	42,115	\$	37,000	\$	35,000							

### **PROGRAM:** Maintenance of Parks, Park Facilities, and Sports Fields

## **DIVISION GOAL(S):**

1. Provide functional and aesthetic maintenance for our current parks, tournament site venues, and greenways and to perform construction of and/or restoration of new and existing facilities in all area of Knox County which improves the quality of life of our citizens.

### **MISSION:**

To ensure clean, safe, and aesthetically pleasing recreation areas and facilities for the citizens of Knox County by performing timely and effective repairs, routine and planned maintenance, and assisting with new park construction and renovation of existing parks.

# SERVICE ACCOMPLISHMENTS FY 2011

- 1. Completed construction of Tank Strickland Park.
- 2. Completed construction of new playground at Maloney Road Park
- 3. Began construction of new PetSafe Dog Park at Concord.
- 4. Implemented cost saving measures through attrition and use of part-time employees.
- 5. Reduced mowing at Beverly Park through designing more natural areas.
- 6. Implemented cost sharing with FC Alliance at US Cellular Soccer Complex.

# 2011-2012 BUDGET

# PARK MAINTENANCE (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	42	42	39
Part Time	1	1	1
TOTAL	43	43	40

# **U.S. SOCCER COMPLEX**

Account Fund 1014825 101

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 1 Reque		Rec	FY 12 commended	FY 12 Adopted	
Contratual Services	\$ 8,068	\$	-	\$	-	\$	-	\$	-
Total	\$ 8,068	\$	-	\$	-	\$	-	\$	-

# **RECREATION ADMINISTRATION**

Account Fund 1014830 101

DIVISI	ON FUNCTIONS		% OF TO	TAL WORKLOAD		
1.	Program Administra		60%			
2.	Park planning, impro	ovement and con	struction			20%
3.	Risk management		10%			
4.	General administrati	on and personne	l management			5%
5.	other functions as ne		-			5%
		-				
EVDE	IDITUDES	EV 10	EV 11	EV 12	EV 12	EV 12

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested				FY 12 Adopted
Personal Services	\$ 431,399	\$ 381,859	\$	409,211	\$	409,211	\$ 409,211
Employee Benefits	102,492	106,009		104,727		104,727	104,727
Contractual Services	458,120	435,182		258,640		258,640	258,640
Supplies & Materials	43,329	57,630		54,630		54,630	54,630
Other Charges	57,754	62,161		27,162		27,162	27,162
Total	\$ 1,093,094	\$ 1,042,841	\$	854,370	\$	854,370	\$ 854,370

# 2011-2012 BUDGET

# **RECREATION ADMINISTRATION (Continued)**

REVENUE	FY 10 Actual	FY 11 Adopted	FY 12 Adopted
Recreation Fees	\$ 349,041	\$ 425,000	\$ 92,805
Lease/Rentals	2,000	2,000	2,000
Rentals - Boat Dock, Yacht Club,	119,327	120,000	120,000
Subrogation	110	-	-
Donations	18,262	-	-
Total	\$ 488,740	\$ 547,000	\$ 214,805

### **DIVISION GOAL(S):**

- 1. Investigate and implement agreed upon changes to building maintenance operations.
- 2. Transition through attrition additional PT positions in place of FT positions for cost savings.
- 3. Implement new maintenance schedule for cost savings and more efficient use of resources.

### **MISSION:**

To help create community and enhance the quality of life in Knox County through people, places, programs and partnerships.

### SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Completed master plan for Clayton Park
- 2. Implemented nine new Adopt-a-Park sites.
- 3. Submitted TDOT greenway grant for Halls Phase II
- 4. Completed Burlington Park project.
- 5. Completed playgrounds at Springplace and Maloney Road.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	8	7	7
Part Time	1	1	1
TOTAL	9	8	8

### **PROGRAM: Organized Team Sports**

### **MISSION:**

To help create community and enhance the quality of life in Knox County through people, places, programs and partnerships.

## SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Created Code of Conduct & Suspension Policy.
- 2. Created Knox County Youth Baseball Advisory Board.
- 3. NFL/Hall of Fame Football Coaches Clinic/Academy.
- 4. Liaison with contractor on Youth Tournaments.
- 5. Expanded communication with citizens with Twitter account.

# 2011-2012 BUDGET

LEGACY PAR	RK									Acco 1014		Fund 101
EXPENDITURES		FY 10 Actual	1	FY 11 Adopte	-		7 12 Jested		FY 12 ommended	1	FY 1 Adopt	_
Contratual Services	\$	50,000	\$	50	,000	\$	50,000	\$	-	\$		-
Total	\$	50,000	\$	50	,000	\$	50,000	\$	-	\$		-
PARK IMPRO	VI	EMENTS	S-AN	MUS	EME	NT 1	<b>FAX</b>			Acco 1014		Fund 101
EXPENDITURES		FY 1 Actua	-		Y 11 opted		FY 12 equested	Rec	FY 12 commended	A	FY 12 Adopt	_
Contractual Services Supplies & Materials Capital Outlay			943 7,001 0,265	\$	10,00 40,00 100,00	0	10,000 40,000 100,000		10,000 40,000 100,000	\$	40	),000 ),000 ),000
Total		\$ 188	3,209	\$	150,00	0 \$	150,000	\$	150,000	\$	150	,000
REVENUE			FY Actu			FY 11 dopted		FY 1 dopt				
County Amusement	Гах	\$	13	81,506	\$	160,0	000 \$	15	0,000			
Total		\$	13	81,506	\$	160,0	000 \$	15	0,000			

# **SPORTS OPERATION**

Account Fund 1014845 101

EXPENDITURES	FY 10 Actual		FY 11 Adopted	1	FY 12 Requested		FY 12 ed Recommended		FY 12 Adopted
Contractual Services Supplies & Materials Capital Outlay	\$	-	\$	- -	\$	158,500 3,500 6,240	\$	158,500 3,500 6,240	\$ 158,500 3,500 6,240
Total	\$	-	\$	-	\$	168,240	\$	168,240	\$ 168,240

# 2011-2012 BUDGET

# **SPORTS OPERATION (Continued)**

REVENUE	FY 10 Actual		FY 11 Adopted	l	FY 12 Adopted			
Lease/Rentals Recreation Fees Concession Contract	\$	-	\$	-	\$	40,000 207,195 7,500		
Total	\$	-	\$	-	\$	254,695		

# **SENIOR CENTER & VOLUNTEER SERVICES**

# Account Fund 1015142 101

### **DIVISION FUNCTIONS**

- 1. Operate five senior centers across Knox County
- 2. Other functions as necessary

### % OF TOTAL WORKLOAD 85%

15%	
-----	--

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Personal Services	\$ 81,178	\$ 89,078	\$ 88,846	\$	88,846	\$ 88,846
Employee Benefits	22,458	23,455	24,433		24,433	24,433
Contractual Services	4,774	3,500	2,200		2,200	2,200
Supplies & Materials	692	1,100	800		800	800
Other Charges	500	500	500		500	500
Total	\$ 109,602	\$ 117,633	\$ 116,779	\$	116,779	\$ 116,779

# **DIVISION GOAL(S):**

- 1. Continue to grow in attendance records across the five centers.
- 2. Plan a county-wide senior event for all seniors to enjoy, free of charge.
- 3. Continue to offer quality programming at all five senior centers.

### **MISSION:**

The purpose and mission is to meet the social, recreational, and educational needs for senior adults. Committee to providing opportunities for fellowship, lifelong learning activities, recognition of senior achievements and be an accessible and trusted community resource.

# SERVICE ACCOMPLISHMENTS FOR 2011

- 1. Served over 100,000+ seniors through our five senior centers.
- 2. Offered more quality programming than previous years.

# 2011-2012 BUDGET

# SENIOR CENTER & VOLUNTEER SERVICES (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	1	1	1
Part Time	1	2	2
TOTAL	2	3	3

# FRANK STRANG SENIOR CENTER

Account Fund 1015145 101

EXPENDITURES	FY 10 Actual	_	Y 11 lopted		Y 12 uested	FY Recom	12 nended	FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials	\$ 76,321 25,183 87,963 5,844	\$	76,029 25,762 93,215 9,530	\$	76,029 26,801 10,050 5,350	\$	41,711 22,051 10,050 5,350	\$ 41,711 22,051 10,050 5,350
Other Charges	1,067		1,250		1,250		1,250	1,250
Total	\$ 196,378	\$	205,786	\$	119,480	\$	80,412	\$ 80,412
REVENUE		' 10 tual	FY Adoj		FY Ado			
Senior Center Fees	\$	12,966	\$	16,000	\$	15,000		
Total	\$	12,966	\$	16,000	\$	15,000		

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	3	3	2
Part Time	0	0	0
TOTAL	3	3	2

# 2011-2012 BUDGET

SOUTH KNOX	SEN	IOR CE	NTER	R					count 15146	
EXPENDITURES		FY 10 Actual		Y 11 opted		7 12 uested	FY Recom			FY 12 dopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	49,966 12,809 86,056 2,248 828	\$	67,143 19,070 90,514 2,800 1,250	\$	67,147 15,025 7,250 2,550 1,250	\$	57,451 14,951 7,250 2,550 1,250	\$	57,451 14,951 7,250 2,550 1,250
Total <b>REVENUE</b>	\$		\$ 10 tual		\$ 7 11 opted		\$ 7 12 opted	83,452	\$	83,452
Senior Center Fees Total		\$\$	3,660 3,660		6,000 6,000	\$ \$	6,000 6,000			

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	2	2	2
Part Time	2	1	0
TOTAL	4	3	2

# HALLS SENIOR CENTER

Account Fund 1015147 101

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$ 46,600	\$ 51,087	\$ 51,088	\$	51,088	\$ 51,088
Employee Benefits	22,399	23,641	24,836		24,836	24,836
Contractual Services	93,671	95,114	10,850		10,850	10,850
Supplies & Materials	3,711	14,350	7,100		7,100	7,100
Other	867	1,000	1,000		1,000	1,000
Total	\$ 167,248	\$ 185,192	\$ 94,874	\$	94,874	\$ 94,874

# 2011-2012 BUDGET

# HALLS SENIOR CENTER (Continued)

REVENUE	FY 10 Actual	-	FY 11 dopted	FY 12 Adopted		
Senior Center Fees	\$ 4,325	\$	5,000	\$	5,000	
Total	\$ 4,325	\$	5,000	\$	5,000	

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	1	2	1
Part Time	1	0	1
TOTAL	2	2	2

# **CORRYTON SENIOR CENTER**

Account Fund 1015148 101

EXPENDITURES	FY 10 Actual		FY 11 Adopted	_	FY 12 quested		12 mended	FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other	\$ 41,014 14,979 87,429 3,848 520	\$	46,528 21,573 92,914 6,350 500	\$	46,529 22,633 7,500 3,800 520	\$	46,529 22,633 7,500 3,800 520	\$ 46,529 22,633 7,500 3,800 520
Total	\$ 147,790	\$	167,865	\$	80,982	\$	80,982	\$ 80,982
REVENUE	FY 10 Actual		FY 1 Adopt	_	FY Adoj			
Senior Center Fees	\$	110	\$	500	\$	500		
Total	\$	110	\$	500	\$	500		

# 2011-2012 BUDGET

# **CORRYTON SENIOR CENTER** (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	1	2	2
Part Time	1	0	0
TOTAL	2	2	2

# **CARTER SENIOR CENTER**

Account Fund 1015149 101

EXPENDITURES	FY 10 Actual	-	FY 11 dopted	]	FY 12 Requested	Re	FY 12 commended	1	FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials	\$ 16,490 5,220 3,318	\$	51,087 29,539 5,000 3,350	\$	50,534 30,927 3,000 2,850	\$	50,534 30,927 3,000 2,850	\$	50,534 30,927 3,000 2,850
Other	836		500		500		500		500
Total	\$ 61,450	\$	89,476	\$	87,811	\$	87,811	\$	87,811
REVENUE	FY 10 Actual		FY 11 Adopted		FY 12 Adopted				
Senior Center Fees Donations	\$ 787 500		50	00	\$ 5	500			
Total	\$ 1,287	\$	50	0	\$ 5	500			

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012				
Full Time	3	2	2				
Part Time	0	0	0				
TOTAL	3	2	2				

# Agricultural & Natural Resources



# 2011-2012 BUDGET

Account Fund 1013370 101					
% OF TOTAL WORKLOAD					
35%					
25%					
15%					
15%					
10%					

EXPENDITURES	FY 10 Actual	FY 11 Adopted	]	FY 12 Requested	Ree	FY 12 commended	FY 12 Adopted
Personal Services	\$ 203,750	\$ 217,199	\$	217,199	\$	217,199	\$ 217,199
Employee Benefits	45,489	68,932		68,932		68,932	68,932
Contractual Services	20,694	17,000		17,000		17,000	17,000
Supplies & Materials	9,417	6,500		6,500		6,500	6,500
Other Charges	37,475	37,475		-		-	
Total	\$ 316,825	\$ 347,106	\$	309,631	\$	309,631	\$ 309,631

### **DIVISION GOAL(S):**

- 1. Increase participation in after school clubs.
- 2. Expand the speech project to 10 more schools.

- 3. Develop life skills workshops for underserved areas of Knox County.
- 4. Track volunteer activities more efficiently so a more accurate contribution can be given.

## **PROGRAM: 4-H**

### **MISSION:**

By instilling life skills such as: health, nutrition education, and citizenship are solutions for a better living in the youth of Knox County.

### **DIVISION FUNCTIONS**

# % OF TOTAL WORKLOAD

- 1. Financial management, co-parenting, bankruptcy education and first time homeowners 30%
- 2. TNCEP Nutrition education for food stamp eligible families in Knox County 33%
- 3. EFNEP Nutrition and Food Dollar expenditures for limited resource families 32% 5%
  - Other functions as necessary

# **DIVISION GOAL(S):**

- 1. Increase federal funding for EFNEP and increase the number of participants by 10%.
- 2. Increase by two hundred fifty participants the number of people trained by TNCEP.

# **PROGRAM: Family & Consumer Sciences**

# **MISSION:**

Solutions for better living through intensive training in nutrition, food dollar management, financial management, co-parenting for divorcing couples, weight control, and bankruptcy prevention.

# 2011-2012 BUDGET

# UT - KNOX COUNTY EXTENSION (Continued)

DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD
1.	Working with farmers, nurserymen, greenhouses, and landscape profession	als 30%
2.	Working with home owners and consumers of horticulture education	40%
3.	Administration of UT –Extension – Knox County Office	20%
4.	Boards, committees and public service	5%
5.	Other functions as necessary	5%

### **DIVISION GOAL(S):**

- 1. Expand Tennessee Yards and Neighborhood's water quality initiative to the entire Knox County Community.
- 2. Developing a water resources map for Knox County farmers and growers.
- 3. Train twenty-five Master Beef Producers and sixty-five Master Horse Owners.

### **PROGRAM:** Agriculture and Horticulture

### **MISSION:**

Solutions for better for farmers, producers, landscape professionals, nurserymen, and homeowners through individual contacts, workshops, educational programming media, websites, e-mail, and telephone calls.

NEW HARVES		Account Fund 1014832 101							
EXPENDITURES		FY 10 Actual	FY 11 Adopted	_	Y 12 Juested	-	'Y 12 mmended	_	Y 12 opted
Contractual Services	\$	2,564	-	\$	700	\$	700	\$	700
Total	\$	2,564	-	\$	700	\$	700	\$	700
REVENUE		FY 10 Actual	FY 11 Adopted	FY 12 Adopted					
Lease/Rentals	\$	1,933	-	\$	700	-			
Total	\$	1,933	-	\$	700				
SOIL CONSERV	VATI	ON DIST	FRICT						ount Fund 7520 101
DIVISION FUNCTION		to customers	s of Knov Cou	intv			% OF	TOTA	L WORKLO

1.	One-On-One assistance to customers of Knox County	75%
2.	Information & Education Projects for community awareness of conservation	5%
3.	Other functions as necessary	10%

# 2011-2012 BUDGET

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 ecommended	FY 12 Adopted
Personal Services	\$ 71,498	\$ 73,625	\$ 73,627	\$	73,627	\$ 73,627
Employee Benefits	15,125	15,604	15,952		15,952	15,952
Contractual Services	9,257	3,979	5,979		5,979	5,979
Supplies & Materials	470	3,150	3,150		3,150	3,150
Other Charges	500	500	500		500	500
Total	\$ 96,850	\$ 96,858	\$ 99,208	\$	99,208	\$ 99,208

# SOIL CONSERVATION DISTRICT (Continued)

# **DIVISION GOAL(S):**

- 1. Carry out an active information and education program by providing classroom, water quality education, providing assistance for landowners to implement conservation practices and participate in community meetings to publicize the programs available.
- 2. Expand natural resource awareness by partnering with other agencies, organizations, and individuals to hold training sessions, workshops, and demonstration site.
- Expand revenue base by applying for grants to assist with cost share incentives to land owners and to develop special projects such as the Environment Stewardship Program, Bull Run Creek Special Project, Stock Creek Special Project, the Lower Clinch Watershed Council, and the Beaver Creek Watershed Project.

# **PROGRAM:** Soil Conservation Operations

## **MISSION:**

To provide leadership and administer programs to help people conserve, improve and sustain our natural resources and environment.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	2	2	2
Part Time	0	0	0
TOTAL	2	2	2

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Provided technical and financial assistance to landowners in Knox County.
- 2. Developed Conservation Plans for agricultural landowners and provided assistance with completing applications for funding of plans from state and federal pools/programs.



# 2011-2012 BUDGET

# **OTHER CHARGES**

I FOISI ATIVE DELECATION

Account Fund See Chart 101

EXPENDITURES		FY 10 Actual		FY 11 Adopted	J	FY 12 Requested	Re	FY 12 Recommended		FY 12 Adopted
Trustee Commission	\$	2,459,029	\$	2,850,000	\$	2,850,000	\$	2,750,000	\$	2,750,000
Insurance Related										
Expenses		19,816		52,389		52,389		52,389		52,389
Official Expense		27,715		30,000		30,000		5,000		5,000
Equipment		927,701		636,603		3,474,851		987,248		987,248
Auditing Services		339,610		403,850		419,335		419,335		419,335
	*		÷						÷	
Total	\$	3,773,871	\$	3,972,842	\$	6,826,575	\$	4,213,972	\$	4,213,972

# **MISSION:**

These accounts contain budgeted dollars for various administrative charges associated with the General Fund. This year self-insurance claims costs were distributed to the department expected to be responsible. Amounts were distributed based on each departments past history of claims. It is hoped that departments will take ownership of claims and be more responsible for costs. The \$200,000 left in this amount is to cover costs that can't be tracked to a specific department.

LEGISLATIVE			ccoui 01333				
EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	-	FY 12 ommended	-	'Y 12 lopted
Personal Services	\$ 44,580	\$ 44,411	\$ 44,411	\$	-	\$	-
Employee Benefits	17,097	21,963	14,598		-		-
<b>Contractual Services</b>	1,159	4,050	2,825		-		-
Supplies & Materials	810	1,300	800		-		-
Other Charges	500	500	500		-		-
Total	\$ 64,146	\$ 72,224	\$ 63,134	\$	-	\$	-

### MISSION:

Members of the General Assembly, or Legislators, are elected by popular vote from communities all over the state. Legislators are part-time lawmakers who, coming from each district, know the problems and aspirations of the people of each district.

# 2011-2012 BUDGET

# LEGISLATIVE DELEGATION (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	1	1	0
Part Time	0	0	0
TOTAL	1	1	0

# **VETERAN SERVICES**

### **DIVISION FUNCTIONS**

- 1. Provide assistance filing and prosecuting claims
- 2. Provide information

# % OF TOTAL WORKLOAD

Fund

101

Account

1015160

# 25%

/	5	%	

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		FY 12 Recommended		FY 12 Adopted
Personal Services	\$ 41,394	\$	45,088	\$	46,420	\$	44,590	\$ 44,590
Employee Benefits	22,795		18,234		17,637		17,612	17,612
Contractual Services	4,139		4,866		5,500		5,500	5,500
Supplies & Materials	750		1,300		1,300		1,300	1,300
Other Charges	1,936		1,936		500		500	500
Total	\$ 71,014	\$	71,424	\$	71,357	\$	69,502	\$ 69,502

## **DIVISION GOAL(S):**

- 1. Provide positive and professional assistance to veteran's, veteran's widows/dependents in filing claims for compensation, widows death pension, insurance claims, claims for letters of eligibility for home loans, and on the proper way to receive medical care.
- 2. Review denied claims and assist veterans in filing letters of disagreement. Also, help in the preparation of rebuttals and developing evidence to support a favorable decision on veteran's appeals.
- 3. Visits veterans in hospitals and in nursing homes and investigate if these veteran's and widows are entitled to additional benefits.
- 4. Continue consults with doctors, hospital administrators, lawyers and other service professionals regarding benefits and services for claimants.

# **PROGRAM: Veteran Services**

## MISSION:

To enable veterans and their dependents receive the benefits to which they are entitled by answering their questions, investigating, researching eligibility issues and providing claim-filing assistance in a manner that is responsive and satisfactory to them.

# 2011-2012 BUDGET

# **VETERAN SERVICES** (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	1	1	1
Part Time	1	1	1
TOTAL	2	2	2

# **PAYMENTS TO CITIES**

Account Fund 1016615 101

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested		Rec	FY 12 commended	FY 12 Adopted	
Contractual Services	\$ 123,083	\$	120,000	\$	120,000	\$	120,000	\$	120,000
Total	\$ 123,083	\$	120,000	\$	120,000	\$	120,000	\$	120,000

# **MISSION:**

This account represents the portion of Alcoholic Beverage Tax that must be remitted to the City of Knoxville.

<b>OPERATING TRANSF</b>	ERS			Account 1016645	Fund 101
EXPENDITURES	FY 10	FY 11	FY 12	FY 12	FY 12
	Actual	Adopted	Requested	Recommended	Adopted
Transfers to Schools	\$ 1,182,000	\$ 1,182,000	\$ 1,182,000	\$ 1,182,000	\$ 1,182,000
Transfer to Animal Welfare	1,108,150	663,180	1,108,150	663,190	663,190
Transfer TP Solid Waste Fund	3,000,000	3,000,000	3,000,000	30,544	30,544
Transfer to Public Library Fund	11,170,000	10,960,400	10,960,500	1,366,769	1,366,769
Grant Matches/Other	1,550,592	1,019,015	573,945	427,892	427,892
Total	\$ 18,010,742	\$ 16,824,595	\$ 16,824,595	\$ 3,670,395	3,670,395

## **MISSION:**

This account represents the budgeted revenue transfers from the General Fund to the following funds:

# 2011-2012 BUDGET

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MISCELLANEOUS							Accoun Various	Fund 101
EXPENDITURES	FY 10 Actual	L	FY 11 Adopted	I	FY 12 Requested	Ree	FY 12 commended	FY 12 Adopted
Personal Services	\$ 1,035,000	\$	(378,929)	\$	-	\$	-	\$ -
Employee Benefits	177,448		(196,184)		-		-	-
Space Costs	-		60,550		160,550		-	-
Contracted Services	347,099		356,552		75,000		75,000	75,000
PBA Management Fee	-		-		2,708,583		2,708,583	2,708,583
PBA Building Maint & Operations	-		-		3,624,456		3,599,456	3,599,456
Senior Picnic	5,650		-		-		-	-
Interest in Joint Venture	528,848		-		-		-	-
Other Charges	178,761		100,000		-		-	-
Employee Benefits	-		1,218,164		-		253,315	253,315
Car Seat Program	24,338		-		-		-	-
Total	\$ 2,297,144	\$	1,160,153	\$	6,568,589	\$	6,636,354	\$ 6,636,354

# KNOX COUNTY, TENNESSEE 2011-2012 ADOPTED BUDGET

# **COMMUNITY GRANT FUNDING**

AGENCY	Program	dopted Y 2012
GENERAL FUND GRANTS:		
American Red Cross	School Health Clinic	\$ 12,800
Big Brothers Big Sisters	School-Based Mentoring	8,000
Bijou Theatre/Tennessee Theatre	Bijou Theatre	20,000 *
Boys & Girls Club	Prevention and Health	16,000
Boys & Girls Club	Project Learn	8,000
CASA of East TN	Abused and Neglected Children	8,000
Cerebral Palsy Center	Day Services	5,100
Cerebral Palsy Housing Corp.	Supported Living	5,000
Child & Family	In-Home Family Preservation Services	8,000
Child & Family	Family Crisis Center	16,000
Childhelp Tennessee	Forensic Interview Services	12,000
Clarence Brown Theatre	Clarence Brown Theatre	15,000 *
Dogwood Arts Festival	Dogwood Arts Festival	5,000 *
East TN Historical Society	East TN Historical Society	15,000 *
East TN Tech Access Center	Tech Assist-Youth w/Disabilities	4,000
Emerald Youth Foundation	JustLead Learning Lab	8,000
Epilepsy Foundation	Epilepsy Education Program	3,000
Family Promise of Knoxville	Case Management	12,000
Florence Crittenton	Juvenile Court Assessments	8,000
Friends of Literacy	Adult Education	4,000
Helen Ross McNabb	Therapeutic Preschool Services	11,200
Historic TN Theatre Fund	Historic TN Theatre Fund	5,000 *
Hola Hora Latina	Holo Hora Latina	5,000 *
Joy of Music	Free Music Lessons for Disadvantaged Children	5,000
Knox Heritage	Knox Heritage	5,000 *
Knox Area Rescue Ministries	Crossroads Welcome Center	16,000

# KNOX COUNTY, TENNESSEE 2011-2012 ADOPTED BUDGET

# **COMMUNITY GRANT FUNDING**

AGENCY	Program	Adopted FY 2012	
	riogram	112012	-
GENERAL FUND GRANTS (Continued):			
Knoxville Area Urban League	Ntl. Achievers Society Educational Pgm.	8,000	
Knoxville Botanical Garden	Knoxville Botanical Garden	5,000	*
Knoxville Jazz Orchestra	Knoxville Jazz Orchestra	5,000	*
Knoxville Museum of Art	Knoxville Museum of Art	28,200	*
Knoxville Opera	Knoxville Opera	28,800	*
Knoxville Symphony Orchestra	Knoxville Symphony Orchestra	18,000	*
Knoxville Zoo	Knoxville Zoo	15,000	*
Mental Health Association	Mental Health 101	10,000	
Pacesetters	Youth Center	8,000	
Positively Living	Permanent Supportive Housing	6,720	
Project Grad	College Access	12,000	
Salvation Army	Joy T. Baker Center	16,000	
Samaritan Ministry	HIV Education	2,400	
Second Harvest Food Bank	Youth Programs	8,000	
Second Harvest Food Bank	Cased Food	16,000	
Sexual Assault Center of East Tennessee	Personal Child Safety Education Pgm	4,000	
SOAR Youth Ministries	Summer Academy	4,000	
Tennessee Childrens Dance Ensemble	Tennessee Childrens Dance Ensemble	10,000	*
Tennessee Stage Company	Tennessee Stage Company	5,000	*
TN Valley Fair	TN Valley Fair	10,000	*
Volunteer Ministry Center	Resource Center	16,000	
WC Two	The First Tee National Schools Program	4,000	
Wesley House Community Center	Children's Afterschool Rec., Ed., Support-CARES	12,000	
WDVX	WDVX	5,000	*
YWCA	Transition Housing Program	8,000	
YWCA	Victim Advocacy Prorgram	16,000	_

\$ 521,220

\* - Funded by the Hotel/Motel Fund totaling \$200,000

# KNOX COUNTY, TENNESSEE 2011-2012 ADOPTED BUDGET

### CONTRACTUAL FUNDING

GENERAL FUND:       \$         Catholic/Columbus Home       \$         Catholic/Columbus Home - Beds for Juvenile Court       Child & Family Services         Community Mediation Center       Disabled Veterans         East Tennessee Community Design Center       East Tennessee Development Agency         East Tennessee Development District       East Tennessee Human Resource Agency, Inc.         East Tennessee Veterans Honor Guard       Free Health Clinic         Heiskell Volunteer Fire Department       Helen Ross McNabb Friendship Home         Hope Resource Center       Innovation Valley         Interfaith Health Clinic       Karns Volunteer Fire Department         KAT Senior Initiative       Keep Knoxville Beautiful         Knox Achieves       Knoxville Academy of Medicine         Knoxville Area Chamber Partnership       Knoxville Area Urban League         Knoxville Volunteer Emergency Rescue Squad       Lisa Ross Birth & Women's Center	50,000 \$ 60,000 - - - 15,000	45,000 \$ 54,000 35,000 - - 20,000	32,250 47,500 - 23,750
Catholic/Columbus Home\$Catholic/Columbus Home - Beds for Juvenile CourtChild & Family ServicesCommunity Mediation CenterDisabled VeteransEast Tennessee Community Design CenterEast Tennessee Development AgencyEast Tennessee Development DistrictEast Tennessee Human Resource Agency, Inc.East Tennessee Veterans Honor GuardFree Health ClinicHelen Ross McNabb Friendship HomeHope Resource CenterInnovation ValleyInterfaith Health ClinicKarns Volunteer Fire DepartmentKAT Senior InitiativeKaros ville BeautifulKnoxville Academy of MedicineKnoxville Area Chamber PartnershipKnoxville Area Urban LeagueKnoxville Volunteer Emergency Rescue Squad	60,000 - - - -	54,000 35,000	47,500
Catholic/Columbus Home - Beds for Juvenile Court Child & Family Services Community Mediation Center Disabled Veterans East Tennessee Community Design Center East Tennessee Development Agency East Tennessee Development District East Tennessee Development District East Tennessee Human Resource Agency, Inc. East Tennessee Veterans Honor Guard Free Health Clinic Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Area Urban League	60,000 - - - -	54,000 35,000	47,500
Child & Family Services Community Mediation Center Disabled Veterans East Tennessee Community Design Center East Tennessee Development Agency East Tennessee Development District East Tennessee Development District East Tennessee Human Resource Agency, Inc. East Tennessee Veterans Honor Guard Free Health Clinic Heiskell Volunteer Fire Department Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Area Urban League	-	35,000	-
Community Mediation Center Disabled Veterans East Tennessee Community Design Center East Tennessee Development Agency East Tennessee Development District East Tennessee Development District East Tennessee Human Resource Agency, Inc. East Tennessee Veterans Honor Guard Free Health Clinic Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	- - - 15.000	-	23,750
Disabled Veterans East Tennessee Community Design Center East Tennessee Development Agency East Tennessee Development District East Tennessee Development District East Tennessee Veterans Honor Guard Free Health Clinic Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	- - 15.000		25,750
East Tennessee Community Design Center East Tennessee Development Agency East Tennessee Development District East Tennessee Human Resource Agency, Inc. East Tennessee Veterans Honor Guard Free Health Clinic Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	-	20.000	20,000
East Tennessee Development Agency East Tennessee Development District East Tennessee Human Resource Agency, Inc. East Tennessee Veterans Honor Guard Free Health Clinic Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	15,000		19,000
East Tennessee Development District East Tennessee Human Resource Agency, Inc. East Tennessee Veterans Honor Guard Free Health Clinic Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad		14,000	14,000
East Tennessee Human Resource Agency, Inc. East Tennessee Veterans Honor Guard Free Health Clinic Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	31,000	30,563	30,563
East Tennessee Veterans Honor Guard Free Health Clinic Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	12,000	11,000	11,000
Free Health Clinic Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	12,000	2,000	2,000
Heiskell Volunteer Fire Department Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	26,000	2,000	19,000
Helen Ross McNabb Friendship Home Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Academy of Medicine Knoxville Area Urban League Knoxville Area Urban League	15,000	13,500	9,500
Hope Resource Center Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	15,000	15,500	14,000
Innovation Valley Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	-	-	8,000
Interfaith Health Clinic Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	350,000	250,000	125,000
Karns Volunteer Fire Department KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	550,000	90,000	71,250
KAT Senior Initiative Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	-	50,000	9,500
Keep Knoxville Beautiful Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	75,000	70,000	25,000
Knox Achieves Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	75,000	70,000	9,500
Knoxville Academy of Medicine Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	50,000	-	9,500
Knoxville Area Chamber Partnership Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	35,000	-	-
Knoxville Area Urban League Knoxville Volunteer Emergency Rescue Squad	100,000	- 80,000	80,000
Knoxville Volunteer Emergency Rescue Squad	100,000	80,000	12,000
	- 166,000	- 149,400	141,930
Lisa Ross Birtir & Women's Center	90,000	81,000	71,250
Metropolitan Drug Commission	20,000	10,000	9,500
Senior Citizens Home Assistance	20,000		9,500
	30,000	50,000 25,000	-
Southeast Community Capital Corporation Ten Year Plan to End Chronic Homelessness	50,000	50,000	47,500
	900,000	,	
The Development Corp Operating	<i>,</i>	700,000	600,000
TN Department of Agriculture, Forestry Div.	5,000	4,000	4,000
Volunteer Fire Department of Seymour	15,000	10,000 45,000	9,500
YMCA (Cansler Capital 1/4)	50,000	45,000	18,800
Total General Fund	,145,000	1,859,463	1,485,293
HOTEL / MOTEL FUND:			
	,425,500	2,387,500	2,387,500
Beck Center Blount Mansion	225,000	150,000	12,000
East TN Civil War Alliance (Knox Co. Sesquicentennial Comm.)	-	12,000	12,000 12,000
Hazen House Historical Museum Foundation, Inc.	-	12,000	12,000
James White Fort	-	12,000	12,000
Marble Springs (Gov. John Sevier Member Assn.)	-	12,000	12,000
Ramsey House Women's Basketball Hall of Fame	- 150,000	12,000 150,000	12,000 150,000
	,800,500	2,747,500	2,621,500
TOTAL CONTRACTUAL AGENCIES \$ 4	,945,500 \$	4,606,963 \$	4,106,793

# Special Revenue Funds



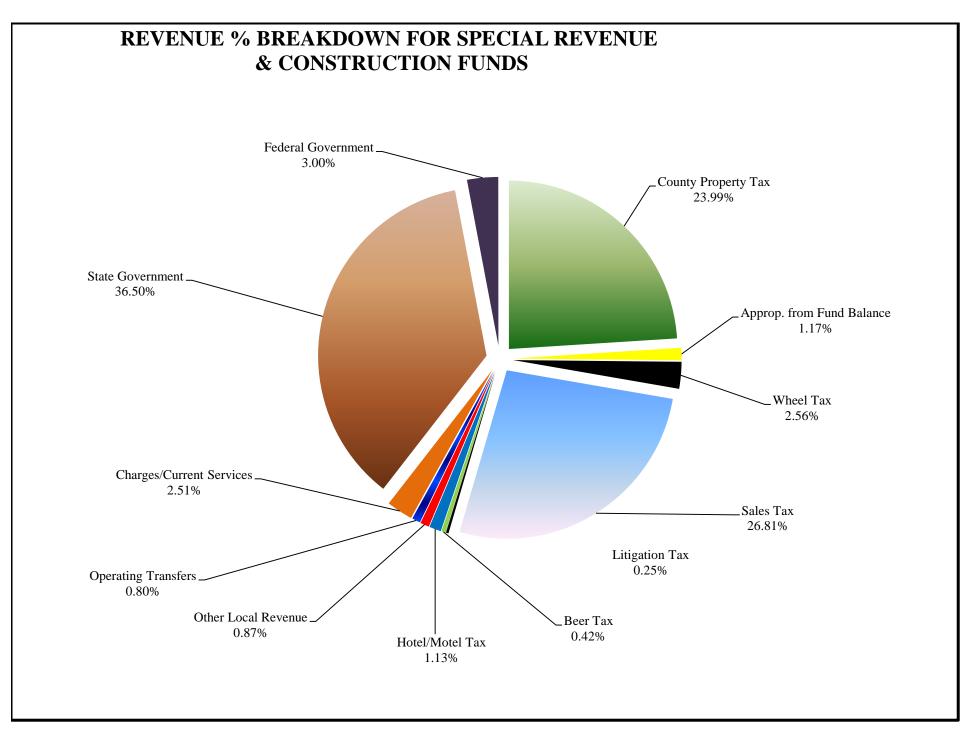
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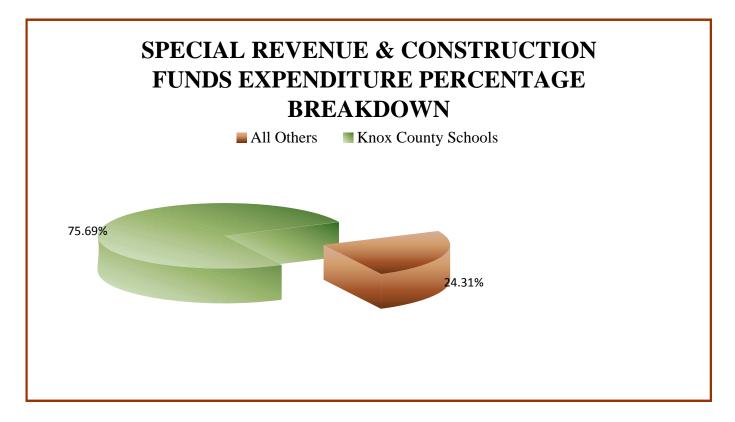
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### SPECIAL REVENUE FUNDS SUMMARY CHART

	Gov't Law Library	Public Library	Solid Waste	Air I Quality	Hotel/Motel Tax	Engineering & Public Works	General Purpose School	School Cafeteria	Total
<u>REVENUE TYPE</u>									
County Property Tax	\$ - \$	- 5	\$ - \$	- \$	-	\$-	\$ 110,832,000	\$ - 3	\$ 110,832,000
Sales Tax	-	-	2,400,000	-	-	4,100,000	99,400,000	-	105,900,000
Wheel Tax	-	10,330,000	-	-	-	-	1,500,000	-	11,830,000
Litigation Tax	68,666	-	-	-	-	-	1,089,500	-	1,158,166
Beer Tax	-	-	-	-	-	1,950,000	-	-	1,950,000
Hotel/Motel Tax	-	-	-	-	5,200,000	-	-	-	5,200,000
Licenses and Permits	-	-	-	-	-	-	36,000	-	36,000
Fines, Forfeitures, Penalty	-	-	60,000	-	-	-	-	-	60,000
Charges/Current Services	9,100	300,000	312,375	140,000	-	-	1,191,800	9,778,958	11,732,233
Other Local Revenue	900	9,000	650,000	-	-	20,000	2,668,988	30,250	3,379,138
State Government	-	45,500	400,500	-	-	5,106,812	162,792,712	283,870	168,629,394
Federal Government	-	-	-	-	-	-	537,000	14,217,564	14,754,564
Other Gov't/Citizen Groups	30,000	-	-	-	-	-	-	-	30,000
<b>Operating Transfers</b>	-	1,779,269	299,260	-	-	-	1,622,000	-	3,700,529
Approp. from Fund Balance	-	-	-	59,932	259,500	-	3,000,000	-	3,319,432
Total	\$ 108,666 \$	12,463,769 \$	\$ 4,122,135 \$	5 199,932 \$	5,459,500	\$ 11,176,812	\$ 384,670,000	\$ 24,310,642	\$ 442,511,456





All Others:	21.98%
Hotel/Motel Tax	1.02%
Solid Waste	0.77%
Governmental Law Library	0.02%
Debt Service	13.42%
Recreation Construction	0.00%

0.04%
4.55%
2.09%
0.07%

## 2011-2012 BUDGET

GOVERNMENTAL LAW	FUND 114			
REVENUE	FY 10 Actual	FY 11 Adopted		FY 12 Adopted
County Local Option Taxes	\$ 58,091	\$ 64,866	\$	68,666
Charges/Current Services	7,080	11,100		9,100
Other Local Revenue	345	700		900
Other Governments/Citizens Groups	32,000	32,000		30,000
Operating Transfers	86,334	86,334		-
Total	\$ 183,850	\$ 195,000	\$	108,666

**County Local Option Taxes:** The litigation tax imposed by the courts is the main source of revenue for this fund. The FY 2012 budget was prepared based on comparisons of actual revenue from FY 2010 and estimated revenues for FY 2011. These revenues have a stable history.

**Fees:** User fees charges to attorneys and firms based on the number of employees in the firm. Rates range from \$25 for sole practitioners or law firms made up exclusively of people who have practiced three years or less to \$330 for firms employing in excess of 11 attorneys. The FY 2012 budget was prepared based on comparisons of actual revenue from FY 2010 and estimated revenues for FY 2011.

**Other Local Revenues:** Includes copy machine usage and CD-Rom search charges. The FY 2012 budget was prepared based on comparisons of actual revenue from FY 2010 and estimated revenues for FY 2011.

**Operating Transfers:** The library's space cost for the FY 2012 budget will be paid from the General Fund. The Law Library for Knox County was authorized by a Private Act of the State Legislature that requires space be provided by general government.

# 2011-2012 BUDGET

# GOVERNMENTAL LAW LIBRARYAccount<br/>1140010Fund<br/>114DIVISION FUNCTIONS% OF TOTAL WORKLOAD1. Provide assistance or to perform research using Westlaw Online databases74%2. Provide assistance with General Interest Inquiries for patrons using library<br/>directly, by phone, or by online18%3. Provide assistance with printed materials to patrons at library8%

EXPENDITURES	FY 10 Actual	FY 11FY 12AdoptedRequested			FY 12 Recommended			FY 12 Adopted	
Personal Services	\$ 49,703	\$	49,415	\$	49,416	\$	49,415	\$	49,415
Employee Benefits	14,355		14,082		14,859		14,854		14,854
Contractual Services	8,376		9,115		11,478		11,478		11,478
Supplies & Materials	104,481		109,725		112,087		31,590		31,590
Other Charges	12,577		12,663		1,329		1,329		1,329
Total	\$ 189,492	\$	195,000	\$	189,169	\$	108,666	\$	108,666

## **DIVISION GOAL(S)**

- 1. To continue to improve the volume of information available to our members online.
- 2. To continue to make library acquisitions available to all our members through internet and direct assistance at the Law Library.
- 3. To acquire new and upgraded computers and software that would replace current ones.

## **MISSION:**

To provide legal reference materials by print, software, and internet for research before, during, and after trials to local government offices, attorneys, and the public.

## SERVICE ACCOMPLISHMENTS DURING FY 2011

- 1. Saved approximately \$23,000 by altering the procedures of supplementing printed materials, by updating only one-half of our collections one year and the other half the following year.
- 2. Increased memory on five computers instead of replacing.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	1	1	1
Part Time	1	1	1
TOTAL	2	2	2

PUBLIC LIBRARY FUND			ccou 5500	
REVENUE	FY 10 Actual	FY 11 Adopted		FY 12 Adopted
Wheel Tax	\$ 1,100,012	\$ 1,200,000	\$	10,330,000
Charges/Current Svcs	330,528	323,000		300,000
Other Local Revenue	9,595	9,000		9,000
State of Tennessee	93,500	-		45,500
Other Governments/Citizens Groups	15,848	-		-
Operating Transfers	11,420,000	11,220,000		1,779,269
Total	\$ 12,969,483	\$ 12,752,000	\$	12,463,769

## 2011-2012 BUDGET

**Operating Transfers:** The Library Fund receives an amount from the County General Fund, which in the past has been the Library Fund's primary source of revenue. In years prior to FY 2011FY 2012 the primary source of revenue will be wheel tax.

**Wheel Tax**: The County receives \$36 from each motor vehicle registration, a portion of which is allocated to the Public Library Fund to help offset the additional operating costs of new branches. In FY 2011, the County adopted by resolution an allocation of the majority of the wheel tax to the Public Library and the Solid Waste Special Revenue Funds for the purpose of maintaining these funds as special revenue funds under the accounting requirements of GASB Statement No. 54. In years prior to FY 2011 the majority of the revenue was recorded in the General Fund, and the Public Library and Solid Waste funds were funded primarily by operating transfers. The FY 2011 budget was adopted in that same manner; subsequently, the accounting change was made during the year. The FY 2012 operating transfers shown above are also reduced accordingly, resulting in no net effect to the Public Library Fund due to this change.

**Charges/Current Services:** Includes fines from overdue books, out-of-county library cards, payment of lost materials, rental on videos, and copier income. The maximum overdue book fine is \$5.00. The library is also looking into increasing other fees for library services to help cover rising costs.

**Other Local Revenue:** Consists of interest earned from the Local Government Investment Pool (LGIP), Burlington gift funds, and funds from the staff concession machines. The budget is based on the FY 2010 actual and FY 2011 estimated interest and concession income.

State of Tennessee: In FY 2012, this revenue consists of the State library services grant expected to be received.

PUBLIC LIBRA	RY									count Fund 50010 115		
DIVISION FUNCTIONS       % OF TOTAL WORKLOAD         1. Provide access to programs, collections, & services that translate into enhanced quality of life       50%         2. Acquire, access, organize information, materials, and programs for all learning levels       40%         3. Other functions as necessary       10%												
EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested	Re	FY 12 commended		FY 12 Adopted		
Personal Services Employee Benefits Contractural Services Supplies & Materials Other Charges Capital Outlay	\$	6,241,035 1,801,561 542,582 1,968,848 267,392 202,933	\$	6,246,621 1,836,735 622,525 2,347,080 87,449 13,000	\$	6,134,533 1,859,632 628,525 2,216,080 72,450 138,000	\$	6,134,533 1,859,632 628,525 1,986,787 72,450 138,000	\$	6,134,533 1,859,632 628,525 1,986,787 72,450 138,000		
Total	\$	11,024,351	\$	11,153,410	\$	11,049,220	\$	10,819,927	\$	10,819,927		

## **DIVISION GOAL(S):**

- 1. To enhance programming efforts to effect local, regional, and national exposure.
- 2. To continue to enhance infrastructure to coincide with both cutting edge technology and making government more effective.

## **PROGRAM:** Provision of Library Materials for use by the Public

### **MISSION:**

To provide library materials for citizens by selecting items representing a broad range of subjects and formats, maintaining a knowledgeable and helpful staff, and offering a system of conveniently located facilities and efficient delivery of materials.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	128	141	137
Part Time	88	63	74
TOTAL	216	204	211

## SERVICE ACCOMPLISHMENTS FOR 2011

- 1. Introduced "The Great Cake Bake" as an Imagination Library fundraiser.
- 2. Introduced an Apple iPhone application for searching the library catalog.

## 2011-2012 BUDGET

# PUBLIC LIBRARY (Continued)

## **PROGRAM:** Provision of Information Services

#### Mission:

To help customers find information by providing a broad range of reference resources, maintaining a knowledgeable and helpful staff, offering services in a variety of ways, and providing training in the use of library resources.

### **PROGRAM:** Provision of Electronic Gateways and Resources

### **MISSION:**

To provide efficient, reliable, and convenient access to electronic information tools and resources for customers by acquiring, implementing, and maintaining appropriate technologies with well-trained and responsive technical staff.

### **PROGRAM:** Provision of Materials and Services Specially Designed for Children

### **MISSION:**

To provide library services for children and their supporting adults by selecting and maintaining appropriate collections of books and other materials, providing information, and planning and presenting programs.

OTHER LIBRARY PROGRAMS								Account Fund 115					
EXPENDITURES		FY 10 Actual		FY 11 Adopted	]	FY 12 Requested	Re	FY 12 commended		FY 12 Adopted			
State General Library Public Library Maintenance	\$	93,500 1,768,280	\$	- 1,583,590	\$	45,500 1,583,342	\$	45,500 1,583,342	\$	45,500 1,583,342			
Total	\$	1,861,780	\$	1,583,590	\$	1,628,842	\$	1,628,842	\$	1,628,842			

# **TRUSTEE COMMISSION**

EXPENDITURES	FY 10 Actual		FY 11 Adopted		FY 12 Requested	Re	FY 12 commended	FY 12 Adopted	
Trustee Commission	\$ 14,452	\$	15,000	\$	15,000	\$	15,000	\$	15,000
Total	\$ 14,452	\$	15,000	\$	15,000	\$	15,000	\$	15,000

# 2011-2012 BUDGET

SOLID WASTE FUNI	)			Fund 116
REVENUE		FY 10 Actual	FY 11 Adopted	FY 12 Adopted
Local Option Taxes	\$	-	\$ -	\$ 2,400,000
Fines, Forfeitures, Penalty		-	-	60,000
Charges/Current Services		-	-	312,375
Other Local Revenues		518,209	460,000	650,000
State of Tennessee		493,047	458,500	400,500
Operating Transfers		3,050,912	3,060,000	299,260
Appropriation from Fund Balance		-	328,838	-
Total	\$	4,062,168	\$ 4,307,338	\$ 4,122,135

**Local Option Taxes:** The County receives \$36 from each motor vehicle registration, a portion of which is allocated to the Solid Waste Fund. In FY 2011, the County adopted by resolution an allocation of the majority of the wheel tax to the Public Library and the Solid Waste Special Revenue Funds for the purpose of maintaining these funds as special revenue funds under the accounting requirements of GASB Statement No. 54. In years prior to FY 2011 the majority of the revenue was recorded in the General Fund, and the Public Library and Solid Waste funds were funded primarily by operating transfers. The FY 2011 budget was adopted in that same manner; subsequently, the accounting change was made during the year. The FY 2012 operating transfers shown above are also reduced accordingly, resulting in no net effect to the Solid Waste Fund due to this change

Fines, Forfeitures, Penalty: These revenues consist of DUI fines which are used to offset litter pick-up.

Charges for Current Services: Fees collected from the sale of used tires. An increase is anticipated as the program is expanded.

**Other Local Revenue:** Includes the estimated amount Knox County will receive from the sale of scrap metal, aluminum cans, and certain scrap grades of paper. These materials are collected at recycling drop-off locations at the County Convenience Centers. The projected increase is due to expanded recycling programs in the new year.

**State of Tennessee:** Consists of an annual grant from the State Department of Transportation to be used for the pickup of roadside litter, funding of the adopt-a-road program and education programs conducted by the Greater Knoxville Beautification Board. The funds are generated by the state gasoline tax. The estimates are based on 2010 actual amounts, 2011 estimates and information provided by the State of Tennessee.

**Operating Transfers:** The operating transfer amount from the General Fund has been reduced due to the change in accounting for the wheel tax, as noted above.

**Appropriation from Fund Balance:** In previous years the County budgeted for one-time capital expenditures. For FY 2012 no fund balance has been appropriated.

## 2011-2012 BUDGET

# SOLID WASTE ADMINISTRATION

<ol> <li>Convenience Ce</li> <li>Yard Waste Pro</li> <li>Tire Transfer Pri</li> <li>Office Administ</li> <li>Litter Grant Administ</li> </ol>	<ol> <li>Yard Waste Project Oversight</li> <li>Tire Transfer Program Administration</li> <li>Office Administration</li> <li>Litter Grant Administration and Staff Work Plan</li> <li>Other functions as necessary</li> </ol>									
EXPENDITURES FY 10 FY 11 FY 12 Actual Adopted Requested						Rec	FY 12 commended		FY 12 Adopted	
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	143,344 31,583 28,438 17,173 195,440	\$	173,928 38,072 21,950 8,000 95,158	\$	173,931 39,797 15,485 9,700 95,158	\$	173,931 39,797 15,485 9,700 95,158	\$	173,931 39,797 15,485 9,700 95,158
	\$	415,978	\$	337,108	\$	334,071	\$	334,071	\$	334,071

#### **DIVISION GOAL(S):**

- 1. Increase recycling rates and revenue at Convenience Centers.
- 2. Continue re-branding of all Convenience Centers to full service recycling centers.
- 3. Major emphasis on cost-effectiveness of recycling for taxpayers.
- 4. Continue utilization of AmeriCorps team to educate Center users on the value of recycling.

## **PROGRAM:** Solid Waste Administration

#### **MISSION:**

To provide a convenient, efficient waste recycling and disposal service at the lowest possible cost for taxpayers. Services include operating eight Convenience Centers, three green-waste drop-off sites, a scrap tire recycling program and two full-time litter crews. Services also include answering questions by phone, by e-mail, in person at our Centers and at public events.

## SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Successful supervision of 28 employees.
- 2. Employee committee recommended critical safety and management improvements for Centers.
- 3. Developed departmental inspection process that super-cedes TDEC, Risk Management, TOSHA, etc.

# 2011-2012 BUDGET

# SOLID WASTE ADMINISTRATION (Continued)

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	2	3	3
Part Time	2	0	0
TOTAL	4	3	3

# **CONVENIENCE CENTERS**

Account Fund 1160120 116

<b>DIVISION FUNCTION</b>	% OF TOTAL WORKLOAD											
1. Manage recycle	and w	aste box hau	ling	for most cos	t eff	ective service	;		35	5%		
2. Supervise and co		15	5%									
3. Monitor and Perform routing maintenance of convenience centers 15%												
4. Respond to publi	1	1(	)%									
5. Supervise and coordinate schedules for center operators 20%												
6. Other functions as necessary 5%												
EXPENDITURES		FY 10		FY 11		FY 12		FY 12	FY 12			
		Actual		Adopted	ŀ	Requested	Re	commended		Adopted		
Personal Services	\$	460,888	\$	430,939	\$	430,298	\$	430,298	\$	430,298		
Employee Benefits		171,024		171,758		203,103		203,103		203,103		
Contractual Services		1,988,328		2,316,735		2,270,118		2,270,058		2,270,058		
Supplies & Materials												

# **DIVISION GOAL(S):**

Other Charges

**Capital Outlay** 

Total

- 1. Continue rebranding and re-signing of Centers.
- 2. Use the rebranding at the Dutchtown Center as the model for all other centers.

20,284

3. Make some changes in the recycle box types, locations and traffic flow patterns optimize recycling revenue.

27,110

\$ 2,739,576 \$ 3,003,967 \$ 3,009,054 \$

\_

27,110

\_

76,317

\_

3,058,201 \$ 3,058,201

76,317

-

4. Utilize the four member AmeriCorps team to help Center users better understand recycling.

## **PROGRAM:** Convenience Centers

#### MISSION:

Provide a convenient, efficient waste recycling and disposal system at the lowest possible cost to taxpayers. The system of eight Convenience Centers will be opened 56 hours a week and designed to handle a high volume of traffic in the safest way possible.

# 2011-2012 BUDGET

# **CONVENIENCE CENTERS** (Continued)

## SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Implementation of regular routine maintenance program for Convenience Center equipment, including the de-rusting and painting of hydraulic trash compactors.
- 2. Implemented revised Center Operations procedure manual and Critical Task checklist for operators resulting in significant drop in complaints for taxpayers.
- 3. Goodwill attended donation center that opened at the Dutchtown Center.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	19	19	19
Part Time	1	1	1
TOTAL	20	20	20

# YARD WASTE FACILITY

Account Fund 1160130 116

DIVISI	ON FUNCTIONS	% OF TOTAL WORKLOAD					
1.	Receiving and managing yard waste drop offs	30%					
2.	Periodic grinding and hauling of year waste by contractor	30%					
3.	Tip fee oversight	10%					
4.	Supervision of yard waste facility staff	25%					
5.	Other functions as necessary	5%					

EXPENDITURES	FY 10 Actual	FY 11 Adopted	 Y12 lested	FY Recomm		FY 12 Adopted	
Contractual Services	\$ 72,227	\$ 83,100	\$ -	\$	-	\$	-
Supplies & Materials Other Charges	40,291 49,207	- 49,207	-		-		-
Total	\$ 161,725	\$ 132,307	\$ -	\$	-	\$	-

## **DIVISION GOAL(S):**

- 1. Remove and dispose of sediment from retention pond system.
- 2. Continue to encourage yard waste recycling to meet state diversion goals.
- 3. Provide yard waste drop-off option for Knox County departments and businesses, agencies, and individuals.
- 4. End the practice of retail sales of mulch from the Solway facility.

# 2011-2012 BUDGET

# YARD WASTE FACILITY (Continued)

# **PROGRAM: Yard Waste Facility**

## **MISSION:**

Provide an efficient, cost-effective way for citizens, business and government to legally recycle wood waste to help meet State of Tennessee landfill diversion requirements, to discourage illegal open burning of wood waste.

## SERVICE ACCOMPLISHMENTS FOR 2011

- 1. Outsourcing of Halls yard waste box fee handling.
- 2. Wrapped up an 8-year contract for composting and mulching with an outside contractor and return of the site to Knox County control.
- 3. Recommended new model for yard waste service based on models used by other municipalities.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012		
Full Time	1	0	0		
Part Time	0	0	0		
TOTAL	1	0	0		

# TIRE TRANSFER PROGRAM

Account Fund 1160310 116

<ul> <li>DIVISION FUNCTIONS</li> <li>1. Oversee tire deliv</li> <li>2. Reconcile tire shr</li> <li>3. Invoice state of T</li> <li>4. Other functions a</li> </ul>	% OF TOTAL WORKLOAD 40% 40% 10% 10%								
EXPENDITURES			F	FY 12 Requested	FY 12 Recommended			FY 12 Adopted	
Contractual Services	\$	392,606	\$ 415,750	\$	415,750	\$	415,750	\$	415,750
Total	\$	392,606	\$ 415,750	\$	415,750	\$	415,750	\$	415,750

## **DIVISION GOAL(S):**

1. Provide scrap tire recycling option for all Knox County tire dealers, county residents and Knox County Departments.

## **PROGRAM:** Tire Transfer

### **MISSION:**

To manage the State of Tennessee Scrap Tire Recycling Program contract effectively with the best possible financial outcome for Knox County and to provide an effective way for tire retailers, government and citizens to dispose of scrap tires legally.

# 2011-2012 BUDGET

# TIRE TRANSFER PROGRAM (Continued)

# **SERVICE ACCOMPLISHMENTS FOR 2011**

1. Utilization of new tire retailer on-line balance verification system with TDEC to protect County from reimbursement rejections.

Account Fund

- 2. TDEC desk audit of Department handling of Tire Grant had no findings.
- 3. Disposed of more than 488,000 scrap tires from retailers, tire dump cleanups and Center drop-offs.

# LITTER GRANT

								116	50320	116	
DIVISION FUNCTIONS % OF TOTAL WORKLOAD									ORKLOAD		
1 Litter pickup									50%		
2. Anti-Litter Educa	tion								30%		
3. Litter Ordinance	3. Litter Ordinance Enforcement 10%										
4. Volunteer Recruitment 5%											
5. Other functions as necessary5%											
EXPENDITURES		FY 10		FY 11		FY 12		FY 12		FY 12	
		Actual		Adopted		Requested	Re	commended	Α	dopted	
Contractual Services	\$	8,378	\$	950	\$	950	\$	950	\$	950	
Supplies and Materials		23,549		10,250		10,250		10,250		10,250	
Total	\$	31,927	\$	11,200	\$	11,200	\$	11,200	\$	11,200	

## **DIVISION GOAL(S):**

- 1. Investigate and prosecute illegal dumping cases.
- 2. Increase the number of miles cleaned.
- 3. Increase the ratio of material recycled.
- 4. Continue effective adopt-a-road program.

## **PROGRAM: Litter Grant Program**

#### **MISSION:**

Control litter on Knox County roads through the supervision of two full-time litter clean-up crews that utilize DUI's, probationers and parolees (con-inmate labor); a litter citation program that sends notice of violation letter to people whose names are found in litter; and a litter prevention education program.

## SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Cleaned 800+ miles of County roads.
- 2. Issued 43 litter notice-of-violations letters.
- 3. Cleaned up 165 roadside dumps.
- 4. Collected 152 tons of trash, recycled 94 tons.

RECYCLING PR		count Fund 10330 116						
<b>DIVISION FUNCTION</b>	% OF TOTAL WORKLOAD							
1. Monitor convenie		25%						
2. Manage recyclin	10%							
3. Evaluate contract	10%							
4. Promote financia	l value based rec	ycling Conveniend	ce Center users	40%				
5. Coordinate recyc	ling education eff	forts with commu	nity partners	10%				
6. Other functions a	as necessary		• 1	5%				
EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	FY 12 Recommended	FY 12 Adopted			

Personal Services	\$ 108,933 \$	\$ 106,339	\$ 105,940	\$ 105,940	\$ 105,940
Employee Benefits	47,966	52,416	41,480	41,480	41,480
<b>Contractual Services</b>	157,525	145,500	95,500	45,500	45,500
Supplies & Materials	33,509	32,250	25,250	25,250	25,250
Other Charges	501	501	501	501	501
Total	\$ 348,434 \$	\$ 337,006	\$ 268,671	\$ 218,671	\$ 218,671

## **DIVISION GOAL(S):**

- 1. Improve recycling rates.
- 2. Change layout of several Centers to improve traffic flow and optimize recycling.
- 3. Utilize the AmeriCorps team to work in centers to encourage recycling.

## PROGRAM: Recycling Program

## **MISSION:**

To divert household hazardous waste from landfills or illegal disposal sites by contracting for a collection facility, collecting automotive fluids and batteries at Convenience Centers and educating marketed, and to help other County departments implement recycling.

# SERVICE ACCOMPLISHMENT FOR FY 2011

- 1. Installed new, informative signage at Dutchtown Center to optimize recycling of most valuable commodities.
- 2. AmeriCorps team is visiting Convenience Centers to answer questions asked by citizens.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012		
Full Time	4	4	4		
Part Time	0	0 0			
TOTAL	4	4	4		

## 2011-2012 BUDGET

# HOUSEHOLD HAZARDOUS WASTE

Account Fund 1160340 116

% OF TOTAL WORKLOAD

75%

20%

5%

## **DIVISION FUNCTIONS**

- 1. Collected HHW from residents at HHW facility
- 2. Receive auto fluids, oil filters & batteries at drop-off centers
- 3. Other functions as necessary

EXPENDITURES	FY 10 Actual	FY 11 Adopted			FY 12 Recommended		FY 12 Adopted	
Contractual Services	\$ 84,242	\$ 70,000	\$	84,242	\$	84,242	\$	84,242
Total	\$ 84,242	\$ 70,000	\$	84,242	\$	84,242	\$	84,242

## **DIVISION GOAL(S):**

- 1. Continue to co-operate the HHW center with the City of Knoxville.
- 2. Continue to accept a variety of auto fluids and lead acid batteries at County Convenience Centers.
- 3. Add e-waste drop off options at the halls and John Sevier Convenience Centers.

#### **PROGRAM: Household Hazardous Waste**

#### **MISSION:**

To divert household hazardous waste from landfills or illegal disposal sites by contracting for a collection facility, collecting automotive fluids and batteries from Convenience Centers for appropriate disposal and educating businesses and the public regarding proper disposal of their hazardous waste.

# SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Executed contract with Goodwill Industries of Knoxville to accept a wide variety of electronic waste.
- 2. Partnered with several successful medical waste collection events and two large-scale e-waste events.
- 3. Formalized mercury thermometer, mercury thermostat and CFC bulb collection system at Convenient Centers.

# 2011-2012 BUDGET

AIR QUALITY FUND					FUND 128	
REVENUE	-	FY 10 Actual	FY 11 .dopted	FY 12 Adopted		
Charges for Current Services Appropriation from Fund Balance	\$	156,008	\$ 140,000 59,932	\$	140,000 59,932	
Total	\$	156,008	\$ 199,932	\$	199,932	

**CHARGES/CURRENT SERVICES:** Contains fees for operators of facilities that are sources of air contamination. Includes permits required for all persons planning to operate a facility that will be a major contaminant source. Also included, are permit fees for persons planning to operate a facility that will be a minor air contaminant source. The FY 2012 Budget was prepared based on comparison of actual revenue from previous fiscal years and the program revenues expected for the new year.

## 2011-2012 BUDGET

AIR QUALITY MANAGEMENT- OPERATING	Account Fund 1280030 128
DIVISION FUNCTIONS	% OF TOTAL WORKLOAD
1. Regulatory and SIP related work	25%
2. Operate ambient air monitoring network	25%
3. Perform activities related to non-attainment	25%
4. Public Relations activities	5%
5. Other functions as necessary	20%

#### **DIVISION GOAL(S):**

1. Continue to implement cost savings in everyday work practices.

2. Develop standard operating procedures to streamline work load.

#### **PROGRAM:** Air Quality Management Operations

#### **MISSION:**

To achieve and maintain the National Ambient Air Quality Standards (NAAQS) in Knox County, for all criteria pollutants designed to protect health and welfare as set by local and federal law. These pollutants include lead (Pb), ground level ozone (O3) and Particulate Matter (PM2.5).

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	13	13	14
Part Time	1	0	0
TOTAL	14	13	14

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Director serves as liaison and advisor to eleven surrounding counties on issues of air quality and nonattainment. Coordinates Regional Clean Air Coalition.
- 2. Provides residents with a daily air quality forecast.
- 3. Research and implement cost savings in everyday work practices.

# **AIR QUALITY MANAGEMENT - PERMIT FEES**

Account Fund 1280040 128

DIVIS	ION FUNCTIONS	% OF TOTAL WORKLOAD
1.	Issue permits TO NON-Title V sources	60%
2.	Inspect sources	.25%
3.	Issue enforcement actions	.5%
4.	Public relations activities	.5%
5.	Other functions as necessary	.5%

# 2011-2012 BUDGET

# AIR QUALITY MANAGEMENT - PERMIT FEES (Continued)

EXPENDITURES	FY 10 Actual	FY 11 Adopted	R	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Personal Services	\$ 118,870	\$ 91,389	\$	91,389	\$	91,389	\$ 91,389
Employee Benefits	26,156	45,605		45,605		45,605	45,605
Contractual Services	26,862	37,294		37,294		37,294	37,294
Supplies & Materials	-	4,000		4,000		4,000	4,000
Other Charges	11,644	11,644		11,644		11,644	11,644
Total	\$ 183,532	\$ 189,932	\$	189,932	\$	189,932	\$ 189,932

## **DIVISION GOAL(S):**

- 1. Increase public awareness of attainment status of ozone and PM 2.5.
- 2. Develop standard operating procedures to streamline permitting and enforcement.

## **PROGRAM:** Air Quality Management – Permit Fees

#### **MISSION:**

To identify all potential non-Title V air contaminant sources in Knox County, ensuring the compliance of these sources with all requirements of the Clean Air Act delegated to Knox County.

## **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Conducted compliance assistance services to industry.
- 2. Supports Ijams Nature Center in promoting environmental education programs.
- 3. Increased surveillance and enforcement activities.

## AIR QUALITY MANAGEMENT - TITLE V Account Fund 1280050 128

<b>DIVISION FUNCTION</b>	IS	% OF TOTAL WORKLOAD
1. Issue permits to	Title V sources	30%
2. Conduct annual	full compliance inspections	10%
3. Issue enforceme	ent actions	10%
4. Public relations	activities	10%
5. Conduct ambier	at air monitoring	30%
6. Other functions	as necessary	10%

#### **DIVISION GOAL(S):**

1. Develop standard operating procedures to streamline permitting and enforcement.

## PROGRAM: Air Quality Management – Title V

## 2011-2012 BUDGET

# AIR QUALITY MANAGEMENT - TITLE V (Continued)

## **MISSION:**

To maintain the Title V operating source permit program mandated by Congress in the Clean Air Act amendments of 1990.

### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Conducted compliance assistance services to Title V and synthetic minor sources
- 2. Increased surveillance and enforcement activities
- 3. Completed remote monitoring of TVA ash spill to ensure public that material was not entering Knox County.

# **SMART TRIPS**

Account Fund 1280060 128

EXPENDITURES	FY 10 Actual		FY 11 Adopted	R	FY 12 Requested	Rec	FY 12 commended	FY 12 Adopted
Services and Contract Exp	\$	-	\$ 10,000	\$	10,000	\$	10,000	\$ 10,000
Total	\$	-	\$ 10,000	\$	10,000	\$	10,000	\$ 10,000

# HOTEL/MOTEL TAX FUND

# TOURISM

#### Account Fund 1230010 123

REVENUE	FY 10 Actual	FY 11 Adopted	FY 12 Adopted		
County Local Option Taxes Appropriation from Fund Balance	\$ 4,839,897	\$ 5,000,000	\$ 5,200,000 259,500		
Total	\$ 4,839,897	\$ 5,000,000	\$ 5,459,500		

**County Local Option Taxes:** This is the Hotel/Motel tax; a 5% privilege tax imposed by operators of hotels on their guests. Based on current occupancy rates and expectations based on economic conditions, these revenues are projected to increase slightly during FY 2012.

**Appropriation from Fund Balance:** The largest of the Hotel/Motel tax expenditures is the contract with the Greater Knoxville Sports and Tourism Authority. This contract is dependent on revenue collections. For FY 2012, a small appropriation from fund balance is expected to be needed to offset expenditures. The County plans to spend as revenues allow for the continued promotion of Downtown Development and Tourism.

EXPENDITURES	FY 10 Actual	FY 11 Adopted	I	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Contractual Services	\$ 2,014,916	\$ 2,000,000	\$	2,000,500	\$	2,454,000	\$ 2,454,000
Commission	48,301	53,000		53,000		53,000	53,000
Beck Cultural Center	225,000	150,000		150,000		-	-
Transfers	250,000	409,500		546,500		612,500	612,500
Other	2,173,535	2,387,500		2,250,000		2,340,000	2,340,000
Total	\$ 4,711,752	\$ 5,000,000	\$	5,000,000	\$	5,459,500	\$ 5,459,500

## 2011-2012 BUDGET

# FIRE DISTRICT FUND

FUND 106

REVENUE	FY 10 Actual		FY 11 Adopted		FY 12 Adopted	
County Property Taxes	\$	474	\$	-	\$	_
Total	\$	474	\$	-	\$	-

**County Property Taxes:** The main source of revenue for this fund is a property tax levied on each property within the boundaries of the fire district. The tax uses the same base property assessment as is used for countywide property taxes and adds a surcharge for those businesses dealing with hazardous materials.

On November 23, 1992, the Knox County Commission adopted Ordinance number 0-92-8-101A. This established a Fire Tax District for the Forks of the River Industrial Park. This fund contains the revenues and expenditures necessary to operate the district. During the 2010 fiscal year, the businesses within the district elected to discontinue obtaining their fire protection through the fund. As a result, beginning in FY 2012 the County has discontinued providing the fire protection and levying the related separate tax on the properties within the former fire tax district.

EXPENDITURES	FY 10 Actual	FY 11 Adopted	I	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted	
Contractual Services Operating Transfers Other Charges	\$ 108,463 14,906 3,826	\$ -	\$	-	\$	-	\$	-
Total	\$ 127,195	\$ _	\$		\$	_	\$	-

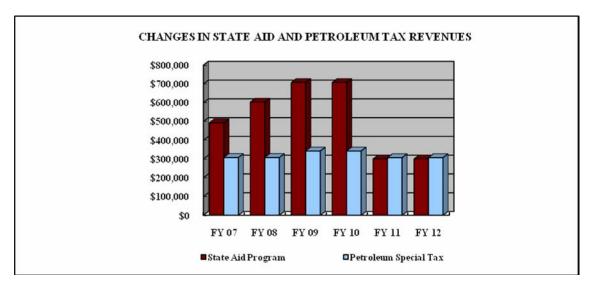
# 2011-2012 BUDGET

ENGINEERING & PUBLIC WORKS FUND											
REVENUE		FY 10 Actual		FY 11 Adopted		FY 12 Adopted					
County Local Option Taxes	\$	4,086,974	\$	4,000,000	\$	4,100,000					
Statutory Taxes		1,800,808		1,850,000		1,950,000					
Fines, Forfeitures, and Penalties		22,750		-		-					
Other Local Revenues		629,500		32,000		20,000					
State of Tennessee		5,359,260		4,906,812		5,106,812					
Other Governments/Citizens Groups		-		24,000		-					
Total	\$	11,899,292	\$	10,812,812	\$	11,176,812					

**Local Option Taxes**: General government receives 5/8 cents of a 2.25 percent local option sales tax generated from the unincorporated areas of Knox County; the remainder goes to the schools. This account is estimated based on a projected growth rate obtained by analyzing the growth trend during for the last several years.

**Statutory Local Taxes:** This category contains wholesale beer tax collected from the unincorporated areas within Knox County. Although revenue collections have been declining in prior years, Public Chapter 1101, (a state law addressing growth by annexation within counties), addressed collection of wholesale beer tax in counties when the city annexes the area producing the tax. The law states that the county is due the same base tax for fifteen years and that the city receives only the growth. Accordingly, this revenue is projected to remain at approximately the same level as in prior years for FY 2012.

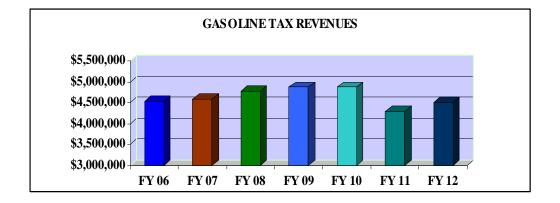
**Other Local Revenue:** Includes miscellaneous revenue collected during the fiscal year. The amount budgeted is based on revenue estimated and collected for the fiscal year.



## 2011-2012 BUDGET

# **ENGINEERING & PUBLIC WORKS (Continued)**

**State of Tennessee:** Consists of public works grants and the local share of State taxes on gasoline and petroleum. Public works grants are budgeted based on projects approved by the Tennessee Department of Transportation (TDOT), and funding is provided based on reimbursable costs. Public works grants include two major areas - the State Bridge Program and the State Aid Program. The State Bridge Program contains funding for the construction or rehabilitation of bridges in Knox County. The State Aid Program contains funding provided by the TDOT for maintenance activity on any approved road, within Knox County, as defined in the State Aid System. The State Aid System includes those non-state highways carrying high traffic volumes that are the responsibility of Knox County to maintain. Budgeted amounts for gasoline and petroleum taxes are based on estimates provided by the State Highway Officials Association.



HIGHWAY AD	GHWAY ADMINISTRATION											
DIVISION FUNCTIONS% OF TOTAL WORKLY1. Provide administrative support and guidance to Public Works20%2. Process Service Orders for Knox County Citizens25%3. Process billing for vendors working with Public Works25%4. Provides support to County Mayor and County Commission25%5. Other functions as necessary5%												
EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested	Rec	FY 12 ommended		FY 12 Adopted		
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	232,709 71,824 26,620 32,672 87,048	\$	231,176 72,216 31,900 35,900 87,411	\$	231,179 75,039 31,423 31,300 87,889	\$	231,179 75,039 31,423 31,300 87,889	\$	231,179 75,039 31,423 31,300 87,889		
Total	\$	450,873	\$	458,603	\$	456,830	\$	456,830	\$	456,830		

## **DIVISION GOAL(S):**

 Provide Knox County citizens, vendors, and County Departments with expedient service. To work jointly with Knox County Law Director's Office to better streamline foreclosure procedures for lapsing bonds and letters of credits for subdivision under construction.

## **PROGRAM: Highway Administration**

#### **MISSION:**

Provide support to the Knox County Engineering and Public Works by assisting citizens, ensuring accurate and timely project accounting practices, and providing assistance to the county Mayor and County Commissioners as required.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	3	4	4
Part Time	1	0	0
TOTAL	4	4	4

# HIGHWAY MANAGEMENT

#### **DIVISION FUNCTIONS**

- 1. Construction management
- 2. Public relations
- 3. Program development

1310120 131 % OF TOTAL WORKLOAD

Account Fund

75% 15% 10%

## 2011-2012 BUDGET

# **HIGHWAY MANAGEMENT (Continued)**

EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested	Re	FY 12 commended		FY 12 Adopted
Personal Services	\$	173,429	\$	160,232	\$	157,380	\$	157,380	\$	157,380
Employee Benefits		40,239		39,481		37,753		37,753		37,753
Contractual Services		10,430		9,050		9,050		9,050		9,050
Supplies & Materials		5,554		6,400		6,400		6,400		6,400
	*		<b>.</b>		<b>.</b>		÷		*	
Total	\$	229,652	\$	215,163	\$	210,583	\$	210,583	\$	210,583

#### **DIVISION GOAL(S):**

To manage approved road construction projects in Knox County Capital Plan by participating in the issuance and response review of Requests for Proposal.

## **PROGRAM:** Capital Projects

#### **MISSION:**

To improve the safety, mobility and quality of life of Knox County residents by selecting, overseeing the design, and managing roadway improvement projects based on traffic volumes and crash histories.

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Managed all road and bridge projects within allocated capital budget and completed with allocated timelines.
- Managed/assisted with projects for Solid Waste, Traffic Engineering, Planning/Development, assisted with residential/commercial inspection guidelines and foreclosure assessments and continued annual bridge evaluation.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	3	3	3
Part Time	0	0	0
TOTAL	3	3	3

# STORMWATER MANAGEMENT

Account Fund 1310130 131

% OF TOTAL WORKLOAD

15%

20%

20%

20%

20%

5%

## **DIVISION FUNCTIONS** 1. "Level of Service" drainage analysis

- 2. Drainage complaint analysis/response
- 3. Watershed and Stormwater Master Planning
- 4. Water quality program development/supervision
- 5. National Flood Insurance Program management & supervision
- 6. Other functions as necessary

EXPENDITURES	FY 10 Actual		FY 11 Adopted		FY 12 Requested	FY 12 Recommended		
Personal Services Employee Benefits	\$ 730,421 255,020	\$	786,407 269,950	\$	740,920 259,484	\$	795,427 279,209	\$

# **STORMWATER MANAGEMENT (Continued)**

62.097

83,391

Total	\$ 1,130,929	\$ 1,152,357	\$ 1,092,439	\$ 1,152,671	\$ 1,152,671

48,500

47,500

47,035

45,000

## **DIVISION GOAL(S):**

**Contractual Services** 

Supplies & Materials

- 1. Initiate projects identified in watershed master plans. These plans incorporate flood studies, water quality studies, community input, and problem solving to reduce stormwater related risks to Knox County.
- 2. Maintain or improve Knox County compliance in the National Flood Insurance Program.
- 3. Maintain compliance with EPA NPDES Phase II stormwater regulations.
- 4. Provide technical review of engineering plans for construction.

### **PROGRAM: Stormwater Management Planning**

#### **MISSION:**

To manage stormwater projects in the Knox County Capital Improvement Plan by reviewing, "Requests for Proposal", monitoring the progress of project plans, inspecting, requesting appropriations and reviewing payments in a timely fashion.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	17	18	18
Part Time	0	0	0
TOTAL	17	18	18

# **HIGHWAY & BRIDGE MAINTENANCE**

#### **DIVISION FUNCTIONS**

- 1. Mowing vegetation on County right of way
- 2. Repair of stormwater infrastructure
- 3. Paving and repair of roads
- 4. Responding to work orders from public
- 5. Bridges repaired
- 6. Other functions as necessary

Account Fund 1310210 131

FY 12 Adopted

38,035

40,000

795,427 279,209

38,035

40,000

#### % OF TOTAL WORKLOAD

15%	
30%	
30%	
15%	
5%	
5%	

# HIGHWAY & BRIDGE MAINTENANCE (Continued)

EXPENDITURES	FY 10 Actual	FY 11 Adopted	R	FY 12 Requested		12 mended	FY 12 Adopted
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$ 2,666,676 923,530 870,995 3,630,757 351,710	\$ 2,639,572 991,880 711,946 2,593,975 351,711	\$	2,731,041 1,046,287 709,896 2,684,257 351,711	1	,731,041 ,046,287 679,469 ,986,837 301,711	\$ 2,731,041 1,046,287 679,469 2,986,837 301,711
Total	\$ 8,443,668	\$ 7,289,084	\$	7,523,192	\$ 7	,745,345	\$ 7,745,345
REVENUE		FY Actu		-	'Y 11 lopted	-	TY 12 lopted
State Aid Program		\$ 50	)4,5	01 \$	300,000	\$	300,000
Total		\$ 50	)4,5	01 \$	300,000	\$	300,000

### **DIVISION GOAL(S):**

- 1. Close all work requests within two weeks.
- 2. Contact each requestor by phone within 24 hours to inquire of status of work order.
- 3. Correct all sight distance complaints in 48 hours.

## **PROGRAM: Highway and Bridge Maintenance**

## **MISSION:**

Provide and maintain safe and efficient roadways, bridges, rights-of-way and storm mitigation systems for Knox County by mowing, repairing storm water infrastructure, paving and repairing roads and bridges, and responding to work orders from the public in a timely manner.

#### **SERVICE ACCOMPLISHMENTS FOR FY 2011**

- 1. Closed 90% of work orders in two weeks.
- 2. Closed all work requests, totaling 4,154, a 12% increase from last year, with same personnel.
- 3. Closed all sight distance work orders in less than one week.
- 4. No structurally deficient bridges per TDOT.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	83	78	78
Part Time	1	1	1
TOTAL	84	79	79

#### **TRAFFIC CONTROL** Account Fund 1310220 131 **DIVISION FUNCTIONS** % OF TOTAL WORKLOAD Install new traffic signs 1. 40% 2. Repair existing traffic signs 20% Fabricate traffic signs 20% 3. Traffic data collection 5% 4. Traffic signal/school light responsibilities 15% 5 **EXPENDITURES FY 10** FY 11 FY 12 FY 12 FY 12 Actual Adopted Requested Recommended Adopted Personal Services \$ 289.369 \$ 281,448 \$ 286,851 \$ 286,851 \$ 286,851 **Employee Benefits** 112,209 113,367 114,123 114,123 114,123 **Contractual Services** 117,446 102,635 97,635 92.635 92,635 Supplies & Materials 193.195 184.295 198.384 193.384 193.384 Capital Outlay 50,000 25,000 25,000 25,000

# **DIVISION GOAL(S):**

1. Install and maintain traffic signs, signals and markings in a timely and efficient manner.

## **PROGRAM:** Traffic Control

#### **MISSION:**

Total

To contribute to optimizing the safety of citizens traveling on Knox County roads by producing, installing and maintaining traffic control devices, road signs, and pavement markings.

731,745 \$

721,993 \$

711,993 \$

711,993

## SERVICE ACCOMPLISHMENTS FOR FY 2011

\$

- 1. Posted 246 street name signs and repaired street signs at 72 intersections.
- 2. Installed 129 new stop signs and repaired stop signs at 62 intersections.
- 3. Installed 232 new warning signs and repaired 38 warning signs.

712,219 \$

- 4. Posted 42 new fluorescent yellow/green school signs currently renovating all school zones.
- 5. Closed 552 of 564 service work orders.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	7	7	7
Part Time	0	0	0
TOTAL	7	7	7

## 2011-2012 BUDGET

# CAPITAL OUTLAY

Account Fund 1310310 131

#### **DIVISION FUNCTIONS**

1. Replace aging fleet.

	% OF TOTA	L WORKLOAD
	1	00%
EX7 10	EX7 10	EX7 10

EXPENDITURES	FY 10 Actual	L	FY 11 Adopted	FY 12 equested	_	FY 12 mmended	_	Y 12 opted
Capital Outlay	\$ 233,536	\$	28,800	\$ -	\$	-	\$	
Total	\$ 233,536	\$	28,800	\$ -	\$	-	\$	-

## **DIVISION GOAL(S):**

1. To enhance Engineering and Public Works' fleet to provide efficient/safer services and roadways.

2. Purchase wheel loader for salt, sand, and gravel loading.

3. Replace either through purchase or lease our aging dump truck fleet.

### **MISSION:**

Provide funding for maintenance equipment used by Engineering and Public Works.

### SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Purchased straw blower to more effectively apply straw to more effectively apply straw to disturbed areas.
- 2. Purchased a porter mixer to more effectively mix material and build basin quicker.

BRIDGE CONSTRUCTION	Account Fund 1310320 131

<b>DIVISION FUNCTIONS</b>				% OF TOTA	L WORKLOAD
1. Management of des	90%				
2. Coordination with	FDOT to evaluate	and prioritize imp	provements	1	.0%
EXPENDITURES	FY 10	FY 11	FY 12	FY 12	FY 12

EXPENDITURES	FY 10 Actual	Adopted	R	FY 12 lequested	-	nmended	FY 12 Adopted	
Contractual Services Capital Outlay	\$ 26,397 40,600	\$ 54,000 125,040	\$	99,052 530,000	\$	- 9	5	-
Total	\$ 66,997	\$ 179,040	\$	629,052	\$	- 9	5	-

#### **DIVISION GOAL(S):**

1. Repair all poorly rated bridges such that they are rated good or fair.

## **PROGRAM: Bridge Construction**

## **MISSION:**

To repair and/or replace bridges (culverts) to prolong the life of the structure and improve safety for all motorists.

ENGINEERING									count 10410				
<ol> <li>Subdivision insp</li> <li>Plans review</li> <li>Review drainage</li> </ol>	3. Review drainage complaints related to new construction									% OF TOTAL WORKLOAD 40% 25% 15% 20%			
EXPENDITURES		FY 10 Actual		FY 11 Adopted		FY 12 Requested	Ree	FY 12 commended		FY 12 Adopted			
Personal Services Employee Benefits Contractual Services Supplies & Materials Other Charges	\$	240,926 67,872 42,939 8,213 3,631	\$	241,513 69,601 34,550 8,725 3,631	\$	241,514 69,003 45,450 6,075 3,632	\$	241,514 69,003 45,450 6,075 3,632	\$	241,514 69,003 45,450 6,075 3,632			
Total	\$	363,581	\$	358,020	\$	365,674	\$	365,674	\$	365,674			

## **DIVISION GOAL(S):**

- 1. Update traffic signal timing plans to reduce delay at intersections and citizen complaints.
- 2. Making the traffic calming program more responsive to subdivision needs.

## **PROGRAM:** Engineering (Planning and Development)

## **MISSION:**

To ensure adherence to Knox County codes, improve conditions related to traffic flow and citizen safety, and assist residents experiencing drainage problems by reviewing and approving development plans and permits, inspecting subdivisions under construction, reviewing traffic impact studies and recommending and designing improvements.

## SERVICE ACCOMPLISHMENTS FOR FY 2011

- 1. Reviewed 14 concept plans, 49 final plats, 21 UORs and 112 building permits.
- 2. Produced 5 traffic calming plans for existing subdivisions of which 2 were approved.
- 3. Reviewed 10 traffic impact studies.
- 4. Reviewed 65 grading permits.
- 5. Accepted 4.6 miles of new public roads.
- 6. Created and completed field review of 328 crash locations.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	4	4	4
Part Time	0	0	0
TOTAL	4	4	4

# 2011-2012 BUDGET

# **TRUSTEE'S COMMISSION**

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Other Charges	\$ 364,293	\$ 400,000	\$ 400,000	\$	533,716	\$ 533,716
Total	\$ 364,293	\$ 400,000	\$ 400,000	\$	533,716	\$ 533,716

# **STORMWATER MANAGEMENT – VIOLATION**

Account Fund 1310135 131

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 ecommended	FY 12 Adopted	
Other Charges	\$ 7,912	\$ -	\$ 	\$	-	\$	-
Total	\$ 7,912	\$ -	\$ -	\$	-	\$	-

# SUBDIVISION FORECLOSURES

Account Fund 1310425 131

EXPENDITURES	FY 10 Actual	FY 11 Adopted		FY 12 Requested	I	FY 12 Recommend	led	FY 12 Adopted	
Other Charges	\$ 131,963	\$	-	\$	-	\$	-	\$	
Total	\$ 131,963	\$	-	\$	-	\$	-	\$	-

# 2011 – 2012 BUDGET

# **CENTRAL CAFETERIA FUND**

SOURCES OF FUNDING	FY 10 Actual	FY 11 Adopted	FY 12 Adopted
Charges for Current Services	\$ 9,240,200	\$ 9,621,100	\$ 9,778,958
Other Local Revenues	279,013	49,000	30,250
State Government	243,591	246,000	283,870
Federal Government	13,678,500	13,321,700	14,217,564
Appropriation from Fund Balance	-	184,400	
Total	\$ 23,441,304	\$ 23,422,200	\$ 24,310,642

**Charges for Current Services:** This includes the money collected from students and adults for lunches and breakfasts. Revenue is estimated based on current year results.

**Other Local Revenue:** This includes the following accounts:

Special Programs - contracts for food meal service for daycare.

Interest Income - Interest generated from the Food Service Fund Balance.

Other Income - Rebates from companies regarding purchases of food products.

Ice Cream Commission - Revenue from vending machines placed in the middle and high schools.

Senior Citizens Program - Annual contracts to provide meals for CAC Mobile Meals Program.

**State Government Funding:** Funding received from the State Department of Education for Central Office and Supervisor expenses.

**Federal Government Revenue:** Funding from the National School Lunch and Breakfast Programs. This is the funding received from USDA from serving reimbursable lunches and breakfasts. The revenue is based on the estimated student needs for the year.

EXPENDITURES	FY 10 Actual	FY 11 Adopted	FY 12 Requested	Re	FY 12 commended	FY 12 Adopted
Personal Services	\$ 7,422,038	\$ 7,960,000	\$ 7,933,475	\$	7,933,475	\$ 7,933,475
Employee Benefits	2,296,711	2,200,000	2,609,747		2,609,747	2,609,747
Contractual Services	566,338	11,250,600	1,036,500		1,036,500	1,036,500
Supplies & Materials	11,074,475	1,035,000	11,348,720		11,348,720	11,348,720
Other Charges	728,347	747,100	632,200		632,200	632,200
Capital Outlay	43,577	229,500	750,000		750,000	750,000
Total	\$ 22,131,486	\$ 23,422,200	\$ 24,310,642	\$	24,310,642	\$ 24,310,642

# 2011 – 2012 BUDGET

# **CENTRAL CAFETERIA FUND (Continued)**

## **MISSION:**

The Cafeteria Fund is used to account for the cafeteria operations on each of the individual schools. The primary sources of funding are federal and state revenues for the school lunch program and sales to students and teachers.

AUTHORIZED POSITIONS	FY 2010	FY 2011	FY 2012
Full Time	625	625	625
Part Time	0	0	0
TOTAL	625	625	625

# 2011 - 2012 BUDGET

Fund 141

# **GENERAL PURPOSE SCHOOL FUND**

#### **Strategic Goals**

- 1. Hold every employee accountable for contributing to student achievement
- 2. Create educational opportunities that result in higher levels of achievement for all students.
- 3. Create a climate within each school that is conductive to teaching and learning.
- 4. Provide leadership within the community for a quality educational system.

5. Instill an attitude of lifelong learning for educators and students.

#### **MISSION:**

We the people of Knox County will inspire students to be life-long learners who are ethical contributing citizens.

REVENUE	FY 10 Actual	FY 11 Adopted	FY 12 Adopted
County Property Taxes	\$ 107,449,957	\$ 111,900,000	\$ 110,832,000
County Local Option Taxes	97,276,212	98,300,000	99,400,000
Litigation Tax	1,065,154	1,089,500	1,089,500
Wheel Tax	1,494,272	1,500,000	1,500,000
Licenses and Permits	28,110	36,000	36,000
Charges/Current Services	249,436	941,800	1,191,800
Other Local Revenue	3,442,184	4,085,820	2,707,820
State of Tennessee	155,837,369	155,781,712	162,792,712
Federal Government	636,406	537,000	537,000
Other Governments and Citizens Groups	90,963	-	-
Operating Transfers	400,000	1,583,168	1,583,168
Payment from Component Units	1,183,168	-	-
Appropriation from Fund Balance	-	2,950,000	3,000,000
Total	\$ 369,153,231	\$ 378,705,000	\$ 384,670,000

**County Property Taxes:** This category includes the property tax allocated to the General Purpose School Fund. The County's tax rate was \$2.36 during FY 2011 and the FY 2012 rate remains at \$2.36. In FY 2011, one cent of tax revenue is estimated to generate \$988,000, which compares to the 2011 amount of \$975,000. The portion of the overall \$2.36 tax rate allocated to the fund is \$1.08. This is the same percentage (46%) as for the previous year.

**County Local Option Taxes**: Contains the portion of the 2.25 percent Local Option Sales Tax allocated to schools by Knox County, the City of Knoxville and the town of Farragut. Allocations to the General Purpose School Fund are as noted below:

	Knox County	City of Knoxville	Town of Farragut
Taxes Allocated:	1 3/8 cents	1 3/8 cents	1 cent

Local option taxes are projected to increase by approximately 1% compared to the 2011 budget.

# 2011 - 2012 BUDGET

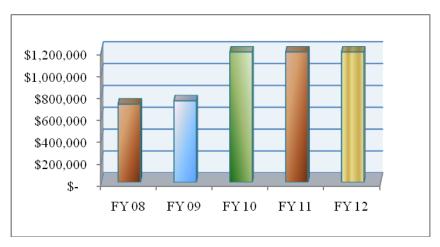
# GENERAL PURPOSE SCHOOL FUND (Continued)

**Wheel Tax:** The County receives \$36 from each motor vehicle registration. The revenue is allocated between the County general fund and the general purpose school fund. The revenue generated from the wheel tax is projected to remain flat for 2012.

**Licenses and Permits**: This revenue represents the Schools' portion of the privilege tax on marriage licenses. The amount estimated for FY 2012 is based on FY 2010 actual and an estimate of FY 2011.

Charges/Current Services: Includes tuition and athletic insurance collected from students.

Tuition consists of payments by foreign students in the school system. Receipts from individual schools include the athletic insurance collected from students. The schools also expect to receive funding from contracts for individual services that will be provided. Charges for Drivers Education are also included in this category. Total revenues are projected to remain the same as in the 2011 budget.



## CHARGES FOR CURRENT SERVICES

**Other Local Revenue:** Includes rent of school facilities by groups or individuals, insurance recoveries, and other miscellaneous revenue. The estimates for FY 2012 are based on actual amounts for 2010 and the estimated amounts for FY 2011, and are projected to remain flat.

**State of Tennessee:** Includes all funds received from the state. The major components of state funding are the State Basic Education Program (BEP), and funding for the Career Ladder and Extended Contracts programs. Estimates are provided by the2012 is primarily attributable to increases in the Basic Education funds expected to be received from the State. State revenue also includes the mixed drink tax, which is the school's share of the State tax received by the City of Knoxville. This revenue is budgeted to be the same as for FY 2011.

**Federal Government:** In FY 2012, consists of the Reserve Officers Training Corps (ROTC) reimbursement, which is based on an estimate of the federal reimbursement for ROTC instructor salaries.

# KNOX COUNTY, TENNESSEE 2011-2012 BUDGET

# KNOX COUNTY SCHOOLS

DEPARTMENT	ACTUAL	ADOPTED	ADOPTED
(Or Account Name)	FY 2010	FY 2011	FY 2012
GENERAL PURPOSE SCHOOL FUND:			
Instruction			
Alternative Schools	1,723,951	1,757,339	1,762,313
Art	282,085	244,615	228,930
Austin-East Magnet	31,570	28,397	26,292
Basic Elementary	697,796	910,000	820,000
Basic Middle	328,369	403,000	363,000
Basic Secondary	755,524	842,000	737,000
Beaumont Magnet	23,769	21,289	20,012
Business Education	74,642	67,998	63,918
Career & Technical	12,868,436	12,658,441	12,911,683
Choral Music	37,276	47,660	46,080
Driver's Education	90,201	126,133	118,333
Elementary School Reading	81,337	94,587	88,912
Excellence Through Literacy	328,973	352,451	331,304
Green Magnet	16,893	15,021	14,521
Health Education	4,688	4,600	4,324
High School Health/Wellness	19,460	19,227	18,073
Instrumental Music	33,034	33,200	32,700
Kindergarten	65,098	66,240	62,266
Language Arts	46,600	42,264	36,148
Materials Center	116,398	108,560	108,560
Mathematics	86,587	83,568	83,568
Middle School Reading	44,188	44,842	42,151
Nutrition Education	1,500	-	-
Physical Education	27,080	24,826	23,858
Project GRAD	390,385	1,439,509	1,433,162
Regular Instruction	177,033,902	183,414,028	182,971,500
Sarah Moore Green Magnet	28,006	25,149	23,640
Science	123,386	112,582	108,932
Section 504 Expenses	6,480	15,500	14,299
Social Studies	29,094	45,778	43,031
Special Education Programs	28,228,754	32,664,083	34,625,727
Student Assistance Services	-	644	644
System-Wide Screening	4,305	6,588	5,638
T & I Construction	387,753	201,686	251,686
Talented & Gifted	20,487	20,423	18,877
TAP Department	-	-	5,000
Urban Schools	2,094	-	-
Vine Magnet	18,067	16,091	15,125
World Language	10,835	12,772	6,000
	- 7	7	- , •

# KNOX COUNTY, TENNESSEE 2011-2012 BUDGET

# KNOX COUNTY SCHOOLS

DEPARTMENT	ACTUAL	ADOPTED	ADOPTED
(Or Account Name)	FY 2010	FY 2011	FY 2012
General Purpose School - Continued			
Support Services			
Adult Education	229,954	186,298	86,562
Alternative Schools	550,223	599,522	639,115
Art	16,202	16,802	16,802
Athletics	283,226	284,730	271,366
Attendance	1,537,799	1,591,377	1,579,830
Basic Elementary	19,880	79,908	75,114
Basic Middle	47,369	45,458	42,730
Basic Secondary	38,714	51,031	97,970
Board of Education	3,499,561	3,357,740	3,015,538
Career & Technical	659,009	473,589	453,426
Central & Other	149,413	181,920	35,049
Choral Music	13,952	11,831	9,831
	16,696	18,279	
Curriculum & Accountability Driver's Education	10,090	2,287	17,182 2,287
Facilities	445,099	392,690	354,165
	445,099	392,090	· · · · · ·
Family/Community Engagement Fiscal Services	1 822 550	1,785,530	10,000
	1,832,550		1,813,972
General School	467,239	395,000	300,000
Grants	-	-	5,000
Guidance	34,260	29,959	28,161
Health Services	1,562,868	1,691,880	1,753,872
High Needs Schools	-	4,924	4,875
Human Resources	1,219,954	1,236,683	1,306,909
Instruction Program	25,873	31,149	29,280
Instrumental Music	9,818	12,618	10,368
Language Arts Libraries/Audio Visual	7,082	7,033	10,191
Maintenance of Plant	499,321	462,569	462,569
	9,836,742	9,260,642	9,364,272
Mathematics	2,059	2,798	2,798
Minority Recruiting	132,726	144,274	147,132
Nutrition Education	646	-	-
Office of Accountability	471,972	580,977	651,788
Office of the Principal	27,483,138	28,533,972	29,037,706
Operation of Plant	28,177,094	27,145,105	15,005,035
Other Charges	8,084,736	8,993,295	9,028,357
Other Student Support	7,814,713	8,262,175	8,444,303
Other Uses	4,050,558	-	1,981,802
Physical Education	9,724	12,948	11,650
Public Affairs	862,466	896,900	847,983
Publications	71,661	88,000	88,000
Pupil Personnel	25,259	23,357	21,956
Regular Instructional Support	12,907,316	12,428,667	12,496,838
Science	9,857	17,398	13,151
Section 504 Expenses	1,883	4,523	4,523
Security	1,889,851	1,568,085	1,589,322

# KNOX COUNTY, TENNESSEE 2011-2012 BUDGET

# KNOX COUNTY SCHOOLS

DEPARTMENT (Or Account Name)	ACTUAL FY 2010	ADOPTED FY 2011	ADOPTED FY 2012
General Purpose School - Continued Support Services - Continued			
Social Studies	1,083	3,754	3,529
Special Education Program	7,567,786	7,860,405	7,362,367
Staff Development Support	136,559	132,063	38,489
Student Transportation	14,047,242	13,376,565	14,186,685
Summer School	107,139	127,832	120,158
Superintendent's Office	862,916	974,496	810,246
System-Wide Screening	15,100	25,927	24,926
Technology	5,113,531	5,046,496	5,296,635
Talented & Gifted	6,422	8,170	8,000
Transfer Department	254,671	227,639	231,897
Utilities	-	-	13,980,975
Warehouse	330,573	270,779	198,570
World Languages	6,086	5,324	11,000
Fundwide Trustee's Commission	3,724,675	3,760,536	3,760,536
Total General Purpose Schools	371,241,348	378,705,000	384,670,000

\*\*Final distribution of the school's budget was determined by the Board of Education and then approved by the Knox County Commission

# Debt Service Funds



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#### 2011 - 2012 BUDGET

### **GENERAL DEBT FUND**

FUND 151

**County Property Taxes:** This category includes the property tax allocated to the General Debt Fund. The County's tax rate was \$2.36 during FY 2011, and the FY 2012 rate remains at \$2.36. In FY 2012, one cent of tax revenue is estimated to generate \$988,000, which compares to the 2011 amount of \$975,000. The portion of the overall \$2.36 tax rate allocated to the fund is \$.31. This is the same percentage (14%) as for the previous year.

**Payments from Component Unit (General Purpose School Fund and School Construction Fund):** As the Knox County Schools are not allowed by law to issue debt, the County issues debt on behalf of the Schools for their capital purposes. The Schools repay the County annual amounts based on the related debt service for the year pertaining to debt issued for School purposes.

There are no laws or statutes that establish maximum debt levels for Knox County.

Revenue	FY 10 Actual	FY 11 Adopted	FY 12 Adopted
County Property Taxes	\$ 30,800,584	\$ 30,812,000	\$ 31,567,625
Other Governments	2,776	265,263	9,963
Other Local Revenue	166,065	1,761,185	2,240,460
Operating Transfers	194,107	268,874	1,417,606
Payment from General Purpose Schools	6,361,555	7,143,383	10,926,382
Payments from School Construction	19,802,665	18,802,665	19,844,263
Payment from City of Knoxville (Animal Center)	126,350	125,494	124,494
Appropriations from Fund Balance	-	7,571,136	5,619,207
Total	\$ 57,454,102	\$ 66,750,000	\$ 71,750,000

EXPENDITURES	FY10 Actual	FY11 Adopted	FY12 Adopted
Contracted Services	\$ -	\$ 2,000	\$ 2,000
Trustee's Commission	622,401	702,100	704,206
Principal	31,080,467	32,975,467	35,615,702
Interest on Bonds	22,292,340	31,311,248	33,430,092
Other Debt Service Costs	2,990,434	1,759,185	1,998,000
Operating Transfer	2,472,000		
Total	\$ 59,457,642	\$ 66,750,000	\$ 71,750,000

### 2011 - 2012 BUDGET

# **Details of Debt Service Expenditures by Function:**

				W	omen's				Uniformed	
		General		Ba	sketball		Public		Officers	
Expenditures	Go	vernmental	Education	Hall	of Fame	E-911	Defender	CAC	Pension	Total
Contracted Services	\$	1,998,000	\$ 2,000	\$	- \$	-	\$ - \$	-	\$ - \$	2,000,000
Trustee Commission		704,206	-		-	-	-	-	-	704,206
Principal on Bonds		15,241,977	18,386,725		520,000	167,000	135,000	115,000	1,050,000	35,615,702
Interest on Bonds		16,113,500	13,914,289		139,963	116,928	59,506	50,669	3,035,237	33,430,092
		34,057,683	32,303,014		659,963	283,928	194,506	165,669	4,085,237	71,750,000

Knox County Primary Government Schedule of Debt Service Requirements General Bonded Debt June 30, 2011

iscal Year Ending June 30,	\$39,467 General Ol Refunding S	bligation	Pub	\$50,000,0 General Obl blic Improvemen	igation	\$31,200 General O Refunding Se	bligation	\$33,086, General Obl Refunding Bonds	ligation	\$5,321,9 General Ob Refunding Bonds	ligation		00,000 Dbligation s 2003	\$14,337 General Ol Refunding S	oligation	\$46,00 General O Series	Obligation	General	83,377 Obligation Series 2005A
	Principal	Intere	st	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	594.887	\$ 29.	744 S	2,515,625	\$ 138.359 \$	5 2,867,488	\$ 1,374,268	\$ 5,433,464	\$ 855,296	s -	\$ 248.939	\$ 1.214.400	\$ 1.616.022	\$ -	\$ 520,940	\$ 525.714	\$ 1.766.400	s -	\$ 1,376,2
2013	-			-	-	3,748,390	1,168,784	5,695,912	583,623	-	248,939	1,278,367	1,564,255	-	520,940	591,429	1,745,371	2,626,750	1,376,2
2014	-		-	-	-	3,626,100	977,704	5,976,550	298,827	-	248,939	1,345,117	1,509,368	-	520,940	657,143	1,721,714	2,724,489	1,255,7
2015	-		-	-	-	7,280,815	700,601	-	-	-	248,939	1,420,750	1,451,364	-	520,940	1,314,286	1,695,429	2,837,499	1,120,2
2016	-		-	-	-	1,573,077	332,976	-	-	3,163,596	248,939	1,499,183	1,389,617	1,888,180	520,940	1,971,429	1,642,857	2,931,640	978,9
2017	-		-	-	-	1,648,077	258,255	-	-	1,815,180	90,759	1,577,600	1,324,128	2,074,923	422,540	2,102,857	1,564,000	3,069,085	834,
2018	-		-	-	-	1,730,770	179,970	-	-	-	-	1,665,617	1,254,896	2,122,646	319,557	2,234,286	1,479,886	3,209,585	683,
2019	-		-	-	-	1,823,079	93,432	-	-	-	-	1,752,933	1,181,299	2,240,917	214,205	2,365,714	1,390,514	3,362,301	524,
2020	-		-	-	-	-	-	-	-	-	-	1,843,733	1,103,336	2,074,923	102,983	2,503,714	1,295,886	3,524,181	358,
2021	-		-	-	-	-	-	-	-	-	-	1,953,000	1,021,007	-	-	2,648,286	1,195,737	3,701,333	183,
2022	-		-	-	-	-	-	-	-	-	-	2,064,367	933,064	-	-	2,799,429	1,089,806	-	
2023	-		-	-	-	-	-	-	-	-	-	1,978,567	839,508	-	-	2,957,143	977,829	-	
2024	-		-	-	-	-	-	-	-	-	-	2,097,367	740,339	-	-	3,128,000	859,543	-	
2025	-		-	-	-	-	-	-	-	-	-	2,225,050	634,933	-	-	3,298,857	734,423	-	
2026	-		-	-	-	-	-	-	-	-	-	2,353,433	522,666	-	-	3,482,857	602,469	-	
2027	-		-	-	-	-	-	-	-	-	-	2,489,317	403,538	-	-	3,666,857	463,154	-	
2028	-		-	-	-	-	-	-	-	-	-	2,487,500	276,925	-	-	3,857,429	316,480	-	
2029	-		-	-	-	-	-	-	-	-	-	2,638,332	142,829	-	-	4,054,570	162,183	-	
2030	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2031	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2032	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2033	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2034	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2035	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	

continued

#### Knox County Primary Government Schedule of Debt Service Requirements General Bonded Debt (Continued)

June 30, 2011

scal Year Ending June 30,	\$50,000 General Ob Series 2	ligation	\$50,450 General C Series	bligation	\$57,000 General Obligat Series 2	ion (Taxable)	\$26,000 General Ob Series 2	ligation	\$4,550,00 Women's Bas Hall of Fa	ketball	\$1,000,0 Build Americ Series 20	a Bonds	\$30,115 Refunding Series 2	g Bonds	\$11,120 Refunding Series 20	Bonds	\$17,000,0 Build Americ Series 20	a Bonds	Total	s
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 957.792	2.089.286	s -	\$ 2.522.500	\$ 1.050.000	\$ 3,035,237 \$	867.750	5 1.219.400 5	\$ 520.000 \$	139.963 \$	1.563 \$	53.086	¢	\$ 1,122,750 \$	670.000 \$	353,100	§ 25.000 \$	930.893	§ 17.243.683 §	19.392.414
2012	1.038.961	2,039,280		2,522,500	1,100,000	2,985,362	910.000	1.176.012	540.000	124.363	1,563	53,080	25,000	1,122,750	690,000	336.350	25,000 \$	930,893	18,271,372	19,392,41
2013	1,120,130	1.999.432	-	2,522,500	1,450,000	2,927,612	955,500	1,130,512	555,000	108,163	1,563	53,003	25,000	1,122,250	710.000	315.650	25,000	930,237	19,171,592	17.642.59
2014	1,201,299	1,949.026		2,522,500	1,500,000	2,851,488	1.004.250	1.082.737	575,000	90,125	1,563	52,989	300.000	1,121,750	735.000	294.350	50,000	929.738	18.220.462	16,632,202
2016	1.298.701	1.894.968		2,522,500	2.000.000	2,772,738	1.053.000	1.032.525	590.000	70,000	1,563	52,942	400.000	1,115,750	765.000	264,950	50,000	928,588	19,185,369	15,769,28
2017	1,363,636	1.836.526	-	2,522,500	2,250,000	2,667,738	1,105,000	979.875	620,000	46,400	1,563	52,888	400.000	1,105,750	795.000	234.350	50,000	927,275	18,872,921	14,867,49
2018	1,461,039	1,775,162	-	2,522,500	2.300.000	2,550,738	1.163.500	924.625	640.000	21,600	17,188	52.828	515,000	1,095,750	830,000	202.550	50,000	925,713	17,939,631	13,988,82
2019	1,542,208	1,709,416	-	2,522,500	2,400,000	2,429,988	1,218,750	866,450	-	-	17,188	52,141	700.000	1,082,875	865,000	169,350	50,000	923,963	18.338.090	13,160,59
2020	1,623,377	1,640,016	-	2,522,500	2,525,000	2,302,788	1,280,500	805,512	-	-	32,813	51,368	1,100,000	1,063,625	895,000	143,400	250,000	922,063	17,653,241	12,311,59
2021	1,704,545	1,566,964	-	2,522,500	5,450,000	2,162,650	1,345,500	741,487	-	-	39,062	49,876	450,000	1,008,625	925,000	116,550	250,000	911,750	18,466,726	11,480,69
2022	698,052	1,490,260	-	2,522,500	5,725,000	1,860,175	1,413,750	674,212	-	-	45,312	48,098	1,400,000	995,125	955,000	88,800	500,000	900,500	15,600,910	10,602,54
2023	649,351	1,458,847	-	2,522,500	6,025,000	1,542,437	1,482,000	603,525	-	-	45,312	46,036	1,450,000	953,125	985,000	60,150	500,000	878,000	16,072,373	9,881,95
2024	681,818	1,429,627	-	2,522,500	6,300,000	1,196,000	1,556,750	529,425	-	-	43,750	43,974	1,500,000	909,625	1,020,000	30,600	500,000	855,500	16,827,685	9,117,13
2025	714,286	1,398,945	-	2,522,500	6,650,000	833,750	1,634,750	451,587	-	-	40,625	41,984	1,500,000	862,750	-	-	500,000	833,000	16,563,568	8,313,872
2026	746,753	1,366,802	-	2,522,500	7,000,000	451,375	1,716,000	369,850	-	-	76,562	40,135	1,500,000	814,000	-	-	500,000	810,500	17,375,605	7,500,29
2027	762,987	1,333,198	4,734,257	2,522,500	850,000	48,875	1,803,750	284,050	-	-	6,250	35,963	1,700,000	754,000	-	-	1,300,000	785,500	17,313,418	6,630,77
2028	795,455	1,298,864	5,611,649	2,285,787	-	-	1,891,500	193,862	-	-	6,250	35,616	1,800,000	686,000	-	-	1,350,000	714,000	17,799,783	5,807,53
2029	827,922	1,263,068	5,904,112	2,005,205	-	-	1,985,750	99,287	-	-	6,250	35,269	1,750,000	614,000	-	-	1,400,000	639,750	18,566,936	4,961,59
2030	5,032,468	1,225,812	6,178,297	1,709,999	-	-	-	-	-	-	67,187	34,922	2,000,000	544,000	-	-	1,450,000	562,750	14,727,952	4,077,48
2031	5,227,273	999,351	6,507,319	1,401,084	-	-	-	-	-	-	67,187	31,194	2,100,000	464,000	-	-	1,500,000	483,000	15,401,779	3,378,62
2032	5,438,312	764,123	6,818,062	1,075,718	-	-	-	-	-	-	73,437	27,330	2,200,000	380,000	-	-	1,575,000	400,500	16,104,811	2,647,67
2033	5,649,351	519,399	7,165,362	734,815	-	-	-	-	-	-	79,687	23,108	2,300,000	292,000	-	-	1,625,000	306,000	16,819,400	1,875,32
2034	5,892,857	265,179	7,530,942	376,547	-	-	-	-	-	-	85,937	18,525	2,400,000	200,000	-	-	1,700,000	208,500	17,609,736	1,068,75
2035	-	-	-	-	-	-	-	-	-	-	239,062	13,626	2,600,000	104,000	-	-	1,775,000	106,500	4,614,062	224,12

Discretely Presented Component Unit -Knox County Board of Education Schedule of Debt Service Requirements General Bonded Debt June 30, 2011

iscal Year Ending June 30,	Qualif	35,603 ied Zone demy		\$17,277 General Ob Refunding Se	ligation	\$30,00 General O Public Improver	Dbligation	\$51,79 General C Refunding S	bligation	\$30,57 General O Refunding Bon	bligation	\$12,123,0 General Obli Refunding Bonds S	gation	\$32,000 General O Series	bligation	\$20,212,2 General Obli Refunding Ser	igation
	Principal	Intere	st	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 215,467	\$	- \$	1.355.114	67.756	\$ 1.509.375	\$ 83.017 \$	6 4,397,512	\$ 2,107,544	\$ 5,021,536	\$ 790,454	s - s	567.061	\$ 860.600	\$ 1,298,853	s - s	743,68
2013		-		-	-	-	-	6,136,610	1,913,454	5,264,088	539,377	-	567,061	921,633	1,257,245		743,68
2014	-		-	-	-	-	-	5,788,900	1,560,859	5,523,450	276,173	-	567,061	979,883	1,213,132	-	743,68
2015	-		-	-	-	-	-	13,719,185	1,320,137	-	-	-	567,061	1,054,250	1,166,511	-	743,68
2016	-		-	-	-	-	-	2,516,923	532,760	-	-	7,206,404	567,061	1,125,817	1,116,883	2,661,820	743,68
2017	-		-	-	-	-	-	2,636,923	413,208	-	-	4,134,820	206,741	1,197,400	1,064,247	2,925,077	603,21
2018	-		-	-	-	-	-	2,769,230	287,954	-	-	-	-	1,284,383	1,008,604	2,992,354	456,19
2019	-		-	-	-	-	-	2,916,921	149,492	-	-	-	-	1,372,067	949,451	3,159,083	305,79
2020	-		-	-	-	-	-	-	-	-	-	-	-	1,456,267	886,789	2,925,077	147,01
2021	-		-	-	-	-	-	-	-	-	-	-	-	1,572,000	820,618	-	
2022	-		-	-	-	-	-	-	-	-	-	-	-	1,685,633	749,936	-	
2023	-		-	-	-	-	-	-	-	-	-	-	-	1,996,433	674,742	-	
2024	-		-	-	-	-	-	-	-	-	-	-	-	2,127,633	595,036	-	
2025	-		-	-	-	-	-	-	-	-	-	-	-	2,274,950	510,317	-	
2026	-		-	-	-	-	-	-	-	-	-	-	-	2,421,567	420,084	-	
2027	-		-	-	-	-	-	-	-	-	-	-	-	2,585,683	324,337	-	
2028	-		-	-	-	-	-	-	-	-	-	-	-	2,887,500	222,575	-	
2029	-		-	-	-	-	-	-	-	-	-	-	-	3,086,668	114,796	-	
2030	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2031	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2032	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2033	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2034	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2035	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	

continued

Discretely Presented Component Unit -Knox County Board of Education Schedule of Debt Service Requirements General Bonded Debt (Continued) June 30, 2011

Year Inding ine 30,	\$24,000, General Obl Series 2	ligation	\$18,526,6 General Obl Refunding Seri	igation	\$11,150,0 Refunding I Series 200	Bonds	\$27,000,00 General Oblig Series 200	gation	\$18,550,0 General Obli Series 20	gation	\$14,000, General Ob Series 2	ligation	\$15,000,0 Build Americ Series 20	a Bonds	\$21,440,0 Refunding I Series 201	Bonds	\$29,236,0 ualified School Cor Series 20	struction Bond	Totals	ls
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 274,286 \$	\$ 921.600	e e	843.109 \$	995,000 \$	389.744 \$	517.208 \$	1,128,214	s - s	927.500 \$	467,250 \$	656,600	\$ 23.437 \$	796.301	\$ 1.215.000 \$	683.025	\$ 1.520.234 \$	1.362.242 \$	18.372.019 \$	\$ 13.366.705
2012	308.571	910.629	1,583,250	843,109 3	1.040.000	344.173	561.039	1,128,214	s - s	927,500 3	490,000	633,238	23,437 3	795,949	1,275,000	652,650	1,824,281	1,417,361	19,427,909	12.650.371
2013	342.857	898,286	1,645,511	769.281	1,095,000	296,229	604.870	1,104,040		927,500	514,500	608,738	23,437	795,480	1.335.000	614,400	1,824,281	1,417,361	19,677,689	11.767.878
2015	685.714	884,571	1,717,501	686.274	1,150,000	243,998	648,701	1.052.474		927,500	540,750	583.013	23,437	794,848	1,405.000	574.350	1.824.281	1,417,361	22,768,819	10.961.78
2016	1,028,571	857,143	1,728,360	599.754	1,210,000	188,798	701,299	1.023.282	-	927,500	567.000	555,975	23,437	794,145	1.485.000	518,150	1,824,281	1,417,361	22.078.912	9,842,49
2017	1.097.143	816.000	1.815.915	511.239	1.275.000	130.113	736,364	991.724	-	927,500	595,000	527.625	23,437	793.324	1.575.000	458,750	1.824.281	1,417,361	19.836.360	8.861.04
2018	1.165.714	772,114	1.905.415	418,451	1.340.000	67.000	788,961	958,588	-	927,500	626,500	497.875	257,812	792,434	1.670.000	395,750	1.824.281	1,417,361	16.624.650	7,999,82
2019	1,234,286	725,486	2,002,699	321.293	-	-	832,792	923.084	-	927,500	656,250	466,550	257,812	782,121	1.770.000	328,950	1.824.281	1,417,361	16.026.191	7,297,08
2020	1,306,286	676,114	2,105,819	219,387	-	-	876,623	885,609	-	927,500	689,500	433,738	492,187	770,520	1,855,000	275,850	1,824,281	1,417,361	13,531,040	6,639,88
2021	1,381,714	623,863	2,218,667	112,448	-	-	920,455	846,161	-	927,500	724,500	399,263	585,938	748,124	1,945,000	220,200	1,824,281	1,417,361	11,172,555	6,115,53
2022	1,460,571	568,594	-	-	-	-	376,948	804,740	-	927,500	761,250	363,038	679,688	721,465	2,040,000	161,850	1,824,281	1,417,361	8,828,371	5,714,48
2023	1,542,857	510,171	-	-	-	-	350,649	787,778	-	927,500	798,000	324,975	679,688	690,539	2,135,000	100,650	1,824,281	1,417,361	9,326,908	5,433,71
2024	1,632,000	448,457	-	-	-	-	368,182	771,998	-	927,500	838,250	285,075	656,250	659,614	1,220,000	36,600	1,824,281	1,417,361	8,666,596	5,141,64
2025	1,721,143	383,177	-	-	-	-	385,714	755,430	-	927,500	880,250	243,163	609,375	629,754	-	-	1,824,281	1,417,361	7,695,713	4,866,70
2026	1,817,143	314,331	-	-	-	-	403,247	738,073	-	927,500	924,000	199,150	1,148,438	602,028	-	-	1,824,281	1,417,361	8,538,676	4,618,52
2027	1,913,143	241,646	-	-	-	-	412,013	719,927	1,740,743	927,500	971,250	152,950	93,750	539,437	-	-	2,003,856	1,417,361	9,720,438	4,323,15
2028	2,012,571	165,120	-	-	-	-	429,545	701,386	2,063,351	840,463	1,018,500	104,388	93,750	534,234	-	-	171,976	139,589	8,677,193	2,707,75
2029	2,115,430	84,617	-	-	-	-	447,078	682,057	2,170,888	737,295	1,069,250	53,463	93,750	529,031	-	-	-	-	8,983,064	2,201,25
2030	-	-	-	-	-	-	2,717,532	661,938	2,271,703	628,751	-	-	1,007,813	523,828	-	-	-	-	5,997,048	1,814,51
2031	-	-	-	-	-	-	2,822,727	539,649	2,392,681	515,166	-	-	1,007,813	467,894	-	-	-	-	6,223,221	1,522,70
2032	-	-	-	-	-	-	2,936,688	412,627	2,506,938	395,532	-	-	1,101,563	409,945	-	-	-	-	6,545,189	1,218,10
2033	-	-	-	-	-	-	3,050,649	280,476	2,634,638	270,185	-	-	1,195,313	346,605	-	-	-	-	6,880,600	897,26
2034	-	-	-	-	-	-	3,182,143	143,196	2,769,058	138,453	-	-	1,289,063	277,875	-	-	-	-	7,240,264	559,524
2035		-		-	-	-	-	-	-	-	-	-	3,585,938	204,399	-	-	-	-	3,585,938	204,399

#### Combined Ratio of Net General Bonded Debt to Assessed Property Values and Net Bonded Debt Per Capita

Fiscal Year	Estimated Population (A)	Assessed Property Values*	General Bonded Debt*	Amount Available in Debt Service Fund*	Net Bonded Debt*	Ratio of Net Bonded Debt to Assessed Values	Net Bonded Debt Per Capita
2001	387,710	\$ 6,206,893	\$ 331,845	\$ 25,381	\$ 306,464	4.94%	\$ 790
2002	392,829	\$ 6,367,376	\$ 401,860	\$ 26,211	\$ 375,649	5.90%	\$ 956
2003	399,155	\$ 6,481,723	\$ 386,824	\$ 25,501	\$ 361,323	5.57%	\$ 905
2004	403,311	\$ 6,639,377	\$ 430,534	\$ 28,025	\$ 402,509	6.06%	\$ 998
2005	409,324	\$ 7,630,223	\$ 478,868	\$ 28,906	\$ 449,962	5.90%	\$ 1,099
2006	416,888	\$ 7,887,311	\$ 534,497	\$ 24,116	\$ 510,381	6.47%	\$ 1,224
2007	424,257	\$ 8,198,457	\$ 580,517	\$ 26,613	\$ 553,904	6.76%	\$ 1,306
2008	430,444	\$ 8,540,012	\$ 613,332	\$ 24,384	\$ 588,948	6.90%	\$ 1,368
2009	434,617	\$ 9,968,640	\$ 627,121	\$ 17,757	\$ 609,364	6.11%	\$ 1,402
2010	438,169	\$ 10,090,149	\$ 613,971	\$ 15,754	\$ 598,217	5.93%	\$ 1,365

NOTES: (A) Population figures from the U.S. Census B Population Estimates Program

(B) State law requires a reappraisal of real and personal property every four years.
 In fiscal years 2001, 2005, and 2009, the County performed reappraisals of real and personal property, completed in 2002, 2006, and 2010, respectively.
 A reappraisal was again performed in FY 2009, and completed in 2010.

\* Amounts expressed in thousands

#### Combined Ratio of Annual Debt Service Expenditures for General Bonded Debt to General Governmental Expenditures Last Ten Fiscal Years

Fiscal Year	Principal	Interest	Total Bonded Debt Service	Tota Gov	's omitted) Il General ernmental enditures	Ratio of Debt Service to General Governmental Expenditures
2001	\$ 21,833,829	\$ 18,610,537	\$ 40,444,366	\$	545,076	7.42%
2002	\$ 17,985,467	\$ 18,634,020	\$ 36,619,487	\$	609,882	6.00%
2003	\$ 21,455,467	\$ 18,251,918	\$ 39,707,385	\$	586,373	6.77%
2004	\$ 18,790,467	\$ 18,567,892	\$ 37,358,359	\$	672,991	5.55%
2005	\$ 20,040,468	\$ 21,439,049	\$ 41,479,517	\$	679,486	6.10%
2006	\$ 21,370,468	\$ 23,704,393	\$ 45,074,861	\$	771,917	5.84%
2007	\$ 22,980,467	\$ 25,102,520	\$ 48,082,987	\$	779,184	6.17%
2008	\$ 24,185,467	\$ 27,307,441	\$ 51,492,908	\$	790,422	6.51%
2009	\$ 28,550,620	\$ 29,218,581	\$ 57,769,201	\$	775,169	7.45%
2010	\$ 31,080,467	\$ 22,292,340	\$ 53,372,807	\$	792,507	6.73%

# Combined Schedule of Direct and Overlapping General Bonded Debt

June 30, 2010 (amounts expressed in thousands)

#### **Direct General Bonded Debt**

Knox County Less: Amount Available in Debt Service Fund	\$ 613,971 (15,754)
Total Direct General Bonded Debt	 598,217
Overlapping General Bonded Debt	
City of Knoxville Town of Farragut	188,465 -
Total Overlapping General Bonded Debt	 188,465
Total General Bonded Debt	\$ 786,682

# Construction Funds



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#### **CONSTRUCTION FUNDS**

#### **Construction Funds**

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#### 2011-2012 BUDGET

## SCHOOL CONSTRUCTION

#### **MISSION:**

Budgeted expenditures for this fund are used primarily to transfer to the Debt Service Fund for payment of current principal and interest related to school projects.

Fund 177

For revenues greater than required for debt payments, the School Board uses this fund for property and plant upgrades such as new roofs, HVAC upgrades and other building maintenance needs.

This fund is primarily used to facilitate large capital projects that are funded with debt proceeds issued pursuant to the County's Capital Improvement Plan. Because these multi-year projects are included in the Capital Plan, they are not included in the County's operating budget. These projects are appropriated by the School Board and County Commission on a project by project basis.

Local sales tax and interest earnings are the sources for this fund. Revenues are expected to increase slightly for FY 2012.

EXPENDITURES		FY 10 Actual	-	Y 11 opted	Rec	FY 12 ommended		FY 12 Adopted
Debt Service	\$	19,802,665	\$ 18,	977,665	\$	20,044,263	\$	20,044,263
Total	\$	19,802,665	\$ 18,	977,665	\$	20,044,263	\$	20,044,263
REVENUE		FY Act		FY Adoj		FY1 Adop		
County Local Option Taxes Other Local Revenues Appropriation from Fund Ba	lan		93,716 65,942 -	6	75,000 00,000 02,665	) 6	52,75 00,00 91,51	0
Total		\$ 17,5	59,658	\$ 18,9	77,665	5 \$ 20,0	44,26	3

#### 2011-2012 BUDGET

## ADA CONSTRUCTION FUND

Fund 178

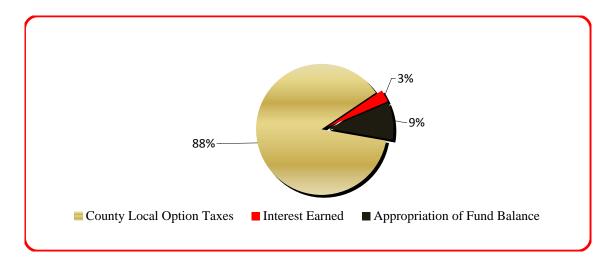
#### **PROGRAM: ADA Construction**

#### **MISSION:**

Identify necessary renovations to existing Knox County facilities to bring them into compliance with the Americans with Disabilities Act.

EXPENDITURES		FY 10 Actual	I	FY 11 Adopted	R	FY 12 equested	_	'Y 12 nmended	FY 12 Adopted
Contractual Services Supplies & Materials Other Charges Capital Outlay	\$	49,315 - - 140,538	\$	45,000 55,000 10,000 290,000	\$	45,000 55,000 10,000 290,000	\$	45,000 55,000 10,000 290,000	\$ 45,000 55,000 10,000 290,000
Total	\$	189,853	\$	400,000	\$	400,000	\$	400,000	\$ 400,000
REVENUE				FY 10 Actual		FY I Adop		FY Adop	
Appropriation of Fund	Bal	ance	\$		-	\$ 4	00,000	\$ 40	0,000
Total			\$		-	\$ 4	00,000	\$ 40	0,000

# **CONSTRUCTION FUND REVENUES**



Fund	School	ADA
	Construction	Construction
County Local Option Taxes	\$ 17,952,750	\$ -
Interest Earned	600,000	-
Appropriation of Fund Balance	1,491,513	400,000
Total	\$ 20,044,263	\$ 400,000

# Capital Improvement Plan



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## CAPITAL IMPROVEMENT PLAN FY 2011 – FY 2015

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# CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 CAPITAL IMPROVEMENT PLAN POLICY

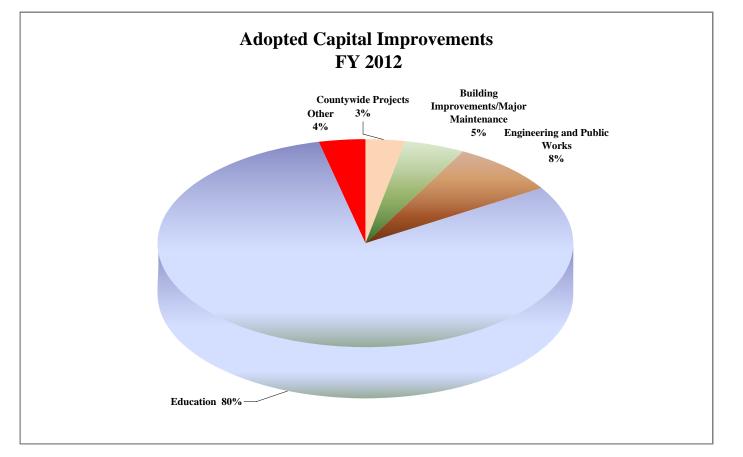
# Knox County has established a set of policies that cover the process of preparing the Capital Improvement Plan. Below are the major factors involved in the process:

- A. Construction projects and capital purchases that generally cost in the aggregate more than \$100,000 and/or have a useful life of greater than seven years will be included in the Capital Improvement Plan. Furniture, fixtures and equipment purchased for major additions or renovations will be included in the plan; all other regular maintenance and capital purchases less than \$100,000 will be included in the operating budget.
- B. The purpose of the Capital Improvement Plan is to plan, schedule, and anticipate financing for capital projects for the next five years.
- C. Department Heads and Elected Officials will prepare the project proposals and present the requests to the Finance Department. The Public Building Authority will assist with the calculation of project costs and schedules. The project proposals from the Knox County School System will be forwarded to the Finance Department once the Knox County School Board adopts its request. Operating costs associated with the project must be provided by the department or elected official and are not included in the Capital Improvement Plan.
- D. The Knox County Finance Department and County Mayor will review the project requests and make recommendations to the County Commission. The final plan recommended by the County Mayor includes the financing of the projects recommended. Financing for the capital budget will come from General Obligation Bonds and other sources. If a specific current revenue source is identified for a project, then that funding is included in the plan.
- E. Budget appropriations for projects included in the first year of the approved Capital Improvement Plan, for which financing is planned for the upcoming fiscal year, are required to be approved by the County Commission. Budgetary approval for projects planned for the subsequent years, for which the financing is planned in those future years, is generally not obtained during the first year of the Capital Improvement Plan and is subject to revision in subsequent years' Capital Improvement Plans as the expected capital needs, and anticipated availability of the related financing, may change in response to future economic conditions and other circumstances.

## CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 ADOPTED PROJECTS SUMMARY

### Adopted

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
Countywide Projects	\$ 1,056,949	\$ 776,949	\$ 776,949	\$ -	\$ -	\$ 2,610,847
Public Libraries	150,000	150,000	150,000	150,000	150,000	750,000
Parks and Recreation	100,000	100,000	100,000	100,000	100,000	500,000
Building Improvements/Major Maintenance	1,694,235	652,990	1,000,000	2,849,400	349,400	6,546,025
Engineering and Public Works						
Highways	2,879,051	2,550,000	2,550,000	2,550,000	2,550,000	13,079,051
Solid Waste	50,000	250,000	450,000	250,000	400,000	1,400,000
Stormwater Management		-	-	-	-	-
Total Engineering and Public Works	2,929,051	2,800,000	3,000,000	2,800,000	2,950,000	14,479,051
Knox County Schools School Debt	28,100,000	15,000,000	15,000,000	5,000,000	5,000,000	68,100,000
Total Projects	34,030,235	19,479,939	20,026,949	10,899,400	8,549,400	92,985,923
Major Equipment	1,006,000	276,000	426,000	276,000	276,000	2,260,000
Total Adopted Capital Improvements	\$ 35,036,235	\$ 19,755,939	\$ 20,452,949	\$ 11,175,400	\$ 8,825,400	\$ 95,245,923



## CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 SOURCES AND USES OF FUNDS

		Uses of	Funds			
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
Adopted	\$ 35,036,235	\$ 19,755,939	\$ 20,452,949	\$ 11,175,400	\$ 8,825,400 \$	95,245,923
Adjustment for Cash Flow/Project Schedule			(2,000,000)	2,000,000	-	
Total Uses of Funds	\$ 35,036,235	\$ 19,755,939	\$ 18,452,949	\$ 13,175,400	\$ 8,825,400 \$	95,245,923
		Sources o	of Funds			
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
General Obligation Bonds-Issued for: County Projects Schools Projects	\$ 5,830,000 8,570,000	\$ 4,380,000 12,805,000	\$ 2,925,000 15,000,000	\$ 7,800,000 5,000,000	\$ 3,450,000 \$ 5,000,000	24,385,000 46,375,000
Total Issued for New Projects	14,400,000	17,185,000	17,925,000	12,800,000	8,450,000	70,760,000
Funding from QSCB Loan Program (See Note Below)	19,530,000	2,195,000	-	-	-	21,725,000
Capital Outlay Notes: Notes Issued for Major Equipment	1,006,000	276,000	426,000	276,000	276,000	2,260,000
Other Funding Operating Savings (See Note Below)	100,235	99,939	101,949	99,400	99,400	500,923
Total Sources of Funds	\$ 35,036,235	\$ 19,755,939	\$ 18,452,949	\$ 13,175,400	\$ 8,825,400 \$	95,245,923

#### **Expected Effect on Bonded Debt**

Planned Principal Payments on Bonds	\$ 35,600,000	\$ 37,700,000	\$ 38,850,000 \$	41,000,000 \$	41,300,000 \$	194,450,000
Planned Bond Issuance	(14,400,000)	(17,185,000)	(17,925,000)	(12,800,000)	(8,450,000)	(70,760,000)
Net Reduction in Bond Principal Balance	\$ 21,200,000	\$ 20,515,000	\$ 20,925,000 \$	28,200,000 \$	32,850,000 \$	123,690,000

Note: Savings from the General Fund will be designated to the Capital Improvement Plan until the above amounts are met.

Note: In fiscal year 2011 the County entered into a loan agreement with the State of Tennessee, whereby the County borrowed \$29,236,000 in funding that the State had obtained from the federal government as part of the American Recovery and Reinvestment Act of 2009 (ARRA), also known as stimulus funding. The proceeds are to be used for various projects, beginning in FY 2011 and continuing to FY 2013. Also included in the total is approximately \$5 million allocated to the Carter Elementary School project. That project has not been appropriated in this plan. (See page 9.)

### CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 COUNTYWIDE PROJECTS

		I	Adopted						
Description	FY 2012	]	FY 2013	FY 2014	FY 2015		FY 2016		Total
General Project Management	\$ 576,949	\$	576,949	\$ 576,949	\$	-	\$	-	\$ 1,730,847
Debt Issuance Costs (See Note Below)	280,000		-	-		-		-	280,000
City/County Improvements and Development	 200,000		200,000	200,000		-		-	600,000
Total Countywide Projects	\$ 1,056,949	\$	776,949	\$ 776,949	\$	-	\$	-	\$ 2,610,847

Note: The costs of debt issuance are included only for FY 2012, as only FY 2012 will be appropriated based on this capital plan.

## CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 PUBLIC LIBRARIES

## Adopted

Description	F	Y 2012	F	Y 2013	F	Y 2014	F	Y 2015	F	Y 2016	Total
Library Facilities Upgrades	\$	150,000	\$	150,000	\$	150,000	\$	150,000	\$	150,000	\$ 750,000
Total Public Libraries	\$	150,000	\$	150,000	\$	150,000	\$	150,000	\$	150,000	\$ 750,000

## CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 PARKS AND RECREATION

# Adopted

Description	F	Y 2012	F	Y 2013	F	Y 2014	F	Y 2015	F	Y 2016	Total
Parks Facilities Upgrades Greenways Upgrades	\$	75,000 25,000	\$ 375,000 125,000								
Total Parks and Recreation	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$ 500,000

# CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 BUILDING IMPROVEMENTS/MAJOR MAINTENANCE

		Adopte	d			
Description	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
City / County Building (CCB) Less: City Contribution toward CCB	\$ 570,600 (171,865)	\$ 342,000 (103,010)	\$ 285,000 (85,000)	+,	\$ 500,000 (150,600)	\$ 2,197,600 (661,075)
Net County Funding for CCB	398,735	238,990	200,000	349,400	349,400	1,536,525
Andrew Johnson Building Knox Central	429,500 40,000	130,000	50,000	-	-	609,500 40,000
Family Investment Center	40,000	-	-	-	-	40,000 19,000
Jail Improvements	183,000	-	-	-	-	183,000
Dwight Kessel Garage		60,000	-	-	-	60,000
John Tarleton	304,000	-	-	-	-	304,000
Juvenile Justice	80,000	62,000	50,000	-	-	192,000
Juvenile Court Building Expansion	-	-	500,000	2,500,000	-	3,000,000
Health Department	70,000	-	50,000	-	-	120,000
Libraries	-	122,000	100,000	-	-	222,000
Old Courthouse	170,000	-	-	-	-	170,000
Senior Centers	-	-	50,000	-	-	50,000
Fairview Technology Center		40,000	-	-	-	40,000
Total Building Improvements/						
Major Maintenance	\$ 1,694,235	\$ 652,990	\$ 1,000,000	\$ 2,849,400	\$ 349,400	\$ 6,546,025

### CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 ENGINEERING AND PUBLIC WORKS

			Ad	lopted						
Description	]	FY 2012	]	FY 2013	]	FY 2014	]	FY 2015	FY 2016	Total
Highways										
CMAQ	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$ 50,000	\$ 250,000
Geometric Improvements		200,000		200,000		200,000		200,000	200,000	1,000,000
Bridge Construction		629,051		300,000		300,000		300,000	300,000	1,829,051
General Road Improvements		2,000,000		2,000,000		2,000,000		2,000,000	2,000,000	10,000,000
Total Highways		2,879,051		2,550,000		2,550,000		2,550,000	2,550,000	13,079,051
Solid Waste										
Karns Convenience Center Relocation		50,000		250,000		400,000		-	-	700,000
Carter Convenience Center Relocation		-		-		50,000		250,000	400,000	700,000
Total Solid Waste		50,000		250,000		450,000		250,000	400,000	1,400,000
Stormwater		-		-		-		-	-	-
Total Engineering and Public Works	\$	2,929,051	\$	2,800,000	\$	3,000,000	\$	2,800,000	\$ 2,950,000	\$ 14,479,051

#### CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 KNOX COUNTY SCHOOLS

#### Adopted

Description	FY 2012	FY 2013 FY 2014		FY 2015	FY 2016	Total	
Physical Plant Upgrades	\$ 3,700,000	\$ 5,000,000	\$ 7,860,000	\$ 5,000,000	\$ 5,000,000	\$ 26,560,000	
Roofing and HVAC Replacements	3,155,000	3,645,000	5,990,000	-	-	12,790,000	
Foundation Stabilization	-	-	750,000	-	-	750,000	
Carter Campus Renovations/Additions (See note below)	-	-	-	-	-	-	
New Southwest Elementary	17,055,000	445,000	-	-	-	17,500,000	
Renovations to L&NSTEM High School Academy	1,800,000		-	-	-	1,800,000	
Gresham Middle Upgrades	1,000,000	2,500,000	-	-	-	3,500,000	
Chilhowee Elementary Upgrades	800,000	1,300,000	-	-	-	2,100,000	
Belle Morris Elementary Upgrades	-	1,750,000	-	-	-	1,750,000	
BEP Growth (Modular Classrooms)	400,000	-	400,000	-	-	800,000	
Science Lab Upgrades	90,000	360,000	-	-	-	450,000	
Facility Assessments	100,000	-	-	-	-	100,000	
Total School Projects (See note below)	\$ 28,100,000	\$ 15,000,000	\$ 15,000,000	\$ 5,000,000	\$ 5,000,000	\$ 68,100,000	

Note: The County initially had planned for a \$5 million (\$2 million in 2011 and \$3 million in 2012) renovation at Carter Elementary.

The Knox County Commission has not funded this project, and alternatives to the planned renovations are being investigated.

The County plans to amend the Capital Improvement Plan once a final determination is approved.

## CAPITAL IMPROVEMENT PLAN FY 2012 THROUGH FY 2016 MAJOR EQUIPMENT

Adopted											
Description	FY 2012		FY 2013		FY 2014		FY 2015		FY 2016		 Total
Engineering and Public Works Sheriff's Office/Detention Center Improvements	\$	426,000 580,000	\$	276,000	\$	426,000	\$	276,000	\$	276,000	\$ 1,680,000 580,000
Total Major Equipment	\$	1,006,000	\$	276,000	\$	426,000	\$	276,000	\$	276,000	\$ 2,260,000

#### Knox County General Obligation Debt Projected Changes in Bonded Debt Balances Based on 2012-2016 Adopted Capital Plan

	Knox County General Obligation Debt					County Schools Por	tion-General Obligat	ion Debt	Total Knox County Debt					
Year Ending June 30,	Total Planned Bond Proceeds	Expected Bond Principal Payments	Increase (Decrease) in Outstanding Debt	Outstanding Debt, End of Year	Total Planned Bond Proceeds	Expected Bond Principal Payments	Increase (Decrease) in Outstanding Debt	Outstanding Debt, End of Year	Total Planned Bond Proceeds	Expected Bond Principal Payments	Increase (Decrease) in Outstanding Debt	Outstanding Debt, End of Year		
2010 (Audited)				\$ 363,953,720				\$ 250,017,215				\$ 613,970,935		
2011 (Actual)	\$ 58,235,000	\$ 17,427,615	\$ 40,807,385	\$ 404,761,105	\$ 50,676,000	\$ 14,267,852	\$ 36,408,148	\$ 286,425,363	\$ 108,911,000	\$ 31,695,467	\$ 77,215,533	\$ 691,186,468		
2012	5,830,000	17,243,683	(11,413,683)	393,347,422	8,570,000	18,372,019	(9,802,019)	276,623,344	14,400,000	35,615,702	(21,215,702)	669,970,766		
2013	4,380,000	18,271,372	(13,891,372)	379,456,050	12,805,000	19,427,909	(6,622,909)	270,000,435	17,185,000	37,699,281	(20,514,281)	649,456,485		
2014	2,925,000	19,171,592	(16,246,592)	363,209,458	15,000,000	19,677,689	(4,677,689)	265,322,746	17,925,000	38,849,281	(20,924,281)	628,532,204		
2015	7,800,000	18,220,462	(10,420,462)	352,788,996	5,000,000	22,768,819	(17,768,819)	247,553,927	12,800,000	40,989,281	(28,189,281)	600,342,923		
2016	3,450,000	19,185,369	(15,735,369)	337,053,627	5,000,000	22,078,912	(17,078,912)	230,475,015	8,450,000	41,264,281	(32,814,281)	567,528,642		
Total	\$ 82,620,000	\$ 109,520,093	\$ (26,900,093)	\$ 337,053,627	\$ 97,051,000	\$ 116,593,200	\$ (19,542,200)	\$ 230,475,015	\$ 179,671,000	\$ 226,113,293	\$ (46,442,293)	\$ 567,528,642		

Debt issued during FY 2011 consisted of the following:	
Build America Bonds issued in accordance with the adopted FY 2011 Capital Improvement Plan	\$ 17,000,000
Refunding bonds issued to refund already existing debt other than bonds:	
Bonds issued to refund bond anticipation note (See note 1)	30,115,000
Bonds issued to refund capital leases for energy management equipment (See note 2)	32,560,000
Debt issued under the federal Qualified School Construction Bond (QSCB) program (See note 3)	29,236,000
	\$ 108,911,000

Note 1: The County's adopted FY 2008 Capital Improvement Plan included bond funding of \$30 million for approved projects. The county deferred issuance of the bonds, and issued a Bond Anticipation Note (BAN) of \$30 million in FY 2009. The existing BAN obligation was refunded by proceeds of the issuance of long-term bonds payable.

Note 2: The County had entered into three capital lease arrangements to provide funds for energy management projects in the Knox County Schools and for various County facilities. These capital lease arrangements were shown in the County's Comprehensive Annual Financial Report as long-term obligations. In FY 2011 the three leases were paid in full from the proceeds of long-term refunding bonds issued.

Note 3: The American Recovery and Reinvestment Act of 2009 (ARRA), also known as stimulus funding, included provisions for funding of certain public school projects under the Qualified School Construction Bond program (QSCB). The County issued \$29,236,000 under this program in FY 2011, which is to be expended in full within three years (i.e., during FY 2013). This debt will be applied to school projects during FY 2011 through FY 2013. The debt, which bears no interest, was issued during FY 2011 as the authorization to issue debt under the ARRA program expired December 31, 2010.

# Supplemental Information

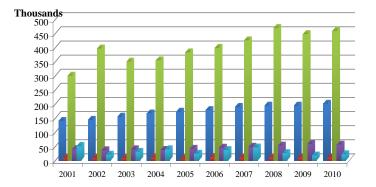


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Fund Information of General Governmental Expenditures By Function Last Ten Fiscal Years (In Thousands of Dollars)



#### Fiscal Year

General Government Highways Education (D) (E) Debt Service Capital Projects (D)

Fiscal Year 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 Expenditures General Government (A), (B) \$140,829 \$144,465 \$155,874 \$167,594 \$173,652 \$179,283 \$190,318 \$194,829 \$195,164 \$202,036 Highways 9,928 9,829 9,113 11,938 8,608 12,887 11,228 11,096 12,156 11,876 Education (D) (E) 301,083 397,437 350,875 355,781 383,813 399,554 426,082 469,779 448,232 459,637 Debt Service (C) 37,159 40,134 37,918 42,348 49.393 53,557 59,734 57,065 41,115 46,305 Capital Projects (D) 52,121 20,992 31,513 40,286 24,582 37,704 46,874 18,395 22,873 26,656 Total \$545,076 \$609,882 \$587,509 \$613,517 \$633,003 \$675,733 \$723,895 \$755,917 \$733,681 \$753,487

NOTES: (A) Includes General and all Special Revenue Funds with the exception of Highways.

(B) General government expenditures include finance and administration, administration of justice, public safety, public

health and welfare, social and cultural services, agricultural and natural resources, and other general government.

(C) Debt Service includes principal and interest expenditures for General Bonded Debt and Capital Outlay Notes.

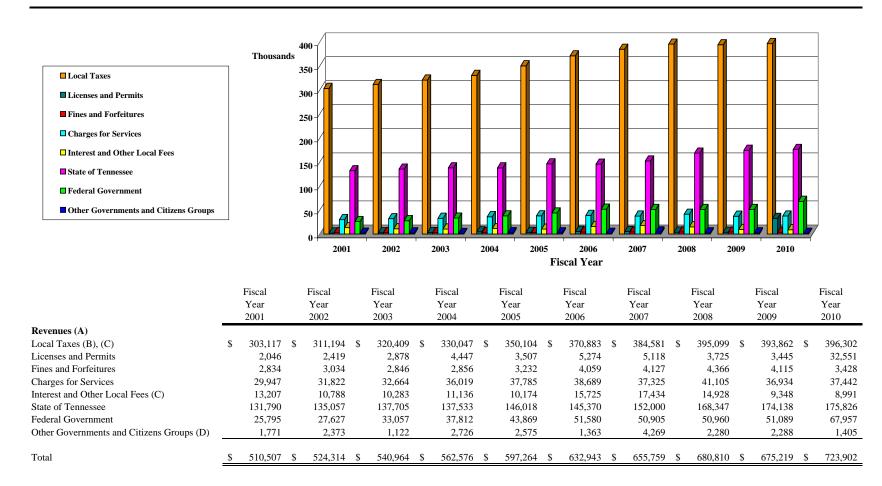
(D) Effects of transactions between the primary government and the Board have been eliminated.

(E) Includes expenditure for Great School Partnership.

Fund Information of General Governmental Revenues by Source

Last Ten Fiscal Years

(In Thousands of Dollars)



NOTES: (A) Includes the General, Special Revenue, Debt Service and Capital Projects Funds for the County and The Board.

(B) Local taxes includes Real and Personal Property Taxes, Hotel/Motel Taxes and Local Option Sales Taxes.

(C) Includes interest income and excess fees remitted by Constitutional Officers.

(D) Effects of transactions between the primary government and the Board have been eliminated.

### Property Tax Levies and Collections (amounts expressed in thousands)

Fiscal Year Total Tax Ended Levy for			cted within the Year of the Levy	Colle	ections in	Total Collections to Date			
June 30	Fiscal Year	Amount	Percentage of Levy	Subseq	uent Years	Amount	Percentage of Levy		
2001	\$ 178,180	\$ 169,059	94.9%	\$	8,983	\$ 178,042	99.9%		
2002	186,106	177,651	95.5%		8,246	185,897	99.9%		
2003	190,443	181,786	95.5%		8,381	190,167	99.9%		
2004	193,561	186,380	96.3%		6,930	193,310	99.9%		
2005	198,529	191,042	96.2%		7,070	198,112	99.8%		
2006	206,934	198,584	96.0%		7,803	206,387	99.7%		
2007	214,630	207,118	96.5%		6,589	213,707	99.6%		
2008	223,371	215,195	96.3%		6,653	221,848	99.3%		
2009	232,502	221,475	95.3%		6,969	228,444	98.3%		
2010	237,553	227,064	95.6%		-	227,064	95.6%		

Source: Knox County, Tennessee Trustee Department

#### Assessed Value and Estimated Actual Value of Taxable Property (Unaudited)

Tax Year	 Real P	rope	5				Total	Total Direct	Estimated Actual	Assessed Value as a
Ended June 30	Residential Property		Commercial Property	Personal Property	Public Utilities	A	Taxable Assessed Value	Tax Rate	Taxable Value	Percentage of Actual Value
			• •							
2001	\$ 3,506,135,733	\$	1,898,207,348	\$ 538,653,516	\$ 263,910,283	\$	6,206,906,880	2.96	\$ 24,881,033,693	24.95%
2002	3,616,752,897		1,944,043,416	549,250,644	257,682,591		6,367,729,548	2.96	25,348,086,135	25.12%
2003	3,735,093,666		1,992,022,995	524,793,083	230,140,743		6,482,050,487	2.96	25,805,462,797	25.12%
2004	3,868,734,601		2,012,162,237	520,672,398	238,136,066		6,639,705,302	2.96	26,284,398,300	25.26%
2005	4,591,262,086		2,248,541,308	537,144,017	253,369,983		7,630,317,394	2.96	26,686,359,411	28.59%
2006	4,795,767,144		2,286,997,192	548,341,403	256,025,735		7,887,131,474	2.69	26,884,752,709	29.34%
2007	5,053,460,016		2,397,416,809	502,503,482	244,990,311		8,198,370,618	2.69	28,324,245,227	28.94%
2008	5,264,295,057		2,505,493,603	510,920,746	253,623,832		8,534,333,238	2.69	29,484,586,235	28.95%
2009	6,357,320,895		2,777,345,220	547,280,705	278,517,456		9,960,464,276	2.36	34,481,459,144	28.89%

Source: Knox County, Tennessee Trustee Department.

Notes: Assessment rates are set by Tennessee State Law as follows: Real Property: Residential and Farm at 25% of value Commercial and Industrial at 40% of value Personal property at 30% of value Public Utilities at 55% of value (Railroads 40%)

# Uncollected Delinquent Property Taxes

Fiscal Year	Amount
2001	138,658
2002	207,895
2003	275,399
2004	250,796
2005	416,271
2006	546,328
2007	922,362
2008	1,523,125
2009	4,057,604
2010	10,489,639
TOTAL	\$ 18,828,077

# Property and Construction Values (In Thousands of Dollars)

	Property Values (1)			Construction Values (2)		
Fiscal			Public			
Year	Real	Personal	Utility	Commercial	Residential	Other
2001	18,770,061	1,795,512	263,910	81,647	225,950	1,866
2002	19,327,120	1,830,835	257,683	86,853	242,979	631
2003	19,920,432	1,749,310	230,141	44,147	249,574	97
2004	20,505,344	1,735,575	238,136	70,489	318,866	23
2005	23,896,402	1,790,480	253,370	84,424	321,761	4
2006	24,900,562	1,827,805	256,026	159,994	346,222	243
2007	26,207,382	1,675,012	244,990	106,173	284,514	1,925
2008	27,320,914	1,703,069	253,624	166,345	210,226	1,518
2009	32,372,647	1,824,269	278,517	149,423	129,303	742

Source:

(1) Actual Value from the Schedule of Assessed Value and Estimated Actual Value of Taxable Property.

(2) Knox County Department of Code Administration and Inspection.

### Principal Employers--Knoxville Area

	February 2011		
Employer	Employees	Rank	
U.S. Department of Energy, Oak Ridge Operations	13,000	1	
Covenant Health	9,000	2	
The University of Tennessee	8,161	3	
Mercy Health Partners	8,141	4	
Knox County Schools	8,104	5	
University Health System	3,225	6	
City of Knoxville	2,820	7	
Clayton Homes	2,500	8	
Knox County Government	2,500	9	
State of Tennessee, Regional Offices	2,401	10	
Total	59,852		

Based on employers in the Knoxville metropolitan area which includes Anderson, Blount, Grainger, Jefferson, Knox, Loudon, Monroe, Roane, Sevier, and Union Counties.

Source: Greater Knoxville Chamber of Commerce.

#### **Demographic Statistics**

Based on population estimates since the 2000 U.S.Census, Knox County's population has grown faster than Tennessee's and the nation's as a whole. The County faces both the opportunities provided by growth (expanded tax base, larger numbers of potential employees, etc.) and the challenges of expanding services (additional schools, roads, etc.)

#### Population Estimates for Knox County, Tennessee, and the United States

Year	Knox County	Average Annual Population Percent Change	Tennessee Counties	Average Annual Population Percent Change	United States	Average Annual Population Percent Change
Census 2000 (Base)	382,032		5,689,283		281,421,906	
Estimates, July 1:						
2001	387,819	1.51%	5,755,443	1.16%	285,081,556	1.30%
2002	392,935	1.32%	5,803,306	0.83%	287,803,914	0.95%
2003	399,091	1.57%	5,856,522	0.92%	290,326,418	0.88%
2004	403,432	1.09%	5,916,762	1.03%	293,045,739	0.94%
2005	409,530	1.51%	5,995,748	1.33%	295,753,151	0.92%
2006	417,230	1.88%	6,089,453	1.56%	298,593,212	0.96%
2007	424,716	1.79%	6,172,862	1.37%	301,579,895	1.00%
2008	431,072	1.50%	6,240,456	1.10%	304,374,846	0.93%
2009	435,725	1.08%	6,296,254	0.89%	307,006,550	0.86%
2010	437,294	0.36%	6,326,403	0.48%	308,450,484	0.47%
Increase over Base Year		14.05%		10.67%		9.09%

Source: U.S. Census Bureau, Population Division.

#### Cost of Living - Selected Comparisons

	Composite Index (100%)	Grocery Items (13%)	Housing (28%)	Utilities (10%)	Transportation (10%)	Health Care (4%)	Misc. Goods & Services (35%)
United States	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Knoxville	89.6	92.5	84.2	99.1	84.3	88.4	92.5
Chattanooga, TN Nashville, TN	89.0 89.6	99.4 94.9	83.9 72.1	85.9 84.6	95.9 93.4	92.5 85.1	96.0 104.0
Memphis,TN	87.7	94.1	73.5	91.4	92.7	98.5	93.7
Atlanta, GA	93.6	93.4	89.8	85.6	102.0	105.3	95.0
Charlotte, NC	94.1	100.1	81.2	94.8	94.6	110.6	100.9
New York, NY	207.9	147.9	370.5	172.8	113.6	127.1	141.5
Washington, DC	141.3	107.9	232	98.5	105.7	103.1	104.1

Source: Knoxville Chamber

### **Demographic Statistics (Continued)**

As seen in the previous table, Knox County enjoys a favorable cost of living compared to the United States as a whole, the other large urban areas in Tennessee, and selected other urban areas in the region and in the nation.

The following table demonstrates that per capita personal income for Knox County also compares favorably with the State of Tennessee and the Southeast region.

	2007	2008	2009
Per Capita Personal Inco	ome:		
Knox County	\$35,792	\$36,342	\$35,278
Tennessee	34,156	34,833	34,277
Southeast	35,695	36,196	36,096
United States	39,392	40,166	39,635
Knox County as a Percer	nt of:		
Tennessee	104.79%	104.33%	102.92%
Southeast	100.27%	100.40%	97.73%
United States	90.86%	90.48%	89.01%

#### Per Capita Personal Income Comparisons: 2007 - 2009

Source: Regional Economic Information System, Bureau of Economic Analysis.

continued

# **Demographic Statistics (Continued)**

# Age and Sex Distribution - 2010 Knoxville MSA

	Number	Percent
Total Population	698,030	100
Male	339,304	48.6
Female	358,726	51.4
< 5 years	41,062	5.9
5 to 9 years	42,743	6.1
10 to 14 years	42,777	6.1
15 to 19 years	46,112	6.6
20 to 24 years	50,768	7.3
25 to 34 years	88,039	12.7
35 to 44 years	92,055	13.2
45 to 54 years	102,242	14.7
55 to 59 years	47,005	6.7
60 to 64 years	42,836	6.1
65 to 74 years	56,955	8.2
75 to 84 years	32,312	4.6
85 years and over	13,124	1.9
Median age (years)	39.2	
16 years and over	562,790	80.6
18 years and over	545,269	78.1
62 years and over	127,531	18.3
65 years and over	102,391	14.7

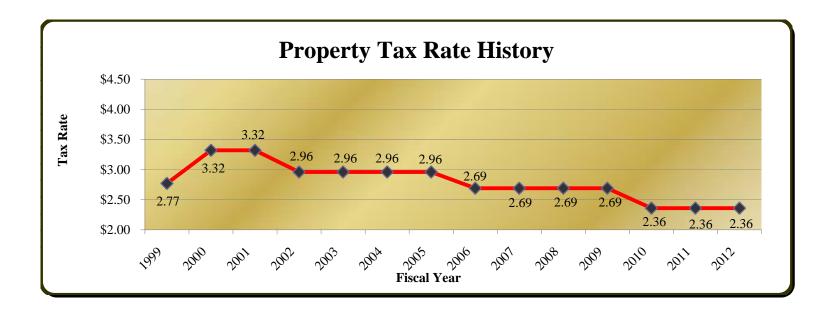
Source: U.S. Census Bureau

### Non Agricultural Employment, Knoxville MSA

Industry	March 2010	Preliminary March 2011	Net Change March 2010 to March 2011	% of Employment March 2011
Goods Producing:				
Manufacturing	28,800	29,000	200	8.92%
Mining, Logging & Construction	15,300	15,900	600	4.89%
Total Goods Producing	44,100	44,900	800	13.82%
Service Providing, Non-government:				
Trade, Transportation & Utilities	65,500	67,600	2,100	20.80%
Information	5,400	5,400	-	1.66%
Financial Activities	16,900	16,500	(400)	5.08%
Professional & Business Services	42,600	45,400	2,800	13.97%
Educational & Health Services	44,500	45,600	1,100	14.03%
Leisure & Hospitality	32,900	33,900	1,000	10.43%
Other Services	14,300	14,300		4.40%
Total Non-governmental Service Providing	222,100	228,700	6,600	70.37%
Government				
Federal Government	5,100	5,100	-	1.57%
State and Local Government	46,500	46,300	(200)	14.25%
Total Government	51,600	51,400	(200)	15.82%
TOTAL	317,800	325,000	7,200	100.00%

The Knoxville MSA consists of five counties: Anderson, Blount, Knox, Loudon, and Union counties.

Source: Tennessee Department of Labor and Workforce Development



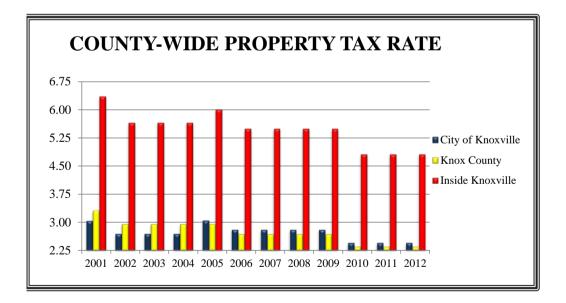
- The County's most recent property tax increase was in 2000.
- Rate changes in subsequent years have resulted from reappraisal, as required every 4 years by state law.
- Reappraisals were completed in 1998, 2002, 2006, and 2010.

Fiscal Year	City of Knoxville	Knox County	Overlapping Tax Rate Inside Knoxville
Tisedi Tedi	City of Kiloxville	Knox County	mside Knoxvine
2001	3.04	3.32	6.36
2002	2.70	2.96	5.66
2003	2.70	2.96	5.66
2004	2.70	2.96	5.66
2005	3.05	2.96	6.01
2006	2.81	2.69	5.50
2007	2.81	2.69	5.50
2008	2.81	2.69	5.50
2009	2.81	2.69	5.50
2010	2.46	2.36	4.82
2011	2.46	2.36	4.82
2012	2.46	2.36	4.82

### COUNTY-WIDE PROPERTY TAX RATES

Tax rate per \$100 of assessed values.

In fiscal years 2002, 2006 and 2010 a county-wide reappraisal was completed, as required by State law. The law further requires that the overall effect of the reappraisal be revenue-neutral to the County as a whole. As the overall appraised property values increased due to the reappraisal, the County's property tax rate correspondingly decreased.



Accrual Basis -- Method of accounting/ budgeting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

**ADA** (Americans with Disabilities Act) – A Federal law prohibiting discrimination against individuals with disabilities.

**ADA Construction Fund** – A group of accounts established to record expenditures specifically related to construction renovations to existing Knox County buildings as required by the ADA.

Adopted Budget – Spending plan formally adopted by the Knox County Commission and Knox County Board of Education.

**Air Quality Fund** – A group of accounts established to record the expenditure and receipt of money provided by the Environmental Protection Agency for air pollution programs.

**Appraised Value** – Estimated worth of property as established by the Property Assessor's office after review of property and comparison to the market.

**Appropriation** – An appropriation creates the legal authority to spend or otherwise commit a government's resources.

**Assessed Value** – The result of applying the assessment rate to the appraised value.

**Balanced Budget** – Budgeted revenues and other sources, including the use of fund balance, if necessary, equal budgeted expenditures.

**Budget Calendar** – Is a schedule of dates that the County Mayor, Elected Officials and other staff use to prepare, recommend and adopt a budget.

**Capital Improvement Program** – The formally adopted plan that defines the capital projects for the next five years. Updated annually!

**Capital Outlay** – Merchandise expenditures for items with a useful life greater than one year and that cost meets the threshold to be classified as a capital purchase.

**Capital Project Funds** – A group of accounts established to report expenditures for specific capital projects.

**Central Cafeteria Fund** – A group of accounts to plan and record expenditures for the cafeteria operations in the individual schools.

**Charter of Knox County, Tennessee** – Rules of government of Knox County established in 1990.

**Comprehensive Annual Financial Report** – Document prepared at the end of each fiscal year that contains the County's financial status and the results of the independent audit, as required by law.

**Contracted Services** – Account classification to record the purchase of services the county does not provide. Examples are postage, banking services, advertising, etc.

**Debt Service Fund** – A group of accounts to record the accumulation of resources for and the payment of principal and interest ogeneral long-term debt for Knox County and the Knox County Board of Education. **Delinquent Taxes** – Taxes owed but not paid by February  $28^{th}$  following the year due.

**Engineering and Public Works** – A group of accounts to report the use of funds specifically designated for expenditure on county roads.

**Employee Benefits** – Additional compensation to employees, paid by the county, sometimes deferred and sometimes in a form other than money. Examples include the employer's portion of social security, life insurance, automobile allowance, etc.

**Enterprise Fund** – Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

**Excess Fees** – Revenues from fee offices that are remitted to the county general fund after the amount needed to operate the fee office has been deducted.

**Expenditures** – Money spent for supplies, services, personnel, benefits, etc.

**Fee Offices** – Independently operated departments established by the State to collect money legally owed to the State or County. The offices in Knox County are: Register of Deeds, County Trustee, County Clerk, General Sessions Clerk, Circuit Court Clerk, Criminal Court Clerk, Chancery Court, Probate Court and 4<sup>th</sup> Circuit Court Clerk.

**Fiduciary Fund** – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. **Fire District Fund** – Is a group of accounts to 1 record the unique tax for fire protection for businesses in an area known as the Forks of the River Industrial Park.

**Fiscal Year** – The period upon which financial reporting for the county is based. July 1 through June 30.

**Fund Balance** – Assets in excess of liabilities, available for expenditure.

GASB – Governmental Accounting Standards Board – Ultimate authoritative accounting and financial reporting standardsetting body for state and local governments.

**General Purpose School Fund** – A group of accounts to record expenditures associated with the operations of the Schools.

**General Fund** – A group of accounts to record expenditures for resources traditionally associated with government, not required legally or by sound financial management to be accounted for in another fund.

**Geographic Information Systems (GIS)** – Organization established to create and maintain a digitized mapping system.

**GFOA** – **Government Finance Officers Association** – National organization that offers specialized training, publications and assistance to government agencies.

**Governmental Funds** – Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds. **Governmental Law Library Fund** – A group of accounts to record expenditures relating to the operation of the law library.

**Hotel-Motel Tax Fund** – A group of accounts to report the collection and use of the hotel/motel taxes intended to promote tourism and related economic activity in the county.

**Inter Fund Transfers** – Movement of expenditures for services rendered from one fund to another.

Local Option Sales Tax – The amount, established by local governments, added to the State sales tax, collected by the State, and then refunded to the local government (see situs). Miscellaneous Entities – Classification to categorize money budgeted for use by agencies outside of County government.

**Operating Budget** – Expense plan that details the expected costs associated with providing County services.

**Operating Transfer** – Movement of money from one internal County fund to another. Typically, from a general fund where monies are received, to one that subsidized operations require a separate reporting.

**Ordinance** – According to the Knox County Charter, "the work 'ordinance,'...shall mean any local legislation adopted by that body which is adopted according to the formalities as set forth in this Charter and in all applicable laws of the State of Tennessee and is of permanent nature in its effect, whether in a governmental or proprietary to, any action which would have required Private Acts of the Tennessee General Assembly with constitutional ratification in the absence of this charter."

**Outside Agencies** – Organizations not affiliated with Knox County government, that request funding from the county for their operations.

**Personal Services** – Salaries and board members' compensation.

**Proposed Budget** – Planned expenses as recommended by the County Mayor, a.k.a. recommended budget.

**Public Building Authority** – Organization created to purchase, construct, refurbish, maintain and operate certain public building complexes to house governments of the county and the City of Knoxville.

**Public Library Fund** – A group of accounts to record expenditures associated with operation of the countywide public library system.

**Reappraisal** – A review of property to determine if the present appraised value is consistent with the current market.

**Recommended Budget** – Planned expenses as recommended by the County Mayor, a.k.a. proposed budget.

**Resolution** – Any measure adopted by the County Commission that requires a majority vote for passage. Resolution does not include ordinances or emergency ordinances.

**Revenues** – Money received to operate the county government. This includes taxes, fees, and money from other governments.

**School Construction Fund** – A group of accounts to plan and record expenditures for building construction and renovations of school facilities.

**Solid Waste Fund** – A group of accounts to plan and record expenditures of solid waste handling and recycling activities.

**Situs** – Term used to describe taxes collected and then distributed back to the site where produced. Usage in this document generally refers to the local sales tax.

**Space Costs** – Inter fund rent costs associated with the space occupied by a department.

**Special Revenue Funds** – A group of accounts for revenue sources legally

restricted to expenditures for specific purposes.

**Supplies and Materials** – Tangible items required for the normal operation of government entities.

**Tax Rate** – Value levied against each \$100 of the assessed value of property.

**TennCare** – Medical plan established by the State of Tennessee to replace the Medicaid program. Also includes coverage for indigent patients and uninsurable citizens.

**Trustee's Commission** – The percentage of total revenue collected that the Trustee retains as processing fees. Amount varies depending on type of revenue collected.